

December 7, 2023

VIA ELECTRONIC FILING

Public Service Commission of Utah Heber M. Wells Building, 4th Floor 160 East 300 South Salt Lake City, UT 84114

Attention: Gary Widerburg

Commission Administrator

Re: Docket No. 23-035-01

Rocky Mountain Power's Application for Approval of the 2023 Energy Balancing Account

Rocky Mountain Power's Response Testimony

In accordance with the Scheduling Order and Notice of Hearings issued by the Utah Public Service Commission ("Commission") on May 11, 2023, PacifiCorp, d.b.a. Rocky Mountain Power (the "Company"), hereby submits for electronic filing its response testimony in the above referenced matter.

The Company's filing includes the Confidential response testimony of Messrs. Jack Painter, Brad Richards and Douglas R. Staples on behalf of the Company. Mr. Richards' testimony also includes two confidential exhibits. Confidential information has been uploaded to the Commission's SFTP site and separately provided to intervening parties in this matter who have filed an Appendix A, subject to Public Service Commission of Utah Rule 746-1-602 and 746-1-603.

Informal inquiries regarding this filing may be directed to Jana Saba at (801) 220-2823.

Sincerely,

Joelle Steward

Senior Vice President, Regulation and Customer & Community Solutions

cc: Service List Docket No. 23-035-01

CERTIFICATE OF SERVICE

Docket No. 23-035-01

I hereby certify that on December 7, 2023, a true and correct copy of the foregoing was served by electronic mail to the following:

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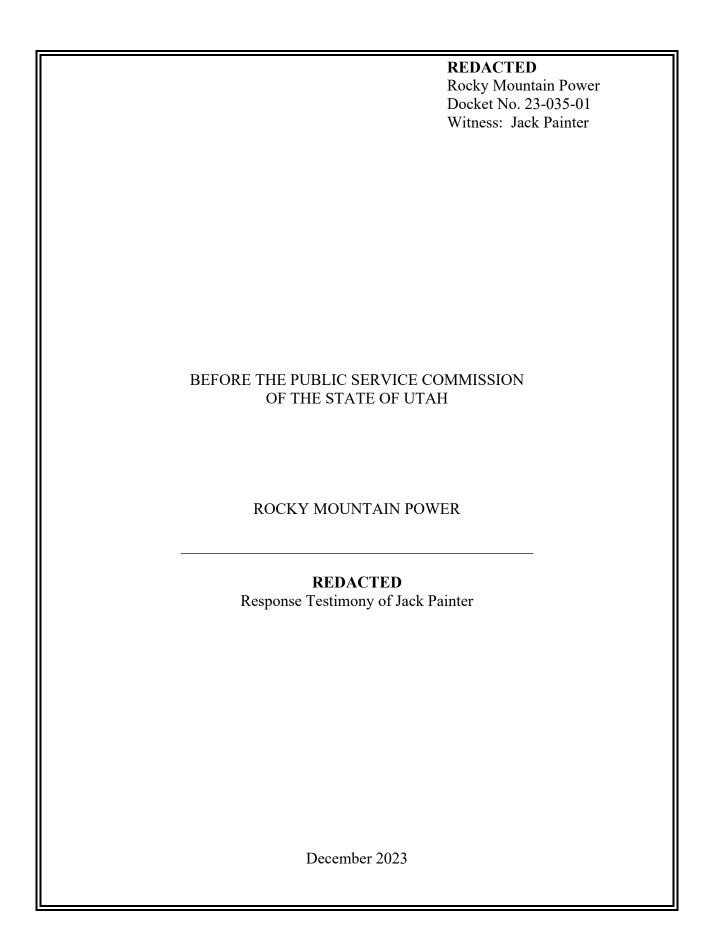
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Carrie Meyer

Adviser, Regulatory Operations



- 1 Q. Please state your name, business address and present position with PacifiCorp,
- 2 dba Rocky Mountain Power ("the Company").
- 3 A. My name is Jack Painter and my business address is 825 NE Multnomah Street, Suite
- 4 600, Portland, Oregon 97232. My title is Net Power Cost Specialist.
- 5 Q. Are you the same Jack Painter who submitted direct testimony on behalf of the
- 6 Company in this proceeding?
- 7 A. Yes.

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PURPOSE OF TESTIMONY

- 9 Q. What is the purpose of your response testimony?
- 10 A. My testimony responds to certain issues raised by the Utah Division of Public Utilities
- 11 ("DPU") in its energy balancing account ("EBA") Audit Report and by Daymark
- 12 Energy Advisors ("Daymark"), on behalf of the DPU. Specifically, I discuss the DPU's
- request to retain the ability to propose disallowances for calendar year 2022 EBA costs
- included in the EBA the Company will file May 1, 2024 for calendar year 2023 costs
- 15 ("2024 EBA"). I address the DPU's recommendation for certain workshops and
- additional information in the 2024 EBA. I present a correction to the replacement
- power cost calculation presented by Daymark for the proposed adjustments related to
- thermal generation plant events. I also provide an update to the Federal Energy
- 19 Regulatory Commission ("FERC") proceeding regarding FERC account 509 that was
- 20 raised in my direct testimony.
- 21 Q. Are any other Company witnesses filing testimony in response to issues raised by
- 22 the DPU and Daymark?
- 23 A. Yes. Company witness Mr. Brad Richards provides testimony in response to the

proposed adjustments associated with certain generating plant events. Mr. Richards explains that the Company was prudent in its operations and management of its thermal generation plants. Additionally, Company witness Mr. Douglas R. Staples provides testimony responding to the DPU's recommended adjustment to the recovery in this case for power physical trades and provides support for the Company's trading and hedging activities and explains that the Company was prudent when engaging in the hedging transactions.

PROPOSAL FOR PRESERVING ABILITY TO REVIEW CALENDAR YEAR 2022 EBA COSTS IN FUTURE EBA FILING

Q. What does the DPU recommend regarding its review of the dispatch of the Company's coal generating fleet?

The DPU claims that during extreme weather events and drought conditions the Company did not economically dispatch its coal facilities to displace high-cost natural gas and purchased power prices. The DPU notes that the Company is preparing a report on the economics of its coal dispatch at the direction of the Idaho Public Utilities Commission ("IPUC") as part of the annual Energy Cost Adjustment Mechanism ("ECAM") for 2022. At the conclusion of the prudency review, the IPUC preserved the ability to adjust the 2022 ECAM during the following ECAM period. The DPU recommends the Public Service Commission of Utah ("Commission") follow a similar process to allow additional time to review and requests the Commission allow parties to propose adjustments for calendar year 2022 EBA costs in the Company's 2024 EBA filing.

Α.

46	Q.	Does the Company agree with the DPU's assertion that it did not prudently
47		dispatch its coal facilities during calendar year 2022?
48	A.	No. The Company generated 297 gigawatt-hours ("GWh") more than its forecasted
49		coal generation and at a lower cost of \$20.47 per megawatt-hour ("MWh") than its
50		forecasted cost of \$21.45/MWh. The increased generation combined with the lower
51		\$/MWh cost resulted in a decreased total coal cost of \$22 million when compared to
52		the forecast.
53	Q.	Were there any factors outside the Company's control regarding its coal supply?
54	A.	Yes. Toward the end of 2022, due to conditions outside of the Company's control, coa
55		supply issues and force majeure claims causing delivery shortages began to impact the
56		dispatch at Utah's Hunter and Huntington coal-generating plants. The operating mines
57		in Utah's Book Cliffs and Wasatch Plateau coal fields experienced production
58		difficulties due to a variety of geological, logistical, and financial challenges
59		Additionally, there was a mine fire at American Consolidated Natural Resources' Lila
60		Canyon mine in September 2022. In recent years, the Lila Canyon mine has accounted
61		for more than 25 percent of Utah's coal production.
62	Q.	How does the Company's system respond to the coal supply limitations?
63	A.	The Company operates its system on a least cost economic dispatch model. Simply put

The Company operates its system on a least cost economic dispatch model. Simply put, it dispatches its lowest cost resources first followed by its more expensive resources in an increasing order. To further illustrate how this impacted coal and natural gas dispatch, Figure 1 below depicts the MWh variance from Base net power cost ("NPC") by month for the Company's coal and gas generating resources, and Table 1 below depicts forecast and actual 2022 MWh for coal generation, gas generation, total

Company load, and wholesale sales with variances by month. Figure 1 shows that the Company operated its coal generating resources above its forecasted levels from April through October and then only decreased dispatch in November and December when the coal supply constraints limited these resources. Correspondingly, the Company was able to increase its gas generating resources in November and December by approximately the same MWhs to replace the coal generation. Even with higher natural gas prices in 2022, Company owned gas-generating plants were still least-cost dispatch resources on average and more economic than market purchases. Additionally, actual Company load was greater than forecasted load in November and December and the Company's system was able to respond with a reduction to market sales. All these operations indicate that the Company has managed its resources in a prudent and least cost economic manner.

Confidential Figure 1



Confidential Table 1 – CY 2022 Actual vs Forecast Variances



Q. Are the coal stockpile levels at the Company's Utah plants reviewed by the DPU
and reported to the Commission, and were the Company's actions necessary to
maintain an appropriate stockpile at these plants?

Yes. Rocky Mountain Power's fuel inventory policies are audited annually by the DPU
who reports to the Commission. Because of the coal supply constraints that were

who reports to the Commission. Because of the coal supply constraints that were identified above, Rocky Mountain Power had to take action to maintain the minimum stockpile reliability target of 45 days inventory. Accordingly, and based upon industry standard practice regarding the dispatch of fuel limited resources (such as hydroelectric resources), Rocky Mountain Power calculated the dispatch price for the fuel limited Hunter and Huntington units to maintain minimum stockpile reliability coal inventories and secure availability for the benefit of customers during critical periods. The dispatch

¹ The DPU in their report noted these coal inventory difficulties in their report: "The Lila Canyon mine fire has impacted Utah's coal production. The Lila Canyon mine accounts for around a quarter of Utah's coal production.8 Although the fire has been put out, production at the mine may not begin until late 2024 or early 2025. This and other factors reduced Utah's coal production in the past year, thus lowering supply, increasing prices, and limiting the ability to cost-effectively restore inventory)." *Division of Public Utilities' Audit of*

PacifiCorp's 2022 Fuel Inventory Policies and Practices, Docket No. 23-035-14 Memorandum at 6-7 (Mar. 29, 2022).

Page 5 – Response Testimony of Jack Painter

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92		price for these units was calculated, to ensure an adequate coal stockpile, at \$50-\$70
93		per MWh at Hunter in September and later in November at Huntington. By the end of
94		2022, the price was recalculated to approximately \$90 per MWh. The higher dispatch
95		prices ensure the optimization models do not lower inventory to unacceptable levels.
96		The Company's decision to calculate the dispatch price based on the economics of fuel-
97		limited resources reflect its commitment to upholding reliability standards, and
98		ensuring the availability of coal units when they are most needed. Although this
99		calculation rendered the units less economically favorable to dispatch within the
100		operational optimization model in late 2022, it was necessary to maintain a prudent
101		coal stockpile level in the aftermath of the unprecedented force majeure claims made
102		by the units' two coal suppliers, and to ensure reliability during high-demand periods.
103	Q.	Did the DPU have adequate time to review the Company's coal dispatch to
104		propose a timely adjustment to calendar year 2022 costs in this docket?
105	A.	Yes. The company filed its annual EBA for the 2022 deferral period on May 1, 2023,
106		and Parties have had ample time to review and audit the Company's filing. Besides
107		conducting its own audit, the DPU has also contracted Daymark to assist with its audit.
108		There is no reason why the DPU could not have reviewed this issue during the time
109		between the filing on May 1 and its audit report on November 7.
110	Q.	How is the process in the Utah EBA different from the process of the Idaho
111		ECAM?
112	A.	The Company files its Idaho ECAM annually on April 1st and the proceeding concludes
113		with rates effective on June 1st. While some of the review begins prior to filing, the
114		entire formal proceeding is complete in two months. So it makes sense that the IPUC

115		would require additional time to study the Company's coal dispatch. In Utah, the EBA
116		proceedings are 300 days, and the DPU has 190 days to conduct its audit during the
117		formal proceeding.
118	Q.	Does the Company object to providing the DPU a copy of the study that is being
119		prepared for IPUC?
120	A.	No. The Company intends on providing the study once completed to the DPU and any
121		party who has intervened in a relevant regulatory proceeding and signed any required
122		non-disclosure agreements, if applicable.
123	Q.	Could the DPU and other intervening parties attempt to use the results of the
124		study to propose adjustments to the 2024 EBA?
125	A.	Yes. However, the DPU and other parties should only be able to propose adjustments
126		that relate to calendar year 2023 deferred costs that are presented in the 2024 EBA. The
127		Company is only opposed to the DPU's request to be able to preserve the ability to
128		propose adjustments to costs related to calendar year 2022 deferrals in the 2024 EBA.
129	Q.	Why should the Commission reject the DPU's recommendation to preserve the
130		prudence review of CY 2022 costs in the 2024 EBA?
131	A.	Utah Code Ann. § 54-7-13.5(2)(1)(ii) requires the Commission to issue a final order
132		establishing and fixing an electrical corporation's balancing account "before the
133		expiration of 300 days after the day on which the electrical corporation files a complete
134		filing." The Commission recently denied an Application by the Company to implement
135		a procedural schedule that did not comply with the 300-day statutory requirement
136		stating:
137 138		In principle, we find RMP's Application, and DPU's recommendation for its approval, reasonable and in the public interest. However, we cannot approve a

139 140 141 142		process that is, on its face, contrary to law. As DPU noted, the Application contemplates an EBA filing on or about March 15 and an order on or about February 21 of the following year. This timeframe exceeds the period the law requires the PSC to issue a final order. ²
143	Q.	Has the Commission recently raised additional concerns about its ability to issue
144		a decision that extends the review of EBA costs to a future date beyond the 300-
145		day statutory period?
146	A.	Yes, in the Company's most recent EBA order, the Commission provided some
147		additional information specific to the Utah Association of Energy Users' ("UAE")
148		recommendation that recovery for certain outages be deferred pending a final resolution
149		of the issue:
150 151 152 153 154 155 156 157 158		With respect to UAE's request the PSC condition RMP's recovery for the Aeolus Outages pending a "final resolution of this issue," UAE fails to identify the legal authority under which it asks the PSC to make such an order, what would constitute such a resolution, or any particular process by which the PSC would revisit the issue in the future. Any litigation arising out of the Aeolus fire could take many years to resolve, and the PSC believes serious legal questions exist as to whether the PSC conditioning RMP's recovery on uncertain developments well into the future would constitute a lawful exercise of the PSC's jurisdiction. The PSC declines to invent such a remedy. ³
159		The DPU is seeking a very similar remedy as UAE. They are attempting to condition
160		recovery of the costs included in this EBA because of a report that is filed in another
161		jurisdiction and extend the issue into the 2024 EBA, when they have had ample time
162		and opportunity to review those costs in this proceeding.

² Rocky Mountain Power's Application for Approval of its Proposed Energy Cost Adjustment Mechanism, Docket No. 09-035-15, Order at 4 (Feb. 24, 2022).

³ Rocky Mountain Power's Application for Approval of the 2022 Energy Balancing Account, Docket No. 22-035-01, Order at 28 (Jan. 9, 2023).

Q.	Has the Company provided sufficient evidence to explain the coal dispatch
	constraints in this proceeding?
A.	Yes. Even though the DPU has provided minimal explanation of its concerns related to
	the coal dispatch of the Company's units in 2022, this testimony provides enough
	evidence to describe the difficulties in maintaining coal stockpiles for the Company's
	Utah coal plants in 2022 and the associated impact on coal generation that occurred.
	The Company's actions were prudent and there is no factual basis for the Commission
	to conclude that additional review or adjustments to the requested recovery are
	warranted.
	ADDITIONAL WORKSHOPS AND INFORMATION
Q.	Please describe the DPU's request for additional workshops and information for
	the 2024 EBA filing related to its review of the dispatch of coal resources.
A.	The DPU has requested a series of workshops and certain information around the
	Company's process for forecasting power costs in the Aurora model. Additionally, they
	have requested certain information on the forecasted and actual generation at each plant
	and an explanation for variances in forecasted generation greater than 10 percent from
	the forecast on a monthly and annual basis.
	A. Q.

⁴ In the Matter of PacifiCorp d/b/a Pacific Power, 2024 Transition Adjustment Mechanism, Docket No. UE 420, Order No. 23-404, Appendix A at ¶14-15 (Oct. 27, 2023).

Yes, these are provisions that the Company has agreed to in the Company's most recent

Are these recommendations familiar to the Company?

Oregon Transition Adjustment Mechanism ("TAM") proceeding.⁴

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Q.

A.

183	Q.	Is the Company willing to provide additional information to assist the DPU in its
184		review of the dispatch of coal resources in the next EBA?
185	A.	Yes. The Company is producing this information for the TAM and can provide it in the
186		EBA. Some of this information is already contained in the existing standard data
187		requests that are provided with the Company's initial EBA filing. Any information that
188		is not already contained in those filings will be provided in the initial application.
189		However, regarding the requested workshops on Aurora, the Oregon TAM
190		proceeding deals with the forecasts of NPC, and the workshops requested by the DPU
191		related to Aurora are specifically designed to address the NPC forecast. The EBA
192		proceedings do not use forecast NPC like Oregon. In Utah, Forecast NPC are typically
193		used in the context of a general rate case to set the base NPC for the test period. The
194		Company is not opposed to holding these workshops for the DPU but would
195		recommend that they be requested in connection with the next general rate case and not
196		in conjunction with the 2024 EBA.
197		REPLACEMENT POWER COSTS
198	Q.	Please describe Daymark's proposed adjustment for generation plant events.
199	A.	Daymark recommends reducing NPC from the EBA by \$778,683, including interest,
200		on a Utah allocated basis associated with thermal plant events on the basis that the
201		Company acted imprudently. Daymark's adjustment consists of \$753,447 for the
202		replacement power costs and \$25,235 in interest.

Does the Company agree these proposed adjustments to the EBA recovery due to

the generation plant events are warranted?

203

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Q.

206		adjustments and provides support for the Company's position that plant operations
207		were prudent.
208	Q.	Did you review Daymark's calculation for the replacement power costs with the
209		generation plant events?
210	A.	Yes.
211	Q.	Notwithstanding the Company's objection to the proposed adjustments, does the
212		Company agree with Daymark's calculation of the replacement power costs?
213	A.	The Company agrees with Daymark's calculations relating to the thermal outage at its
214		Craig generating plant but disagrees with Daymark's calculations relating to the
215		thermal events at its Dave Johnston generating plant. Specifically, Daymark treated
216		their calculations for the Dave Johnston event as outages at the plant, but the events
217		were derates to the units, not complete outages. This affected Daymark's calculation
218		for the replacement power costs because the MWhs were calculated based upon a
219		complete outage and not the derated MWhs. Once this correction is made, the Company
220		agrees with the remaining aspects of Daymark's calculations.
221	Q.	What is the impact to the replacement power costs adjustments proposed by the
222		DPU after making the correction?
223	A.	Table 2 below shows the impact to the DPU's proposed adjustments. Detailed
224		calculations for these corrections are provided in confidential workpapers provided
225		with this response testimony.

Table 2

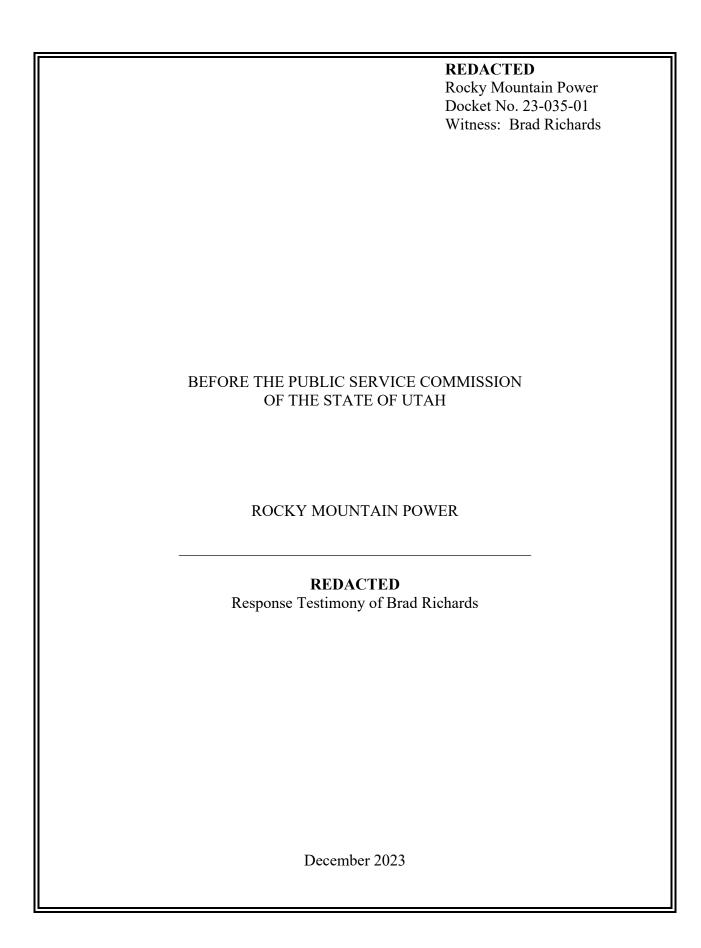
DPU Calculated RMP Calculated					ated				
Derate		Total		A Allocated		Total		A Allocated	
DJ 3	\$	123,306	\$	54,817	\$	17,217	\$	7,654	
DJ 1	\$	491,785	\$	218,628	\$	129,159	\$	57,419	
DJ 2	\$	526,778	\$	234,184	\$	204,523	\$	90,923	
Total	\$	1,141,869	\$	507,629	\$	350,898	\$	155,995	
Intonat			¢	10 000			¢	5 725	
Interest Total DPU Pro	nosad	l Adjustment	\$	18,989 526,618	•		<u>\$</u> \$	5,735	
Total DF U F10	posed	Aujusuneni	Φ	320,016			Ф	101,730	
		FERO	CAC	COUNTIN	G Ul	PDATES			
Q. Did FE	RC is	sue its decisi	on w	ith respect	to Fl	ERC accoun	t 509	9?	
A. Yes. Or	June	29, 2023 the	FEF	RC posted a	final	ruling Orde	r No	. 898 on Acc	counting
and Rep	and Reporting Treatment of Certain Renewable Energy Assets in Docket No. RM21-								
11. The	11. These changes become effective January 1, 2025. The Company is still interpreting					erpreting			
how the	how the order applies to its accounting treatment of certain costs approved for deferra					deferral			
in the E	BA.								
Q. Does th	e Co	mpany agree	to u	ipdate Elec	tric S	Service Scho	edule	e No. 94 ("S	chedule
94") wł	nen it	files the 2024	4 EB	A for the lis	t of a	approved ac	coui	nts?	
A. Yes. Th	e Con	npany will up	date	the list of ac	coun	ts in Schedu	le 94	for the recei	nt FERC
decision	ı, if ap	oplicable, alor	ng w	ith general u	pdate	es as recomn	nend	ed by Mr. Sn	nith.
			(CONCLUSI	ON				
Q. What is	What is your recommendation to the Commission?								
			~						

The Company requests the Commission approve the Company's request to recover

\$175,029,815 as requested in its initial application.

A.

- 241 Q. Does this conclude your response testimony?
- 242 A. Yes.



1	Ų.	rease state your name, business address, and present position with racine or p
2		d/b/a Rocky Mountain Power ("RMP" or the "Company").
3	A.	My name is Brad Richards. My business address is 1407 West North Temple, Suite
4		210, Salt Lake City, Utah 84116. My title is Vice President of Thermal Generation.
5		QUALIFICATIONS
6	Q.	Briefly describe your education and professional experience.
7	A.	I have 23 years of power plant commissioning, operations, and maintenance
8		experience. I was previously the Managing Director of Gas and Geothermal Generation
9		from January 2018 to September 2021. For 17 years before that, I held a number of
10		positions of increasing responsibility within PacifiCorp's generation organization and
11		with Calpine Corporation in power plant commissioning and operations. In my current
12		role, I am responsible for operating and maintaining PacifiCorp's coal, natural
13		gas-fired, and geothermal generation fleet.
14	Q.	Have you testified in previous regulatory proceedings?
15	A.	Yes. I have previously testified on behalf of the Company in energy balancing account
16		proceedings in front of the Public Service Commission of Utah ("Commission").
17		PURPOSE OF TESTIMONY
18	Q.	What is the purpose of your testimony in this case?
19	A.	My testimony responds to the direct testimonies of Mr. Philip DiDomenico and
20		Mr. Dan F. Koehler of Daymark Energy Advisors, Inc. ("Daymark") who submitted
21		testimony and exhibits on behalf of the Division of Public Utilities ("DPU" or
22		"Division") and clarifies the purpose of the Company's Significant Event Reporting
23		process ("SER").

24	Q.	To what issues raised by Daymark in its testimony do you respond?
25	A.	My testimony addresses the recommendations contained in DPU Confidential Exhibit
26		2.3 Dir ("Daymark Audit Report") to disallow recovery of replacement power costs
27		related to three separate availability events that occurred at the Company's thermal
28		generation plants in 2022. My testimony also responds to Daymark's general concerns
29		of at Dave Johnson Unit 4.
30	Q.	Please list the specific thermal generating units and 2022 events being discussed.
31	A.	The events in question occurred at:
32		
33		
34		
35	Q.	Does the Company agree that these adjustments are warranted?
36	A.	No. As described in further detail in my testimony, the Company has acted prudently
37		and diligently with respect to its plant operations.
38	Q.	Did Daymark make any errors in their analysis that need to be corrected?
39	A.	Yes, the Daymark Audit Report recommends a disallowance for separate events which
40		affected Dave Johnston Units 1 and 2, and Dave Johnston Unit 3. In their report
41		Daymark identifies these events as outages, however, these events were derates only.
12		This means that the units reduced generation but did not come offline. Therefore,
43		Daymark has miscalculated the megawatt-hours ("MWh") lost due to these restrictions.
14		The event details, including the restrictions, and beginning and end times are shown in
45		Confidential Exhibit RMP(BR-1R). The correct MWh losses are also shown on
1 6		page 2 of the applicable SER under the section titled Generation Losses. This section

also denotes that the losses came from derates rather than outages. Mr. Painter provides
the overall impact to Daymark's recommended adjustments in his response testimony.

Q. Please explain the purpose of the Company's Significant Event Report process.

- A. The purpose of the Company's SERs is to collect and record observations and other information which may be relevant to the immediate event, or potentially relevant to the Company's operations going forward. Unlike regulatory documents such as those submitted to North American Electric Reliability Corporation ("NERC") Generating Availability Data System ("GADS"), SERs are internal engineering documents and are not prepared specifically for regulatory purposes. While these documents are not regulatory documents, they are discoverable and can be made available for review in regulatory proceedings. The importance of this distinction is to note that the Company considers SERs as an appropriate repository for observations and even some speculation which the Company's personnel believe may have immediate or future value to the operations of the Company's thermal generating units. SERs may be reviewed and modified as needed but it is important to recognize that not all notes and observations contained in its SERs are necessarily conclusive.
- Q. Daymark recommends the Company ensure links in the SERs are active or that a copy of the referenced document is provided. Does the Company agree?
- 65 A. Yes.

66 CRAIG UNIT 1

- 67 Q. Please describe the outage at Craig Unit 1.
- 68 A. On Craig Unit 1 was taken offline to perform a Mercury and Air
 69 Toxics Standards ("MATS") inspection required by the Environmental Protection

/0		Agency ("EPA"). This includes a variety of tests and inspections to ensure efficient
71		combustion and proper function of installed equipment. This mandatory inspection is
72		required every 36-months. MATS inspections are typically performed during a planned
73		overhaul, but the 2022 overhaul was canceled given the Company's plans to retire the
74		unit at the end of calendar year 2025. While the primary purpose of the outage was to
75		complete the MATS inspection, as with most scheduled outages, the plant took
76		advantage of the time offline to address other important maintenance items. The other
77		maintenance projects completed included
78		. The unit was returned to service on
79		
30	Q.	What is Daymark's rationale for the proposed disallowance related to this outage?
31	A.	Daymark alleges that the Company acted imprudently by inconsistently canceling the
32		overhaul but moving forward with the required testing. Daymark claims the Company
33		should have pursued a waiver from the EPA for the MATS testing requirement.
34		Daymark's recommended adjustment for this outage is
35		·
36	Q.	Does the Company consider Daymark's argument that attaining a waiver from
37		the EPA to be a reasonable course of action for the Company?
38	A.	No. Daymark's recommendation is not a reasonable course of action. At the time, Craig
39		Unit 1 still had more than three years to operate before retirement, meaning that
90		obtaining a waiver of the requirement would result in the plant operating for over six
91		years without a MATS inspection. Daymark does not provide any evidence that such a
92		waiver would have been granted even if it had been requested. Additionally, while

93		PacifiCorp is committed to maintaining regulatory compliance, the Company is only a
94		minor share owner of Craig Unit 1, which is operated by Tri-State Generation and
95		Transmission. As the Company stated in discovery, "asking for a waiver would be
96		inconsistent with corporate policy on compliance that states: "Tri-State's objective is
97		to be 100% compliant with regulatory requirements and will provide the necessary
98		resources to ensure all regulatory requirements are met. Adherence to all applicable
99		compliance regulations, requirements and standards is a guiding principle in the
100		development of Tri-State's current and future business strategies and plans."1
101		Finally, the Company believes it is inappropriate for the Division to suggest the
102		Company avoid the mandatory environmental inspection for a generation unit with
103		remaining operating life.
104	Q.	How do you respond to the recommended disallowance for this outage?
105	A.	I recommend that the Commission reject the adjustment proposed by Daymark. The
106		Company acted prudently by scheduling an outage for the fall season to perform a
107		federally mandated environmental compliance inspection and to utilize the offline
108		period to address other outstanding maintenance items.
109	DAV	E JOHNSTON UNIT 3
110	Q.	Please summarize the derate event which affected Dave Johnston Unit 3 on
111		•
112	A.	As stated in the SER for this event, and cited in the Daymark report,
113		. As shown in Confidential Exhibit RMP(BR-1R),
114		Unit 3 was temporarily derated for

¹ Confidential Exhibit RMP__(BR-2R) – Confidential DPU Data Request 9.1.

Page 5 – Response Testimony of Brad Richards

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Q.	What is Daymark's rationale for the proposed disallowance related to this
	outage?
A.	In addition to Daymark's error in classifying this as an outage event, Daymark also
	attributes the MWh losses entirely to . Daymark states that
	"the dramatic increase in maintenance of serves to demonstrate the past
	imprudence of the Company". 2 Daymark alleges that the Company's maintenance
	practice for the had not
	prior to the event, and the Company's response was to implement
	annual replacements of the going forward. Although Daymark praises the
	Company's efforts to implement additional maintenance measures, it claims this
	demonstrates the Company has taken an imprudent "run-to-failure" approach to the
	. Daymark's recommended adjustment for this outage is
Q.	What is the purpose of a
A.	A
	A. Q.

² DPU Confidential Exhibit 2.3, Daymark Energy Advisors EBA Audit Report at 32 (Nov. 7, 2023).

Page 6 – Response Testimony of Brad Richards

135	Q.	Why was an SER created for an event with so few MWh lost?	
136	A.	While the generation MWh lost related to this event were minimal, the	
137			
138		, led the plant to compile the	
139		information, including causes and lessons learned, into a report to better inform future	
140		operations at the plant and communicate the failure to the rest of the fleet.	
141	Q.	How do you respond to Daymark's recommendation?	
142	A.	The basis of Daymark's recommendation is that the Company's efforts to implement	
143		lessons learned in future plant operations are actually evidence of imprudence, because	
144		the Company should have foreseen what neither the manufacturer of the	
145		nor decades of prior experience had taught. This reasoning also implies that the	
146		Company must replace all kinds of otherwise used and useful components even in the	
147		absence of any information about the likelihood or potential cost of failure.	
148		In this case, the manufacturer of the	
149			
150			
151			
152		at regular intervals just as the Company does for other	
153		components or equipment that warrant such replacement due to safety considerations	
154		or known potential for severe damage. The Company acted prudently by formally	
155		documenting the details of the events and developing an action plan to prevent future	
156		occurrences of this failure.	

157	DAV	E JOHNSTON UNITS 1 & 2
158	Q.	Please explain the background of the events affecting Dave Johnston Units 1
159		and 2.
160	A.	The Dave Johnston plant utilizes Powdered Activated Carbon ("PAC") to control
161		mercury emissions via an Activated Carbon Injection ("ACI") system. Beginning
162		
163		
164		
165		
166		
167		
168		are shown in
169		Confidential Exhibit RMP(BR-1R).
170	Q.	What was submitted to NERC GADS as the narrative description for these
171		events?
172	A.	The plant reported to NERC that it
173		
174		
175		
176	Q.	What additional information was included in the SER created for this event?
177	A.	In the SER created for this event, the engineers recorded their observations regarding
178		
179		

180		
181		As previously stated, a purpose of the SER report is to allow plant
182		personnel to record observations which may have immediate or future value to the
183		operations of the generating units.
184	Q.	What is the basis for Daymark's proposed disallowance related to these events?
185	A.	Daymark asserts that the cause of the event was a
186		
187		
188		
189		
190	Q.	Do you believe Daymark's recommendation would have actually prevented this
191		event?
192	A.	The premise of Daymark's argument is that
193		
194		and that this would have prevented the event. However, the
195		Daymark is recommending would presumably have disqualified the only available
196		supplier at the time and would have therefore only
197		rather than prevented the issue. The Company acted prudently in
198		
199		
200		
201		through the SER process to better inform continued operations at the
202		plant.

Page 9 – Response Testimony of Brad Richards

DAVE JOHNSTON UNIT 4 TUBE FAILURES

203

204 Daymark expresses concern regarding the increase in at Dave Q. 205 Johnston Unit 4. Can you please respond to these concerns? 206 A. As noted in the Daymark report, Dave Johnston Unit 4 experienced 207 208 209 210 211 212 213 214 215 216 Q. How do you respond to the Daymark allegation that the Company should place 217 greater emphasis on identifying and mitigating the root cause(s) of 218 219 In Docket No. 22-035-01, Daymark raised the issue and inquired about the Company's A. 220 actions to address the identified in the Dave Johnston Unit 4 221 In response to the inquiries in that docket, the Company explained that the during the overhaul in 2022.3 In response to data requests in this 222 docket the Company provided further explanations describing the 223 224

³ Confidential Exhibit RMP___(BR-2R) –DPU Data Request 5.23 from the 2022 EBA.

Page 10 – Response Testimony of Brad Richards

225		⁴ The Company believes that it has taken
226		adequate action to address the cause of the
227		
228		
229		CONCLUSION AND RECOMMENDATION
230	Q.	Can you please summarize your testimony?
231	A.	The Company prudently manages its thermal generation fleet for the benefit of
232		customers. The disallowances proposed by the DPU through Daymark contain
233		erroneous information including misrepresentations of the events in question and
234		contradictory recommendations related to those events.
235	Q.	What is your recommendation to the Commission?
236	A.	I recommend that the Commission reject the recommended disallowances for the
237		thermal availability events addressed above. My testimony demonstrates the Company
238		was prudent in its actions.
239	Q.	Does this conclude your response testimony?
240	A.	Yes.

⁴ Confidential Exhibit RMP___(BR-2R) – Confidential DPU Data Request 10.1.

Page 11 – Response Testimony of Brad Richards

REDACTED Rocky Mountain Power Exhibit RMP___(BR-1R) Docket No. 23-035-01 Witness: Brad Richards BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF UTAH **ROCKY MOUNTAIN POWER** REDACTED Exhibit Accompanying Response Testimony of Brad Richards DJ Event Details

December 2023

THIS EXHIBIT IS CONFIDENTIAL IN ITS ENTIRETY AND IS PROVIDED UNDER SEPARATE COVER

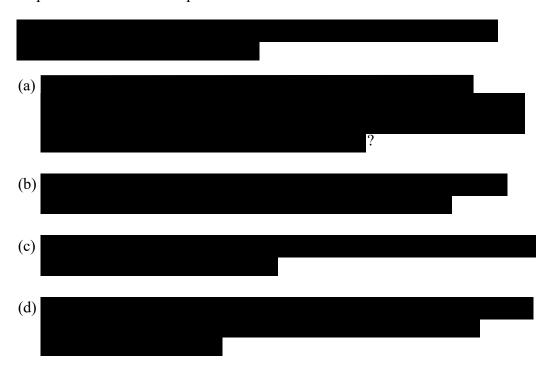
REDACTED Rocky Mountain Power Exhibit RMP_ (BR-2R) Docket No. 23-035-01 Witness: Brad Richards BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF UTAH **ROCKY MOUNTAIN POWER** REDACTED Exhibit Accompanying Response Testimony of Brad Richards Discovery Responses

December 2023

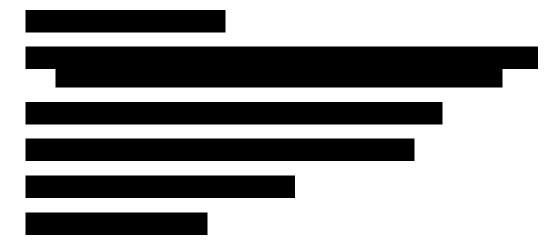
22-035-01 / Rocky Mountain Power May 31, 2022 DPU Data Request 5.23

DPU Data Request 5.23

CONFIDENTIAL REQUEST - Outage Related Questions - The following questions relate to information provided in the file, "2021 Thermal Outage Summary_CFrates-UT_Filtered 72-Hours CONF" (Tab: Forced > 72) shared in response to DPU Data Request 1.6-1.



Confidential Response to DPU Data Request 5.23



Confidential information is provided subject to R746-1-601–606 of the Utah Public Service Commission Rules.

Rocky Mountain Power Exhibit RMP__(BR-2R) Page 2 of 4 Docket No. 23-035-01 Witness: Brad Richards

23-035-01 / Rocky Mountain Power August 28, 2023 DPU Data Request 9.1

DPU Data Request 9.1

CONFIDENTIAL REC	QUEST - Fossil Outage Follow-up - Craig 1 –	

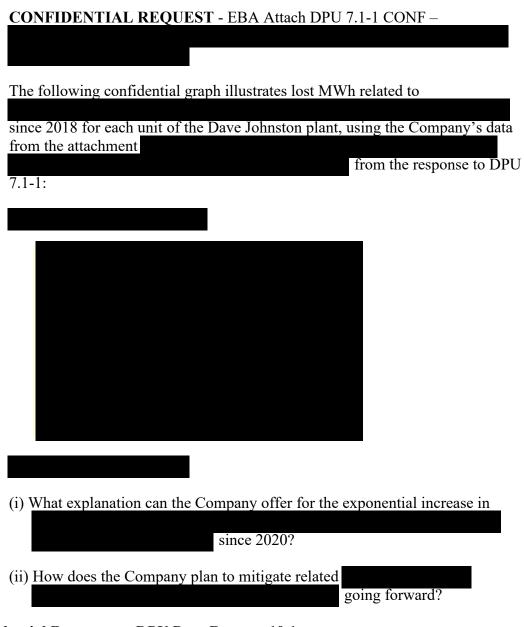
(a) Given the pending retirement of this unit (12/31/2025) was any thought given to asking for inspection requirements? If not, please explain.

Response to DPU Data Request 9.1

(a) No. Tri-State is a co-owner of the Craig plant and operates Craig Unit 1 and Craig Unit 2 on PacifiCorp's behalf. Asking for a waiver would be inconsistent with Tri-State's Corporate Policy on Compliance that states: "Tri-State's objective is to be 100% compliant with regulatory requirements and will provide the necessary resources to ensure all regulatory requirements are met. Adherence to all applicable compliance regulations, requirements and standards is a guiding principle in the development of Tri-State's current and future business strategies and plans".

23-035-01 / Rocky Mountain Power August 28, 2023 DPU Data Request 10.1

DPU Data Request 10.1



Confidential Response to DPU Data Request 10.1

Note: in responding to this data request, the Company did not verify or validate the graph compiled by the Division of Public Utilities (DPU). Based on the foregoing caveat, the Company responds as follows:



23-035-01 / Rocky Mountain Power August 28, 2023 DPU Data Request 10.1



Confidential information is provided subject to Public Service Commission of Utah (UPSC) Rules R746-1-601-606.

	REDACTED Rocky Mountain Power
	Docket No. 23-035-01 Witness: Douglas R. Staples
BEFORE THE PUBLIC SERVIC OF THE STATE OF	
ROCKY MOUNTAIN I	POWER
	TOWER
REDACTED Response Testimony of Doug	alas R. Stanles
Response Testimony of Doug	gias IC. Stapies
December 2023	3

- 1 Q. Please state your name, business address, and present position with PacifiCorp.
- 2 A. My name is Douglas R. Staples, and my business address is 825 NE Multnomah Street,
- 3 Suite 600, Portland, Oregon 97232. I am currently employed as a Net Power Cost
- Advisor in the Net Power Cost Group. I am testifying for PacifiCorp dba Rocky
- Mountain Power ("PacifiCorp" or "Company").

QUALIFICATIONS

- 7 Q. Please describe your education and professional experience.
 - A. I received a Bachelor of Science degree with a focus on finance from the University of South Florida. first gained employment with PacifiCorp in 2015, though I recently rejoined the Company after pursuing a role in Enterprise Risk Management with Portland General Electric from January 2022 through August 2023. During my tenure with PacifiCorp, I have worked as a senior risk management analyst and I currently work as a net power cost advisor, contributing to various regulatory projects including general rate cases and net power cost filings. Before my time with PacifiCorp, I spent seven years working as a senior risk analyst and a supervisor of the risk management group at NextEra Energy Power Marketing, where I designed reports, provided validation and troubleshooting of risk metrics, and oversaw the quarterly validation of valuation assumptions used in mark-to-market accounting for financial statements. Prior to that, I worked as a principal business analyst for San Diego Gas & Electric. In that role, I was a part of the acting arm of the risk management committee, providing oversight to both San Diego Gas & Electric and Southern California Gas Company.

22	Q.	Have you testified in previous regulatory proceedings?
23	A.	Yes. I have previously filed testimony in Washington, Wyoming, California, and
24		Oregon.
25	Q.	What is the purpose of your testimony in this proceeding?
26	A.	The Purpose of my testimony is to respond to Daymark's recommendation that the
27		requested energy balancing account ("EBA") recovery be reduced by \$13.9 million
28		total Company, or \$6.5 million Utah-allocated, for physical power transactions, which
29		Daymark claims were imprudent due to lack of support for the trade purpose.
30	Q.	Please describe how your testimony is organized.
31	A.	My testimony begins with an overview of the various types of hedging that the
32		Company performs and the associated goals for the program. Next, I address
33		Daymark's recommended adjustment within the context of PacifiCorp's hedging
34		program and explain why the Company has acted prudently when executing physical
35		power transactions.
36	Q.	Please summarize your recommendation to the Public Service Commission of
37		Utah ("Commission").
38	A.	My testimony will show that there is ample evidence that the Company acted prudently,
39		and the Company's front office personnel gave consideration to
40		making their decision to execute the trades that Daymark has identified. It will also
41		show that there is evidence for the reasonableness of those considerations in the
42		Company's record of its activities. Finally, it will show that the trade purpose report
43		documented that the trades were made
11		

45		For those reasons,	the trades i	n question	were
46	fundamentally reasonable at the time	e of execution and sh	ould be foun	d prudent.	

ROCKY MOUNTAIN POWER'S HEDGING PROGRAM

Q. What is hedging and what role does it play in utility operations?

A.

A.

Fundamentally, price hedging is an attempt by companies to stabilize costs and/or to manage market volatility. It is certainly used in that fashion in utility operations, but it is well understood that it is not possible to completely remove risk to overall costs or revenues for a variety of reasons. It also is not possible for utilities to hedge perfectly (i.e., optimally), given the imperfect information and imperfect financial instruments available to market participants when they make hedging decisions.

Price hedging is distinct from supply hedging, which is not necessarily intended to manage price volatility risk, but to ensure access to adequate supply and deliverability for the physical operability of the system. All physical purchase transactions can be considered part of a supply hedge portfolio, as they introduce physical length into the system.

Q. What is the role of a hedging policy at a utility?

A hedging policy typically sets minimum limits for hedging activity. In most companies, the policy is written to offer both guidelines and flexibility to front office personnel, who are referred to as traders, because it is preferable to have these subject matter experts managing the operational risk dynamically. Documents can be changed but, due to the review and approval requirements of making changes to a hedging policy, they are not dynamic enough to keep pace with volatility that may occur in energy markets. Policies should define minimum acceptable limits to support the goal

of delivering safe, affordable, and reliable energy. The remainder of the decisions around hedging and/or procurement are normally managed by front office personnel.

Q. What role does each type of hedging have in utility operations?

A. Price hedging can help reduce volatility in power costs, though its impact on net power costs can vary depending on the fixed price of the hedge relative to market conditions.

Supply hedging has a slightly different focus and is primarily concerned with ensuring adequate supply is available to meet system obligations.

Q. Is there any such thing as a perfect hedge?

A.

Yes, but only in financial markets and physical markets for which there is no potential for volumetric variability and the financial products available can perfectly offset the physical and financial risk. Banks and other market makers typically transact in standard contract sizes, so eliminating their open positions (long or short) is easily accomplished.

For companies operating in a utility space, customer loads, generation resource availabilities, energy resource production, and other variable factors can only be forecasted, so it is not possible to perfectly hedge physical or financial risk. Essentially, utilities do not know years or months ahead of time precisely what their load will be, what the hourly shape of the loads will be, what generation resources will be available to serve it, or how sensitive it might be to external factors (macroeconomic factors, ambient temperatures, etc.). There is simply more ambiguity around the precise size and even the overall direction (long or short) of their position, even though forecasts provide reasonable estimates.

90	Q.	What are the overall goals of PacifiCorp's hedging program?
91	A.	Energy supply management manages the energy commodity position and utilizes
92		PacifiCorp's assets and liabilities (loads, generating resources, contractual rights, and
93		obligations) to a) ensure reliable sources of electric power are available to meet
94		PacifiCorp's customers' needs, and b) reduce volatility of net power costs for
95		PacifiCorp's customers.
96		DAYMARK'S RECOMMENDATIONS
97	Q.	Based on their review, what does Daymark recommend with respect to the
98		Company's hedging activities?
99	A.	Daymark recommends a disallowance related to several hedging transactions identified
100		during their audit totaling approximately on a Utah-allocated basis.
101		Daymark asserts that these transactions are examples of
102		according to
103		the Company's long-term dispatch model. Daymark notes that these were
104		and claims the Company misjudged the balance of
105		risk between short and long positions and lacks documentation and analysis to support
106		its decisions. Daymark also proposes an enhanced level of review since
107		·
108	Q.	Does the Company object to the overall evaluation methodology employed by
109		Daymark?
110	A.	No. Daymark makes use of contemporaneously developed documentation provided by
111		the Company in order to assess the reasonableness of the Company's actions based on
112		what it knew or should have known at the time of execution. That, along with a review

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113		of adherence to written policies and respect for governance limits form the basis of
114		their review, which is focused on individual transactions and/or operational decisions.
115		This is a reasonable approach to evaluating prudence in the context of utility hedging
116		and operational decisions.
117	Q.	Please explain the Company's hedging policy and the limits it places on power
118		transactions.
119	A.	The Company's hedging program, which was modified in July 2021, specifically
120		indicates that its establishment serves
121		
122		
123		
124		, which serves to limit both price risk and supply risk, as outlined
125		above.
126		A key feature of the revised hedging program is that the Company developed
127		
128		
129		
130		
131	Q.	How does the Company determine policy compliance?
132	A.	The company uses a physical dispatch model to determine the level of
133		
134		

135		
136		
137	Q.	Please explain how the Company calculates the physical position.
138	A.	The Company uses a least-cost algorithm to forecast future operations on an hourly
139		basis, using:
140		1. load forecast,
141		2. generation unit characteristics, such as heat rates, ramp rates, stable operating
142		ranges, and startup costs,
143		3. transmission topology (limitations on the Company's ability to move power
144		across the system), and
145		4. forward prices for power and gas.
146	Q.	Are there aspects of the long-term position report that seem to be ignored in
147		Daymark's testimony?
148	A.	Yes. Daymark states that the Company was imprudent because it was
149		. However, Daymark's recommendation
150		ignores the conditions that were present at the time the Company made the transactions.
151		At the time of the transactions, factors existed outside of the long-term position reports
152		that were relevant to the of the Company's system.
153		Daymark's recommendations do not appropriately consider certain aspects of the long-
154		term position report including:
155		1. The information is from a P50 report, meaning it includes a P50 forecast of the
156		peak hour;

157		2. The availability of the generation fleet includes adjustments for high
158		temperatures, also known as ambient derates, which cannot be accurately
159		forecasted in a granular fashion in the model inputs;
160		3. The equivalent forced outage ("EFOR") rate is spread equally across the 12
161		months when forecasted; and,
162		4. The market was sending strong signals that power scarcity was anticipated,
163		increasing the likelihood of a reliability event.
164		I further explain each of these factors and why they were taken into consideration by
165		the Company's traders when making the decision to when the
166		Company was
167	Q.	Please explain what a P50 report is.
168	A.	The Company's P50 report is created on a daily basis by the risk management group in
169		order to
170		, but it comes with some
171		important limitations. P50 reports are designed to be median condition reports, meaning
172		the Company can reasonably assume that approximately half of the time loads will be
173		higher than depicted in the report, and approximately half of the time loads will be
174		lower than depicted in the report. Importantly, this is true of not just the overall load
175		level in a month or calendar year, but in the peak hour as well. Furthermore, loads can
176		be higher than forecast and resources can be lower than forecast at the same time in
177		actual operations, which can create or exacerbate a load-resource balance issue.
178	Q.	Please explain how Daymark used the P50 report in its review.
179	A.	Daymark relied on the P50 report in its claims that the Company was imprudent

180		because the Company's trader was
181		
182		¹ However Daymark's conclusion does not account for the fact that if the risk
183		of
184		
185		
186		
187		
188		This leaves the Company open to a possible event
189		where its position is shorter than the forecast, compromising the Company's ability to
190		serve customers in . The Company's traders must be given the extra
191		flexibility required to manage the uncertainty of the position in a manner they believe
192		is prudent and in keeping with the goal of providing safe, reliable, affordable power.
193	Q.	Please explain what ambient derates are.
194	A.	Generating units have limited operational capabilities based on ambient temperatures.
195		As a general rule, hot weather decreases the maximum dependable output level of
196		thermal generators. This means that hot weather tends to impact the Company twice
197		since it simultaneously increases customer demand while decreasing the output
198		capabilities of the generating resources upon which the Company relies to meet that
199		demand.

¹ DPU Exhibit 2.3, Daymark Energy Advisors EBA Audit Report at 97 (Nov. 7, 2023).

200	Q.	riease explain now ambient derates are reflected in the Company's long-term
201		position report.
202	A.	Ambient derates were applied only to the months of June through August during 2022
203		(this has recently been expanded to include September), but the derate is applied on an
204		average basis, and not shaped to match the anticipated temperatures, either by month
205		or by hour. The fundamental issue is that, while this is a practical choice from a
206		modeling and forecasting perspective, it does not account for
207		
208		
209		This is a known issue, but there is
210		no easy way to correct it since it would require an hourly temperature forecast,
211		including an ambient derate function that scales the size of the derate, months or years
212		into the future. The Company's Front Office personnel are aware of the inherent limits
213		of forecasting and factors it into decisions on when to
214		forward market.
215	Q.	How are forced outages represented in PCI?
216	A.	The EFOR rate is applied to each generator in the PCI study to represent the likelihood
217		that a resource is unable to perform when called upon. It essentially provides a "haircut"
218		to output capabilities in the amount of the annualized probability of forced outage
219		multiplied by the generator's maximum dependable output, resulting in a probabilistic
220		annual generation forecast, which is important for the calculation of a gas requirement.
221		However, those rates are applied in a uniform fashion across all months in the forecast
222		period. This conflicts with the operational reality, where plants either perform or don't

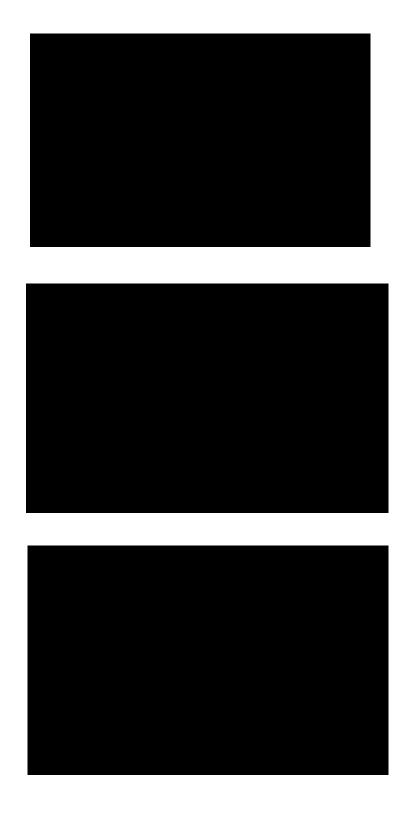
223		perform, and
224		This is also a factor that is considered by
225		the Company's front office personnel when
226		market.
227	Q.	Please explain what the market conditions were indicating at the time when the
228		power hedges identified by Daymark were being executed.
229	A.	The market was sending strong signals that scarcity was the primary driving factor in
230		setting prices, and weather forecasts were calling for widespread heat in the Western
231		United States. As Daymark notes in their testimony, these trades were executed at times
232		"of high prices and high price volatility" but it is worth exploring in greater detail what
233		that means. ²
234	Q.	How is a market price for power typically set?
235	A.	Traditional economics would indicate that the market, or clearing price, for power is
236		the marginal cost of production for the last incremental megawatt-hour ("MWh") of
237		power sold in the open market. Given that plants are dispatched in an ascending cost
238		order, meaning the more economic units are dispatched first, but as demand increases,
239		the cost of power will escalate accordingly.
240	Q.	What do periods of extremely high pricing and volatility indicate in a market with
241		these types of dynamics?
242	A.	Once market prices go past what is a reasonable incremental cost of generation for a
243		baseload generation unit, a reasonable way of viewing that market is that it is primarily
244		driven by fear of scarcity, as opposed to dispatch economics. If the market is

 2 DPU Exhibit 2.3, Daymark Energy Advisors EBA Audit Report at 97 (Nov. 7, 2023).

Page 11 – Response Testimony of Douglas R. Staples

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245		anticipating and signaling scarcity, that means that there may not be
246		, which is why
247		
248	Q.	What sort of market activity was the Company experiencing during 2022?
249	A.	Importantly,
250		
251		
252		
253		Please note that these purchases net of sales figures have all been prepared
254		using exclusively day-ahead and real-time transactions,
255		
256		
257		
258		
259		
260		
261		Confidential Figures 1 through 3
262		below provide more detail.



	experiencing provide important context around the actions taken by the
	Company's traders?
A.	This information provides context on how the factors mentioned above can and do
	impact actual operations and establishes that the decisions made by Rocky Mountain
	Power's front office personnel are fundamentally reasonable, informed by expertise
	and grounded in the reality of ensuring
	This is what is indicated when the Company refers to its pursuit of a "least-cost, least-
	risk" solution.
Q.	How does this relate to Daymark's contention that there wasn't sufficient
	documentation of trade rationale related to these transactions?
A.	The Company's documentation specified that the purpose of those trades was to
	In
	addition, Daymark acknowledges that the markets in which the Company was
	transacting are . Combined with the very real
	concerns of the Company's front office personnel, outlined above, failing to execute
	these transactions may
	. That is the reason the trade purpose report specifically calls
	Q.

285		out as one of the primary factors in deciding to execute
286		the hedges, and why these should be considered hedges.
287	Q.	Does the fact that these transactions have as opposed to
288		disqualify them from being considered hedges?
289	A.	No. As mentioned earlier in my testimony, all are reliability hedges
290		in some sense, and the goal of the Company's hedging program is not solely to manage
291		power costs. Ensuring reliability and deliverability of energy is an equally important
292		goal. The fact that these are does not change that. In addition,
293		a is inherently reasonable if the Company is concerned that it may
294		, since those conditions tend to result
295		
296	Q.	Why does the Company not provide the additional detail in its position report to
297		include the additional factors considered by front office personnel?
298	A.	In some cases, there simply is not a practical way to get the type of granular data that
299		would be required into the model (ambient derates being the easiest example to point
300		to). In other cases (load, for example), including a P90 or P95 value in place of a P50
301		value would overstate other model outputs and lead to unintended consequences, like
302		a gas requirement that is too high. Essentially, the P50 forecast makes the most sense
303		for the majority of the Company's needs, and the added flexibility allows front office
304		to manage in a manner that reflects their expert judgement about
305		

306 SUMMARY AND RECOMMENDATION 307 Please summarize your argument and recommendation. Q. 308 The Company disagrees with Daymark's specific recommendation for a disallowance A. 309 related to a There are factors of which the front office personnel are aware, but which resist inclusion in the long-term position report, and those factors 310 311 . Those factors – for which there is evidence in are primarily related to 312 the Company's record of its actual operations – were weighed by front office personnel, 313 who judged that it was prudent and in keeping with PacifiCorp's 314 length in order to hedge uncertainty around pursue 315 That rationale was recorded in the trade purpose report. For those reasons, the Company 316 recommends that the Commission acknowledge that those trades were reasonable at 317 the time of execution and reject the proposed disallowance. 318 Does this conclude your response testimony? Q.

319

A.

Yes.