

**REDACTED**

Rocky Mountain Power

Docket No. 20-035-04

Witness: Timothy J. Hemstreet

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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**REDACTED**

Direct Testimony of Timothy J. Hemstreet

May 2020

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. Please state your name, business address, and present position with PacifiCorp.**

3 A. My name is Timothy J. Hemstreet. My business address is 825 NE Multnomah Street,  
4 Suite 1800, Portland, Oregon 97232. My title is Managing Director of Renewable  
5 Energy Development for PacifiCorp. I am testifying for PacifiCorp d/b/a Rocky  
6 Mountain Power (“PacifiCorp” or the “Company”).

7 **Q. Briefly describe your education and professional experience.**

8 A. I hold a Bachelor of Science degree in Civil Engineering from the University of Notre  
9 Dame in Indiana and a Master of Science degree in Civil Engineering from the  
10 University of Texas at Austin. I am also a Registered Professional Engineer in the state  
11 of Oregon. Before joining PacifiCorp in 2004, I held positions in engineering  
12 consulting at CH2M HILL (now Jacobs Engineering, Inc.) and environmental  
13 compliance at RR Donnelley Norwest, Inc. Since joining PacifiCorp, I have held  
14 positions in environmental policy and compliance, engineering, project management,  
15 and hydroelectric project licensing and program management. In 2016, I assumed a  
16 role in renewable energy development, focusing on PacifiCorp’s wind repowering  
17 effort, and assumed my current role in June 2019, in which I oversee the development  
18 of renewable energy resources that enhance and complement PacifiCorp’s existing  
19 renewable energy resource portfolio.

20 **Q. Have you testified in previous regulatory proceedings?**

21 A. Yes. I have previously sponsored testimony in California, Idaho, Oregon, Utah,  
22 Washington, and Wyoming.

23

## II. PURPOSE OF TESTIMONY

24 **Q. What is the purpose of your testimony in this proceeding?**

25 A. The purpose of my testimony is two-fold. First, I provide an update on the construction  
26 progress and expenditures for two components of the Company's energy resource  
27 strategy, Energy Vision 2020. These two components include repowering the existing  
28 Company-owned wind fleet (“Repowering Projects”) and constructing new wind  
29 facilities (“New Wind Projects”). I will refer to the Repowering Projects and New Wind  
30 Projects collectively as the “Energy Vision 2020 Projects.” The Public Service  
31 Commission of Utah (“Commission”) approved the New Wind Projects in Docket No.  
32 17-035-40, along with a new transmission line and transmission network upgrades,  
33 which are discussed in the direct testimony of Mr. Richard Vail.<sup>1</sup> The Commission  
34 approved the Repowering Projects in Docket No. 17-035-39.<sup>2</sup>

35 In my testimony and exhibits, I provide an update on the construction status and  
36 expenditures for the New Wind Projects and Repowering Projects, demonstrate that the  
37 Company is prudently managing the construction projects, and confirm that they are  
38 on schedule to be placed in service by the end of 2020 to achieve the full value of the  
39 federal production tax credits (“PTCs”). The Company’s costs as filed in this case for  
40 the New Wind Projects and Repowering Projects are very close to the project costs  
41 approved by the Commission. My testimony demonstrates the reasonableness of the  
42 increases in the individual projects over the approved costs. Further, my testimony  
43 demonstrates that the Company is prudently managing the New Wind Projects and

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<sup>1</sup> *Application of Rocky Mountain Power for Approval of a Significant Energy Resource Decision and Voluntary Request for Approval of Resource Decision*, Docket No. 17-035-40, Order dated June 22, 2018 (June 23, 2017).

<sup>2</sup> *Voluntary Request of Rocky Mountain Power for Approval of Resource Decision to Repower Wind Facilities*, Docket No. 17-035-39, Report and Order dated May 25, 2018 at 26-27 (June 23, 2017).

44 Repowering Projects and the total investment should be included in the Company's  
45 revenue requirement in this case.<sup>3</sup>

46 Second, I demonstrate that PacifiCorp's upgrades to repower the Leaning  
47 Juniper and Foote Creek I wind facilities—which were not subject to the Commission's  
48 prior order on repowering—are prudent and in the public interest.<sup>4</sup> My testimony  
49 provides the following information:

- 50 • The scope of the Foote Creek I and Leaning Juniper repowering projects;
- 51 • The financial benefits for customers of repowering resulting from the  
52 qualification for federal PTCs;
- 53 • The increased energy benefits following repowering;
- 54 • The reduced ongoing operating costs following repowering;
- 55 • The extension of the wind facility asset life after repowering;
- 56 • Project implementation status and construction schedule; and
- 57 • The disposition of removed equipment.

58 My testimony demonstrates that the Company's decision to repower the  
59 Leaning Juniper and Foote Creek I facilities is reasonable and prudent, and should be

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<sup>3</sup> *Voluntary Request of Rocky Mountain Power for Approval of Resource Decision to Repower Wind Facilities*, Docket No. 17-035-39, Report and Order dated May 25, 2018 at 25 (June 23, 2017). The Commission did not approve the Company's proposed Resource Tracking Mechanism and stated that the Company could effectively seek recovery of Repowering Project costs and benefits through available ratemaking mechanisms such as general rate cases, requests for deferred accounting treatment, and/or the Energy Balancing Account. The Company is requesting to include the cost of these projects along with the costs of repowering Leaning Juniper and Foote Creek I within the revenue requirement of this rate case.

<sup>4</sup> The 11 wind facilities approved for repowering from Docket No. 17-035-39 are Glenrock I, Glenrock III, Rolling Hills, Seven Mile Hill I, Seven Mile Hill II, High Plains, McFadden Ridge, Dunlap I, Marengo I, Marengo II, and Goodnoe Hills and will be referred to collectively as the "Wind Repowering Project." Leaning Juniper was not pre-approved by the Commission in Docket No. 17-035-39, although the Commission expressly stated that the Company may still pursue the Leaning Juniper repowering project and seek cost recovery through a standard prudence review in a future general rate case, and that its order in Docket No. 17-035-39 should not pre-judge this issue in any way. The Company is demonstrating that the benefits to repower this facility are prudent and in the public interest within this rate case.

60 included in the Company's revenue requirement in this case.

61 **III. SUMMARY OF TESTIMONY**

62 **Q. Please summarize your testimony.**

63 A. The costs incurred for the acquisition and construction of the New Wind Projects are  
64 reasonable, align closely to the costs approved in the Commission's Order in Docket  
65 No. 17-035-40, and the construction projects have been prudently managed and remain  
66 on schedule for completion by the end of 2020. Similarly, the construction costs for the  
67 Repowering Projects are generally less than the costs approved in the Commission's  
68 Order in Docket No. 17-035-39. Further, through its wind repowering efforts,  
69 PacifiCorp is leveraging past investments in its wind fleet and enhancing the future  
70 value of these resources for the benefit of its customers. The Company's repowering  
71 efforts now include all of its owned wind resources, including the Leaning Juniper and  
72 Foote Creek I facilities that were not subject to the Commission's prior order related to  
73 repowering. Foote Creek I is the oldest resource in the Company's wind fleet. By taking  
74 advantage of the unique opportunity to repower these facilities, the Company is able to  
75 deliver its customers efficiency and reliability improvements in wind generation  
76 technology, and a wind fleet that is returned to like-new condition, all while enhancing  
77 performance, reducing ongoing maintenance expenditures, and reducing customer  
78 costs.

79 Repowering incorporates recent technical advances that allow for installation  
80 of longer blades and nacelles with higher capacity generators, resulting in  
81 814 additional gigawatt-hours ("GWh") of low-cost energy for customers annually, or  
82 an increase of 27 percent across the entire wind fleet. In addition to this significant

83 increase of energy, repowering will extend the asset lives of the wind facilities by at  
84 least 10 years, allowing the wind facilities to continue serving customers well into the  
85 future.

86 Finally, the Commission should establish rates that will allow the Company to  
87 recover the costs for wind repowering that were approved in Docket No. 17-035-39.  
88 Further, the Commission should approve as prudent the investments in, and allow cost  
89 recovery for, the repowering of the Leaning Juniper and Foote Creek I wind facilities.  
90 Since the time of its order in Docket No. 17-035-39, where the Commission declined  
91 to approve the Leaning Juniper Repowering Project, improved cost and performance  
92 rendered the customer benefits from repowering this facility comparable to the benefits  
93 of the other projects that were approved in that proceeding. With respect to Foote Creek  
94 I, the Company proceeded with that project after it received approval from the  
95 Wyoming Public Service Commission for a certificate of public convenience and  
96 necessity (“CPCN”) to repower the facility in 2019 and after finalizing necessary  
97 commercial arrangements.

98 **IV. ENERGY VISION 2020 NEW WIND PROJECT OVERVIEW AND**  
99 **CONSTRUCTION STATUS**

100 **Q. Please provide a brief overview of the projects that are included in Energy Vision**  
101 **2020.**

102 A. As I explain above, the Energy Vision 2020 Projects consist of New Wind and  
103 Repowering Projects, along with new transmission projects addressed by Mr. Vail. In  
104 Docket No. 17-035-40, the Company received resource approvals for the New Wind  
105 Projects, consisting of the following:

- 106 • Ekola Flats Wind Project - a nominal 250 megawatt (“MW”) wind facility  
107 located in Carbon County, Wyoming and associated infrastructure;
- 108 • TB Flats I and II Wind Project - a nominal 500 MW wind facility located in  
109 Carbon and Albany County, Wyoming and associated infrastructure; and
- 110 • Cedar Springs Wind Project - a nominal 400 MW wind facility located in  
111 Converse County, Wyoming and associated infrastructure, of which 200 MW  
112 (Cedar Springs II) will be owned and operated by the Company and 200 MW  
113 (Cedar Springs I) delivered to the Company under a power purchase agreement  
114 (“PPA”).

115 **Q. Did the Company seek approval from the Commission in advance of proceeding**  
116 **with the New Wind Projects?**

117 A. Yes. On June 30, 2017, the Company sought approval for the New Wind Projects under  
118 Utah’s Energy Resource Procurement Act (“the Act”), Chapter 17 of Utah Code Ann.  
119 Title 54. In its application that initiated Docket No. 17-035-40, the Company sought  
120 approval of a significant resource decision under Utah Code Ann. § 54-17-302 for new  
121 wind facilities and under Utah Code Ann. § 54-17-402 for new transmission facilities.  
122 In support of the application, the Company filed extensive testimony and economic  
123 analysis to demonstrate that the resource decisions were in the public interest and  
124 otherwise met the statutory requirements of the Act. The Company also included  
125 detailed, project-by-project cost estimates.

126 **Q. Was approval of the projects and their completion time sensitive?**

127 A. Yes. The time-sensitive nature of the New Wind projects, and related transmission  
128 projects discussed by Mr. Vail, is primarily driven by the pending phase-out of federal

129 PTCs for new wind resources and the time period involved to construct a major  
130 transmission line. In Internal Revenue Code section 45, the Internal Revenue Service  
131 (“IRS”) provides for PTCs at the 2019 full rate of 2.5 cents per kilowatt-hour of  
132 electrical energy production by a wind facility. The PTCs are available for a 10-year  
133 period that begins when the facility is placed in service. The Protecting Americans from  
134 Tax Hikes Act of 2015 (the “PATH Act”) extended the availability of the PTCs for wind  
135 facilities under construction before January 1, 2020. The PATH Act extension, however,  
136 also provides for a phase-out of the PTCs. Wind facilities that began construction  
137 before January 1, 2017, per IRS rules, will realize the full PTC credit, which is the case  
138 for the Energy Vision 2020 wind projects. If a wind facility began construction in 2017,  
139 the PTCs were reduced by 20 percent. The PTCs were reduced by 40 percent if  
140 construction began in 2018, and by 60 percent if construction began in 2019. Under the  
141 PATH Act, PTCs are not available for wind facilities that began construction after  
142 December 31, 2019.<sup>5</sup>

143 The facilities must be placed into commercial operation by the end of the fourth  
144 calendar year following the year in which construction began or otherwise meet  
145 specific IRS requirements for demonstrating the “continuity requirement” throughout  
146 the implementation timeline. To ensure customers receive the full value of PTCs, the  
147 new wind facilities included in Energy Vision 2020 must have begun construction  
148 before January 1, 2017, and, barring any changes to the law or qualification under other  
149 IRS guidance, must be placed in service by year-end 2020.

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<sup>5</sup> On December 20, 2019, the Taxpayer Certainty and Disaster Tax Relief Act of 2019 (“2019 Tax Act”) was signed into law, extending the PTC for wind energy projects that begin construction during 2020 at a rate of 60 percent. However, the 2019 Tax Act does not impact the Energy Vision 2020 Projects.



150 **Q. Did the Commission approve the Company’s request for resource approval in**  
151 **Docket No. 17-035-40?**

152 A. Yes. On June 22, 2018, the Commission issued its Order in Docket No. 17-035-40  
153 (“New Wind and Transmission Order”) approving the Company’s request for approval  
154 of the resource decisions that comprise the New Wind Projects and the transmission  
155 projects addressed in the testimony of Mr. Vail.

156 **Q. In approving the New Wind Projects in Docket No. 17-035-40, did the Commission**  
157 **find that they were in the public interest?**

158 A. Yes. Under Utah Code Ann. § 54-17-302 (3) and § 54-17-402(3), the Commission must  
159 determine that a resource decision is in the public interest taking into consideration the  
160 same six factors listed in each statute. These are: (i) whether it will most likely result  
161 in the acquisition, production, and delivery of electricity at the lowest reasonable cost  
162 to the retail customers, (ii) long- and short-term impacts, (iii) risk, (iv) reliability,  
163 (v) financial impacts on the utility, and (vi) other factors the Commission finds relevant.

164 The Commission determined based on a totality of factors that the New Wind  
165 and transmission projects were in the public interest.<sup>6</sup> The Commission found that the  
166 Company acquired the wind facilities through a robust solicitation process;<sup>7</sup> the  
167 Company’s economic analysis was thorough and extensive and shows long-term  
168 benefits for customers;<sup>8</sup> the risk of forgoing the opportunity to capture \$1.2 billion in  
169 PTC benefits is greater than the risk of proceeding;<sup>9</sup> and the availability of PTCs to

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<sup>6</sup> *Application of Rocky Mountain Power for Approval of a Significant Energy Resource Decision and Voluntary Request for Approval of Resource Decision*, Docket No. 17-035-40, Order dated June 22, 2018 at 32 (June 23, 2017).

<sup>7</sup> *Id.* at 17.

<sup>8</sup> *Id.* at 22, 26.

<sup>9</sup> *Id.* at 27, 29.

170 subsidize the fulfillment of existing capacity needs strongly favors a public interest  
171 finding.<sup>10</sup>

172 **Q. Under the Act, does the Commission include findings as to the total projected costs**  
173 **for an approved resource for purposes of later cost recovery?**

174 A. Yes. Under Utah Code Ann. § 54-17-302 (6) and § 54-17-402(7), the Commission must  
175 include findings on the approved project costs for a resource. Under Utah Code Ann. §  
176 54-17-303 and § 54-17-403, the Commission must allow cost recovery up to the  
177 projected amounts in the approval order, subject to two exceptions: (1) if the  
178 Commission finds the utility was imprudent based on new information or changed  
179 circumstances occurring after the approval order; or (2) the Commission finds that the  
180 utility misrepresented or concealed material information in the approval process.

181 **Q. Did the Commission make findings as to the projected costs for the New Wind and**  
182 **Transmission Order?**

183 A. Yes. The Commission made findings regarding the approved costs for each component  
184 of the New Wind Projects.<sup>11</sup> The Commission approved \$1.189 billion in projected  
185 capital costs for the New Wind Projects. On an individual project basis, the  
186 Commission approved the costs as set forth in Confidential Exhibit RMP\_\_(TJH-1).

187 **Q. Under the Act, are amounts in excess of approved resource costs subject to**  
188 **Commission review?**

189 A. Yes. Under Utah Code Ann. § 54-17-303(1)(c) and § 54-17-403(1)(b), any increases  
190 from projected costs specified in the Commission's approval order are subject to  
191 Commission review in a rate proceeding.

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<sup>10</sup> *Id.* at 32.

<sup>11</sup> *Id.* at 37.

192 **Q. Since the New Wind and Transmission Order, have there been any adverse**  
193 **changes in circumstances that materially affect the scope or economics of the New**  
194 **Wind Projects and the Repowering Projects?**

195 A. No. Utah Code Ann. § 54-17-304 and § 54-17-404 allow a utility to seek an order to  
196 proceed from the Commission in the event of change of circumstances, but, to date,  
197 there are no material changes in circumstances necessitating such a filing in this case.  
198 As discussed below, an issue did arise related to U.S. tariff impacts and other  
199 unfavorable market conditions, which negatively impacted previously established wind  
200 turbine generator (“WTG”) equipment supply pricing. The Company was able to  
201 manage this issue, however, in a way that minimized the negative impact on customer  
202 net benefits.

203 **Q. Have there been any changes to the Company’s projected costs for the New Wind**  
204 **Projects from those approved in the Commission’s Order?**

205 A. Yes. On a total basis, the Company's costs as filed in this case are \$1.220 billion, an  
206 increase of approximately \$30.8 million or 2.6 percent over the approved New Wind  
207 Project costs. The project costs and variance from Commission-approved levels are set  
208 forth in Confidential Exhibit RMP\_\_(TJH-1).

209 **Q. Is the Company seeking recovery for the costs in excess of the approved project**  
210 **costs in this case?**

211 A. Yes. These costs increases are relatively small and do not materially change the net  
212 benefits associated with the New Wind Projects. An update on the status of each project  
213 component follows below, along with an explanation of the cost increases and why they  
214 are reasonable.

215 **Q. Before proceeding, did the Company obtain other state regulatory approvals for**  
216 **the New Wind Projects?**

217 A. Yes. To capture the substantial customer benefits resulting from this time-limited  
218 opportunity and in accordance with applicable state regulatory statutes, Rocky  
219 Mountain Power received CPCNs from the Wyoming Public Service Commission and  
220 the Idaho Public Utilities Commission.<sup>12</sup>

221 **Q. What is the current construction status of the TB Flats I and II wind facilities?**

222 A. For the TB Flats I and II wind facilities, 116 of 132 WTG foundations have been  
223 constructed; WTG access roads are complete; foundations for both collector  
224 substations are complete; structural steel erection is approximately 55 percent and  
225 68 percent complete at the TB Flats I and TB Flats II collector substations, respectively;  
226 underground collector cable installation is complete at the TB Flats I area and  
227 approximately 27 percent complete at the TB Flats II area; four of the five main power  
228 transformers have been delivered; and manufacturing and shipment of follow-on  
229 WTGs continues in support of component deliveries to the site.

230 **Q. What is the current construction status of the Ekola Flats wind facility?**

231 A. For the Ekola Flats wind facility, 20 of 63 WTG foundations have been constructed;  
232 WTG access roads are complete; foundations at the collector substation are complete;  
233 certain directional borings have been completed in support of underground collector  
234 cable installation; manufacturing, testing, and delivery of two main power transformers

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<sup>12</sup> *In the Matter of the Amended Application of Rocky Mountain Power for Certificates of Public Convenience and Necessity and Nontraditional Ratemaking for Wind and Transmission Facilities*, Docket No. 20000-520-EA-17 (Record No. 14781), Memorandum Opinion, Finding, and Order Approving Stipulation (Oct. 8, 2018); *In the Matter of the Application of Rocky Mountain Power for a Certificate of Public Convenience and Necessity and Binding Ratemaking Treatment for New Wind and Transmission Facilities*, Case No. PAC-E-17-07, Order No. 34104 (July 20, 2018).

235 to the site is complete; and manufacturing of the follow-on WTGs continues in support  
236 of turbine component delivery to the site beginning in May 2020.

237 **Q. Did the forecast capital costs for TB I and II and Ekola Flats increase over the**  
238 **costs approved in the Order because of the WTG issue?**

239 A. Yes. The project costs included in this case are summarized in Confidential Exhibit  
240 RMP\_\_(TJH-1). Vestas-American Wind Technology, Inc. (“Vestas”) was originally  
241 competitively selected in the third quarter of 2017 as the follow-on WTG supplier for  
242 the Ekola Flats and TB Flats wind facilities. In the fall of 2018, Vestas communicated  
243 that it was unable to hold pricing for the WTGs due to: (1) steel pricing risk; (2) tariffs  
244 on Chinese goods; and (3) increased transportation costs. In response, the Company  
245 initiated a competitive market request for proposal updates with all originally  
246 shortlisted WTG suppliers beginning on November 15, 2018. The shortlisted suppliers  
247 from this update were asked to confirm their positions on WTG pricing and availability,  
248 run rate operations and maintenance (“O&M”) costs, and equipment performance  
249 information in conformity with permit conditions and constraints.

250 Final firm price proposals were received on January 21, 2019. The Company  
251 completed an assessment of life cycle costs associated with the updated proposals. Both  
252 2.\* MW and 4.\* MW<sup>13</sup> WTG platform options from multiple WTG suppliers were  
253 compared. Ultimately, the assessment concluded that the Ekola Flats and TB Flats  
254 initial capital cost estimates for WTG supply would exceed the estimates included in  
255 the Company’s original filing. However, when considered in conjunction with updated

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<sup>13</sup> The asterisk used in 2.\* MW and 4.\* MW is a common industry wildcard designation when referring to a range of available WTGs capacities within turbine design platforms of various original equipment manufacturers.

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256 run rate O&M cost reductions included in the new proposals and remaining New Wind  
257 Project contingencies, customer benefits remained intact even with the increased  
258 capital costs. The Company compared the updated information to the originally  
259 assessed life-cycle cost and benefit information, which confirmed that the competitive  
260 market update and reassessment resulted in a slight increase in customer benefits when  
261 compared to the Company’s final economic analysis (i.e., February 2018 economic  
262 analysis, as adjusted to remove the Uinta project).

263 WTG component deliveries for all of the new wind facilities included in the  
264 Energy Vision 2020 Projects will be underway in spring 2020.

265 **Q. What is the current construction status of the Cedar Springs II wind facility?**

266 A. For the Cedar Springs II wind facility, the project achieved the contractual Firm Date  
267 on November 7, 2019, which is a pre-closing date indicative of completion and  
268 transition from project development activities to field construction; detailed  
269 engineering work continues, site rough grading of the collector substation is complete,  
270 and work has begun on the transmission tie-line between the Cedar Springs II and the  
271 Cedar Springs I (NextEra PPA) collector substations.

272 **Q. Are the costs for Cedar Springs II on track to be consistent with the costs approved  
273 in the Order?**

274 A. Yes. Costs for Cedar Springs II included in this filing are approximately \$ [REDACTED] million,  
275 as shown in Confidential Exhibit RMP\_\_(TJH-1). However, these costs do not include  
276 internal project management costs, AFUDC, or project contingencies — which, when  
277 included, are still not anticipated to exceed the approved costs.

278 **Q. Have there been any material changes to the scope or overall economics of the**  
279 **New Wind Projects since the Company began work on them?**

280 A. No. Project permitting and rights of way acquisition proceeded as planned for the Ekola  
281 Flats and TB Flats projects. An issue did arise related to U.S. tariff impacts and other  
282 unfavorable market conditions, which negatively impacted previously established  
283 WTG equipment supply pricing and competitive market costs for the 230 kilovolt  
284 transmission facilities. The U.S. tariff impacts on Ekola Flats and TB Flats WTG  
285 equipment required PacifiCorp to re-engage the originally shortlisted WTG suppliers  
286 for the Ekola Flats and TB Flats projects to submit updated WTG capital costs, run rate  
287 O&M costs, and equipment performance information. In Table 1 below, the Company  
288 compared the updated information to the originally assessed life-cycle cost and benefit  
289 information. This analysis demonstrated that the competitive market update and  
290 reassessment resulted in a slight increase in customer benefits when compared to the  
291 Company's February 2018 economic analysis, as adjusted to remove the Uinta project.

292 **Table 1: Annual Revenue Requirement Present-Value Revenue Requirement**  
293 **Differential (PVRR(d)) through 2050 (Benefit) / Cost of the Projects (\$ millions)**

Price-Policy Scenario	Updated Annual Revenue Requirement PVRR(d)	Original Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO <sub>2</sub>	152	154
Medium Gas, Medium CO <sub>2</sub>	(176)	(174)

294 **Q. Is the Company confident that construction schedule risk is being prudently**  
295 **managed to deliver the New Wind Projects included in the Energy Vision 2020 by**  
296 **year-end 2020?**

297 A. Yes. To manage construction schedule risk, the Company structured each of the new

298 wind project contracts on a firm, date-certain, fixed-price, turnkey contract basis.  
299 Build-transfer counterparties, construction contractors and equipment suppliers are  
300 being held to key construction and delivery milestones and development of compressed  
301 schedule mitigation plans, if required. The Company also established construction  
302 contract completion dates and backstopped them with guarantees.

303 **Q. What are the major milestones remaining before the December 2020 in-service**  
304 **date for the New Wind Projects?**

305 A. Major Milestones are identified below:

306 **Ekola Flats**

- 307 • Mechanical Completion; October 3, 2020
- 308 • Substantial Completion; November 1, 2020

309 **TB Flats I and II**

- 310 • Mechanical Completion; October 17, 2020
- 311 • Substantial Completion; November 1, 2020

312 **Cedar Springs II**

- 313 • Mechanical Completion; November 15, 2020
- 314 • Substantial Completion; December 26, 2020
- 315 • Closing; December 31, 2020

316 **V. WIND REPOWERING PROJECT OVERVIEW AND PROJECT SCOPE**

317 **Q. Please briefly describe what repowering a wind facility entails.**

318 A. Repowering broadly describes the upgrade of an existing, operating wind facility with  
319 new WTG equipment that can increase a facility's generating capacity and the amount  
320 of electrical generation produced from the facility. Specifically, PacifiCorp's



321 repowering effort involves replacing the nacelle, hub, and rotor of the WTG at all  
322 facilities, except the Foote Creek I facility, where repowering will involve replacement  
323 of the existing WTGs, including the foundations and towers. Exhibit RMP\_\_\_\_(TJH-2)  
324 includes a depiction of a wind turbine and its various components.

325 **Q. Which facilities have been or will be repowered?**

326 A. PacifiCorp has or will repower the facilities known as Dunlap, Foote Creek I, Glenrock  
327 I, Glenrock III, Goodnoe Hills, High Plains, Leaning Juniper, Marengo I, Marengo II,  
328 McFadden Ridge, Rolling Hills, Seven Mile Hill I, and Seven Mile Hill II. At 11 of the  
329 13 facilities - all facilities except for Dunlap and Foote Creek I<sup>14</sup> - major construction  
330 activities are complete and the repowered facilities are now in commercial operation.  
331 Site reclamation and other activities to finalize the 11 projects now in commercial  
332 operation are ongoing and final project costs will be filed with the Commission,  
333 consistent with its order in Docket No. 17-035-39, when the projects are closed.

334 **Q. How many MW of installed wind capacity is PacifiCorp repowering?**

335 A. PacifiCorp is repowering all of its 13 wind facilities, representing approximately  
336 1,040 MW of installed wind capacity prior to repowering. After repowering, the  
337 capacity of the repowered facilities will increase to approximately 1,064 MW due to  
338 increased transmission interconnection capacity at the Marengo I and Marengo II  
339 facilities, and full utilization of the 41.4 MW interconnection capacity at Foote Creek I.  
340 Detailed information about the wind facilities that have been or are currently being  
341 repowered is included in Exhibit RMP\_\_\_\_(TJH-3).

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<sup>14</sup> Repowering will occur in 2020 for Dunlap and Foote Creek I.

342 **Q. Please explain why repowering is feasible for these wind facilities.**

343 A. The wind facilities PacifiCorp is repowering began commercial operations between  
344 1999 and 2010. Aside from the Foote Creek I facility, the facilities in PacifiCorp's wind  
345 fleet can be economically repowered, or upgraded, with new technology that will  
346 improve their efficiency and increase their generation output, without incurring the cost  
347 to replace the existing towers, foundations, and energy collection systems, which are  
348 of sufficient design to accommodate more modern equipment now available. The  
349 existing foundations and towers, although more than 10 years old in some instances,  
350 are adequately designed to accommodate larger, more modern WTG equipment and  
351 still have a sufficient remaining useful life to economically justify the associated  
352 investment.

353 **Q. Did the Company seek a resource decision approval from the Commission in  
354 advance of proceeding with the repowering projects?**

355 A. Yes. On June 30, 2017, the Company filed an application requesting approval for the  
356 repowering projects under the Act, Chapter 17 of Utah Code Ann. Title 54. In its  
357 application, the Company sought approval of a resource decision under Utah Code Ann.  
358 § 54-17-402 for the repowering projects. In support of both applications, the Company  
359 filed extensive testimony and economic analysis to demonstrate that the resource  
360 decisions were in the public interest and otherwise met the statutory requirements of  
361 the Act. The Company also included detailed, project-by-project cost estimates.

362 **Q. Did the Commission approve the Company's request for resource approvals in  
363 Docket No. 17-035-39?**

364 A. Yes. On May 25, 2018, the Commission issued its Order in Docket No. 17-035-39

365 approving 11 of the 12 repowering projects, which included Dunlap, Glenrock I,  
366 Glenrock III, Goodnoe Hills, High Plains, Marengo I, Marengo II, McFadden Ridge,  
367 Rolling Hills, Seven Mile Hill I, and Seven Mile Hill II. PacifiCorp received approval  
368 for these projects subject to individual projected costs for each project. In its Order, the  
369 Commission did not approve the Company's Leaning Juniper repowering project;  
370 however, as I noted above, the Company was not barred from pursuing the project. I  
371 will discuss the budget status with respect to the approved projected costs later in my  
372 testimony.

373 **Q. Why did the Company move forward with repowering Leaning Juniper?**

374 A. There were two major factors that changed, which resulted in the Leaning Juniper  
375 repowering demonstrating more significant customer benefits. Following the  
376 conclusion of the proceeding in Docket No. 17-035-39, the Company was able to  
377 negotiate more favorable pricing for the Leaning Juniper repowering project and new  
378 equipment specifications resulted in slightly improved performance for the repowered  
379 project. The reduced cost and increased energy output improved the economics of  
380 repowering the facility, resulting in customer benefits similar to those obtained from  
381 the other repowering projects that were approved by the Commission. Given these  
382 favorable changes, the Company elected to pursue repowering of the Leaning Juniper  
383 project and seeks a prudence determination and cost recovery for this project through  
384 this rate case proceeding.

385 **Q. Is repowering at Leaning Juniper now complete?**

386 A. Yes. The repowered Leaning Juniper facility achieved commercial operation on  
387 September 13, 2019, although minor work to finalize the project continues.

**REDACTED**

388 **Q. How did the cost and performance of the Leaning Juniper project change as**  
389 **compared to the assumptions used by the Company when Leaning Juniper was**  
390 **proposed for repowering in Docket No. 17-035-39?**

391 A. Anticipated costs for the project were reduced by [REDACTED] and the incremental  
392 generation from the project increased by approximately [REDACTED] megawatt-hours. The  
393 improved economics of the project are described in Mr. Rick T. Link’s testimony.

394 **Q. As you mentioned earlier, the scope of repowering at Foote Creek I is different**  
395 **than repowering at the Company’s other wind facilities. Can you provide**  
396 **additional background on the Company’s decision to repower Foote Creek I?**

397 A. Foote Creek I, the Company’s oldest wind facility, began commercial operation in  
398 April 1999. The facility served as a demonstration project to evaluate the feasibility of  
399 utility-scale wind energy. The facility was developed in partnership with the Eugene  
400 Water & Electric Board (“EWEB”) and the Bonneville Power Administration (“BPA”).  
401 As developed, Foote Creek I was co-owned by EWEB (21.21 percent ownership) and  
402 PacifiCorp (78.79 percent ownership), with BPA taking 37 percent of the facility’s  
403 output through a 25-year cost-based PPA. As the first utility-scale wind energy project  
404 in Wyoming, Foote Creek I was sited at one of the most favorable wind sites in the  
405 United States and enjoys the highest wind speeds of any of the Company’s wind  
406 projects. Unlike the remainder of the facilities the Company is repowering, the Foote  
407 Creek I project is unique in that it was co-owned and also had a third-party PPA  
408 associated with the resource.

409 The Foote Creek I facility currently consists of 68 turbines, each with a 600-  
410 kilowatt generating capacity, a rotor diameter of 42 meters, and towers that support a

411 40 meter hub height. Although employing the latest technology when originally  
412 installed, the existing turbines are costly to operate and maintain relative to the  
413 Company's more modern turbines that have a much higher nameplate capacity, larger  
414 rotor diameters, and taller towers. Accordingly, the operation and maintenance costs of  
415 the Foote Creek I facility are the highest of all of the Company-owned wind resources  
416 on a per-MW basis since the maintenance requirements for these smaller turbines are  
417 similar to those of larger turbines, but the capacity of the Foote Creek I turbines is much  
418 less.

419 The costs associated with continued operation of the existing turbines at Foote  
420 Creek I for both the Company and EWEB would increase after the expiration of the  
421 BPA PPA in April 2024 since 37 percent of these costs would no longer be covered  
422 through the cost-based PPA. Similarly, BPA was required to take higher cost energy  
423 from the project until the PPA expired. For these reasons, PacifiCorp, EWEB, and BPA  
424 were all motivated to explore whether the existing Foote Creek I project could be  
425 unwound in order to achieve an outcome more favorable to customers as compared to  
426 continuing to operate the facility through its planned 30-year asset life. Repowering the  
427 facility presented the opportunity to realize this outcome for all customers.

428 **Q. Please explain what repowering at the Foote Creek I wind facility involves.**

429 A. The WTG equipment at Foote Creek I has a low generating capacity (600 kilowatts)  
430 per turbine and the towers and foundations supporting the nacelle and rotor do not have  
431 the necessary height or design strength to accommodate the installation of modern  
432 larger nacelles and rotors capable of generating a much greater amount of electricity  
433 per WTG.

**REDACTED**

434                   Due to the limitations of the older facility, repowering Foote Creek I requires  
435 complete removal and replacement of the old wind turbine equipment. The towers,  
436 foundations and energy collection system must be replaced with new foundations to  
437 support the larger towers and appropriately sized energy-collector circuits. Repowering  
438 the Foote Creek I facility will result in the replacement of the current 68 small-capacity  
439 wind turbines at the site with 13 modern wind turbines.

440 **Q.    What was necessary for the Company to repower the project?**

441 A.    Because of the very favorable wind conditions at the site, the Company was interested  
442 in repowering the facility so that customers could benefit from the low-cost energy that  
443 could be generated at the site with modern wind turbine equipment qualified at  
444 100 percent of the value of the PTCs. To achieve that, however, it was necessary for  
445 the Company to acquire EWEB’s ownership share of the facility and to terminate the  
446 existing PPA with BPA. The Company negotiated a PPA termination agreement with  
447 EWEB and BPA, and a purchase and sale agreement with EWEB for its interests in the  
448 facility. The termination of the PPA was negotiated to be effective upon PacifiCorp’s  
449 acquisition of EWEB’s interest in the project, and the closing of the purchase and sale  
450 agreement with EWEB was contingent upon the Company obtaining necessary  
451 regulatory and permitting approvals related to repowering as well as satisfactory  
452 commercial arrangements for turbine supply and construction that ensured repowering  
453 could occur.

454 **Q.    How much did the Company pay EWEB for its interests in the facility?**

455 A.    PacifiCorp paid EWEB approximately [REDACTED] for its interests in the facility.

**REDACTED**

456 **Q. Did the Company incur costs to terminate the Foote Creek I PPA with BPA?**

457 A. No. Under the termination agreement, BPA paid an early termination payment for the  
458 facility in the amount of [REDACTED] of which [REDACTED]—the Company’s  
459 78.79 percent ownership share of the facility—was paid to the Company. This payment  
460 to the Company and EWEB reflected the fact that BPA realizes savings by terminating  
461 the PPA early and replacing the power with lower cost energy resources.

462 **Q. Were these amounts consistent with the Company’s expectations?**

463 A. Yes. These payments were consistent with the Company’s economic analysis of the  
464 Foote Creek I repowering project, which is described by Mr. Link.

465 **Q. Did the Company enter other commercial arrangements related to repowering at**  
466 **Foote Creek I?**

467 A. Yes. The Company executed a turbine supply agreement with Vestas and executed a  
468 balance of plant construction contract with Thorstad Companies, Inc. Both contracts  
469 were awarded following competitive solicitation processes. When these contracts were  
470 finalized, the Company proceeded to close on the purchase of EWEB’s interest in the  
471 project and terminate the PPA. The Company also purchased the wind energy lease  
472 rights for the Foote Creek I facility.

473 **Q. Why did the Company purchase the wind energy lease rights for Foote Creek I?**

474 A. The Company was operating the Foote Creek I facility under land rights that were  
475 subleased from Chandar Energy Land Associates, Inc. (“CELA”), which held the  
476 master wind energy lease rights with the ultimate property owners upon whose land the  
477 Foote Creek I turbines are located. Taking into account the high-value wind energy  
478 resource at the site, the wind energy production-based lease payments owed to CELA

479 under the sublease were still more costly than what the Company pays for similar  
480 production-based wind energy leases. The Company was able to negotiate the purchase  
481 of the master wind energy leases from CELA at a cost that improved the economics of  
482 the Foote Creek I repowering project relative to continuing to operate under the existing  
483 sublease. Additionally, the master wind energy lease rights can be renewed for a total  
484 term of up to 99 years, providing potential future customer benefits beyond the asset  
485 life of the repowered Foote Creek I facility.

486 **Q. Were there unique permitting requirements related to Foote Creek I as compared**  
487 **to the other repowering projects?**

488 A. Yes. It was necessary for the Company to obtain approval of a new CPCN from the  
489 Wyoming Public Service Commission related to repowering the facility and a new  
490 Conditional Use Permit from Carbon County, Wyoming. The Company also had to  
491 obtain concurrence from the Bureau of Land Management (“BLM”) that repowering  
492 was consistent with the existing right of way grant from BLM for the facility, and the  
493 Company worked with the U.S. Fish and Wildlife Service to review the locations of the  
494 new turbines on the existing project footprint to evaluate and minimize potential avian  
495 impacts associated with the new turbine layout.

496 **Q. When did the Company finally approve repowering the Foote Creek I facility?**

497 A. The Company approved repowering the facility on June 25, 2019. The Company then  
498 closed on the purchase of EWEB’s interest in the facility on July 24, 2019, after  
499 commercial arrangements to repower the facility were finalized. Following approval of  
500 the repowering project, the Company was able to negotiate the purchase of the master  
501 wind leases and incorporated this change into the project scope. The Company



502 subsequently closed on the purchase of the master wind energy lease rights from CELA  
503 on August 8, 2019.

504 **Q. What repowering costs are the Company seeking to recover in this filing?**

505 A. The Company is seeking to recover costs associated with the facilities previously  
506 determined by the Commission to be prudent to repower, as well as the costs to repower  
507 the Leaning Juniper facility and the costs to acquire the wind energy lease rights and  
508 repower the Foote Creek I wind facility.

509 **Q. What benefits will customers realize from repowering Leaning Juniper and Foote  
510 Creek I?**

511 A. Repowering these facilities re-qualifies them for PTCs, which are benefits that are  
512 passed through to customers. Additionally, repowering increases the amount of zero  
513 fuel cost energy produced from the repowered facilities, as shown in Confidential  
514 Exhibit RMP\_\_\_(TJH-3). Further, by replacing older WTG equipment, which is  
515 subject to more failure and maintenance issues than newer equipment, repowering will  
516 reduce PacifiCorp's ongoing operating costs. Finally, repowering the wind facilities  
517 with new WTG equipment will extend the useful lives of the facilities by up to 21 years,  
518 creating substantial energy and capacity benefits for customers in the future when this  
519 wind facility would otherwise have been retired from service.

520 **VI. REQUALIFICATION FOR PTCS**

521 **Q. How do the Repowering Projects qualify for the PTC extension enacted in 2015?**

522 A. The IRS guidance, which I discussed above in relation to the New Wind Projects,  
523 establishes a "safe harbor" for taxpayers to demonstrate the year a facility will be  
524 deemed to "begin construction," thereby setting the value of the PTC. If at least five

525 percent of the total project costs were incurred in 2016, then the facility qualifies under  
526 the IRS safe harbor for the full value of the PTC, provided the taxpayer can demonstrate  
527 “continuous efforts” to complete construction. The IRS guidance on the four calendar  
528 year “safe harbor” with respect to the continuous-efforts standard that I discussed in  
529 relation to the New Wind Projects also applies to the Repowering Projects. Thus, as  
530 with the New Wind Projects, the Repowering Projects must be in service no later than  
531 December 31, 2020, to satisfy the continuous-efforts safe-harbor provisions. If the  
532 Repowering Projects are not placed in service by December 31, 2020, the projects must  
533 satisfy the potentially more challenging IRS requirements that continuous-efforts were  
534 expended to repower the facilities.

535 **Q. Is the full value of the PTC for the Repowering Projects the same as those for the**  
536 **New Wind Projects?**

537 A. Yes. During the 10-year period after the wind facility begins commercial operation,  
538 the Repowering Projects will receive the same 2.5 cents per kilowatt-hour or \$25 per  
539 megawatt-hour, adjusted annually for inflation as the New Wind Projects.

540 **Q. Do the Leaning Juniper and Foote Creek I repowering projects qualify for the full**  
541 **value of the PTC under these rules?**

542 A. Yes. Consistent with IRS guidance, a facility owner can demonstrate that construction  
543 of a facility has begun in the year in which at least five percent of the applicable project  
544 costs are incurred. If wind turbine equipment is purchased and delivered in 2016, and  
545 the equipment comprises at least five percent of the applicable project costs, a PTC  
546 “safe harbor” is created for the wind facilities subsequently constructed. To meet this  
547 requirement, PacifiCorp executed safe harbor equipment purchases with General

548 Electric International, Inc. and Vestas in December 2016, and took delivery of  
549 equipment with a value sufficient to give the Company the ability to repower its entire  
550 wind fleet and qualify the repowered wind facilities for 100 percent of the PTC value.  
551 For the Foote Creek I facility, PacifiCorp will use safe harbor equipment obtained from  
552 Berkshire Hathaway Energy Renewables, a Berkshire Hathaway Energy subsidiary,  
553 which made safe harbor equipment purchases from Vestas in December 2016 that can  
554 be used to qualify the Foote Creek I project for 100 percent of the PTC value.

555 **Q. What other requirements must repowered projects satisfy to qualify for the PTCs?**

556 A. On May 5, 2016, the IRS issued Notice 2016-31, which provides guidance on various  
557 aspects of qualifying for the PTCs and whether new tax credits can be claimed when  
558 wind turbines are repowered or retrofitted. Notice 2016-31 generally provides that the  
559 repowering costs must equal at least four times the fair market value of the equipment  
560 that the owner retains from the original facility for the repowered turbines to qualify  
561 for new PTCs. Thus, 80 percent of the fair market value of the repowered WTG must  
562 result from repowering project costs while the value of the retained components cannot  
563 exceed 20 percent of the fair market value of the new facility. This “80/20” test is  
564 applied on a turbine-by-turbine basis. Each wind turbine-composed of a foundation,  
565 tower, and machine head (including nacelle, hub and rotor), is considered a separate  
566 facility.

567 **Q. Does the Leaning Juniper facility pass this 80/20 test?**

568 A. Yes. The Leaning Juniper project passes this 80/20 test, similar to PacifiCorp’s other  
569 repowering projects.

570 **Q. Is the Foote Creek I facility subject to this 80/20 test?**

571 A. No. The Foote Creek I facility will be repowered without using any retained wind  
572 turbine components. The tower and foundations of the existing turbines at the site will  
573 not be reused, unlike at PacifiCorp's other repowering projects. In other words, the  
574 applicable repowering costs at Foote Creek I, on a per-turbine basis, will equal  
575 100 percent at this facility.

576 **Q. Have recent changes to federal tax laws impacted the ability to qualify the**  
577 **Company's repowered facilities for PTCs?**

578 A. No. Neither the Tax Cuts and Jobs Act, enacted into law in December 2017, nor the Tax  
579 Extender and Disaster Relief Act of 2019 change the qualification requirements that  
580 allow all of the Company's repowered wind facilities to receive the full value of PTCs.

581 **VII. INCREASED ENERGY BENEFITS FOLLOWING REPOWERING**

582 **Q. Once repowered, how do the energy benefits of the Leaning Juniper and Foote**  
583 **Creek I wind facilities increase?**

584 A. At Leaning Juniper, repowering will involve the replacement of the existing machine  
585 heads, including the nacelle, hub and rotor, while the Foote Creek I facility will employ  
586 entirely new wind turbines with new foundations and taller towers. The new nacelles  
587 have generators with greater nameplate generating capacity than the removed  
588 equipment. As a result of repowering, the nameplate rating of the turbines at Leaning  
589 Juniper will increase from 1.5 MW to 1.6 MW. At Foote Creek I, the new turbines  
590 installed at the site will have generator nameplate ratings of 2.0 MW and 4.2 MW,  
591 replacing existing turbines with a 0.6 MW nameplate rating. Details regarding the  
592 proposed wind turbine upgrades, in-service dates, and resulting energy benefits are

**REDACTED**

593 shown in Confidential Exhibit RMP\_\_\_\_(TJH-3).

594 In addition to the larger generators in the repowered turbines, the new turbines  
595 also include larger blades, which will increase the rotor-swept area of the wind turbines.  
596 A larger rotor-swept area allows more of the wind energy flowing past the wind turbine  
597 to be captured and converted by the wind turbine into electricity. Because the size of  
598 the rotors will increase, the repowered turbines will also include more robust hubs,  
599 main shafts, bearings and couplings, and gearboxes suitable to handle the greater torque  
600 exerted by the larger rotors.

601 Finally, the Foote Creek I repowering project will result in all of the facility's  
602 output serving the Company's customers as compared to only approximately 47 percent  
603 under the earlier co-ownership and PPA structure. With the entire output of Foote Creek  
604 I directed to the Company's customers, and with the increased generation from the  
605 more efficient turbines, the amount of zero-fuel-cost energy provided to customers by  
606 the facility will increase by more than [REDACTED] percent.

607 **Q. Will the larger blades installed with repowering increase the potential for avian**  
608 **impacts at the wind facilities?**

609 A. Not necessarily. Although the larger blades will increase the overall risk zone (rotor-  
610 swept area) of the repowered wind turbines, this does not necessarily correlate with an  
611 increased risk of avian impacts at existing turbine sites. PacifiCorp performs monthly  
612 monitoring at all of its wind facilities and reports all findings to state wildlife agencies  
613 and the U.S. Fish and Wildlife Service. PacifiCorp will continue this monthly  
614 monitoring to determine if the new turbine blades cause additional impacts to avian  
615 species and will engage with the appropriate agency to discuss and, if prudent and

616 practicable, implement additional avoidance, minimization, or mitigation measures.

617 **Q. Are there other ways that the Company has worked to minimize avian impacts?**

618 A. Yes. At the Foote Creek I facility, the significant reduction in the number of turbines  
619 possible with site repowering means that less of the overall project site area will be  
620 covered by wind turbines. This has allowed the Company to adjust the layout of the  
621 wind turbines at the project site to avoid areas of higher avian use, such as the edges of  
622 Foote Creek Rim, minimizing potential avian impacts.

623 **Q. How did PacifiCorp determine the amount of additional generation that will be  
624 produced from the repowered wind turbines?**

625 A. For Leaning Juniper, where the turbine locations and turbine hub heights are not  
626 changing, PacifiCorp worked with its consultant, Black & Veatch (“B&V”), to use the  
627 extensive data history from PacifiCorp’s facilities to derive estimates of the energy  
628 production expected from repowering. This analysis used millions of data points from  
629 the operational record of the facility and incorporated additional modeled wake losses  
630 anticipated from the new equipment. Wake losses are the reduction in generation at  
631 turbines downwind of other turbines due to reduced wind speed and increased  
632 turbulence in the airflow-or wake-behind a turbine.

633 Based on its analysis, PacifiCorp and B&V estimate that energy production at  
634 Leaning Juniper following repowering will increase as shown in Confidential Exhibit  
635 RMP\_\_\_(TJH-3), and as further discussed below. These results reflect, as accurately as  
636 possible, the energy production that would have occurred from the repowered turbines  
637 under the same operational conditions and availability as the existing equipment.  
638 However, these repowering energy estimates may be conservative. They are based

639 solely on the different equipment performance specifications of the newer equipment  
640 and do not account for expected improvements in operational availability of the wind  
641 facilities following repowering. Availability of the wind turbines likely will improve  
642 after repowering given the additional sensors and condition monitoring systems in the  
643 repowered turbines that should allow for improved diagnostics and implementation of  
644 preventative maintenance measures that can reduce turbine down-time. Additionally,  
645 PacifiCorp will operate the new turbines under service agreements with the turbine  
646 suppliers with performance guarantees and incentives that are likely to result in more  
647 availability and generation than PacifiCorp has achieved in the past under similar wind  
648 conditions. These contracts are discussed in more detail later in this testimony.

649 **Q. How did the energy estimate methodology of the Foote Creek I facility differ from**  
650 **the methodology used at the Leaning Juniper facility?**

651 A. At the Foote Creek I facility, B&V evaluated historical project generation and  
652 availability data from the existing Foote Creek I turbines, local and project-specific  
653 meteorological information, and the new proposed turbine layout to model the  
654 anticipated energy output of the repowered wind project, similar to the approach used  
655 by the Company to estimate the energy output from its new wind projects now under  
656 construction.

657 **Q. Why was this approach most suitable for Foote Creek I?**

658 A. This approach was most suitable because the turbine locations are changing at Foote  
659 Creek I, as discussed above, and also because the turbine hub heights are increasing  
660 from 40 meters to 80 meters. Due to the different location of turbines and turbine hub  
661 heights, the wind speed, turbulence intensity, and wind inflow angle experienced by the

662 existing turbines may not be representative of what the new turbines will experience.  
663 For these reasons, wind modeling was relied upon to develop the energy estimate for  
664 Foote Creek I.

665 **Q. What are the major power production advantages of the new equipment?**

666 A. The larger rotor size and improvements in blade design of the new equipment generate  
667 more power at all ranges of wind speeds. Additionally, the new turbines begin  
668 producing power at a lower wind speed than the existing equipment; thus, the turbines  
669 can produce energy during lower wind conditions in which the current equipment may  
670 sit idle. Additionally, the new 4.2 MW capacity wind turbines have a higher cut-out  
671 wind speed than the existing turbines, meaning they can continue producing power at  
672 higher wind speeds in which the existing equipment at the site would shut down.  
673 Because the new turbines will have an increased generator capacity, the turbines will  
674 also produce more energy when wind speeds are high and the turbines are at their  
675 maximum output, allowing the facility to produce equivalent capacity with far fewer  
676 turbines. Exhibit RMP\_\_\_(TJH-4) illustrates these power production advantages and  
677 compares the power curve of the existing wind turbines to that of the new wind turbines.

678 **Q. Why was this larger equipment not installed when the wind facilities were initially**  
679 **constructed?**

680 A. Wind turbine technology has continued to advance since the facilities were first  
681 constructed between 2006 and 2010. The use of new composite materials has allowed  
682 blade lengths to increase without adding weight, allowing for the extraction of more  
683 energy from the available wind resources at the facility sites. In addition, more  
684 sophisticated sensor and control systems in the wind turbines, combined with improved



685 blade pitch control systems, increase the ability of the wind turbine control systems to  
686 implement load mitigation strategies on the wind turbines to reduce the loading on the  
687 power train, towers and foundations. For facilities employing entirely new wind  
688 turbines, these technology improvements mean that longer blades and additional  
689 generating capacity are possible without a commensurate increase in cost to strengthen  
690 the turbine structural components (including the tower and foundation). For new wind  
691 facilities, this is one of the drivers towards reduced energy costs. For existing wind  
692 facilities where the tower and foundation can be re-used, these new load mitigation  
693 technologies mean that the existing towers and foundations are suitable for the  
694 installation of larger equipment through repowering.

695 **Q. How much additional energy will the repowered wind facilities produce?**

696 A. As shown in Confidential Exhibit RMP\_\_\_\_(TJH-3), across the wind fleet, the  
697 repowered wind facilities are estimated to increase generation by 814 GWh per year,  
698 an increase of 27 percent.

699 **Q. Given the higher nameplate capacity of the new turbines, has the Company been**  
700 **able to increase the output capacity of the wind facilities?**

701 A. As I mentioned earlier, the Company has been able to increase the allowed generation  
702 interconnection agreement for the Marengo facilities, increasing the capacity of the  
703 Marengo facilities from a combined 210.6 MW to 234 MW. This increase in  
704 interconnection capacity allows more energy to be delivered to customers from those  
705 facilities. The Company has not pursued generation interconnection increases at the  
706 Goodnoe Hills and Leaning Juniper facilities given transmission constraints and costs  
707 for those facilities, which are interconnected to BPA's transmission system. For the

708 Wyoming facilities, transmission studies are still ongoing related to the Company's  
709 requests to increase the generation interconnection limits for those facilities. Thus, no  
710 increase in interconnection capacity for the Wyoming facilities has been realized, and  
711 the Company has not pursued necessary improvements to the energy collector systems  
712 at those projects that would be necessary if additional interconnection capacity was  
713 available.

714 **VIII. REDUCED ONGOING OPERATIONAL COSTS FOLLOWING**  
715 **REPOWERING**

716 **Q. Aside from increased generation and the associated PTC benefits, what other**  
717 **benefits will be realized with the Leaning Juniper and Foote Creek I repowering**  
718 **projects?**

719 A. The repowering projects will lower the ongoing capital costs of operating the existing  
720 wind facilities. PacifiCorp's turbine-supply contracts for repowering, consistent with  
721 wind industry standards for new equipment, will include a two-year warranty on the  
722 new equipment. This will reduce capital costs associated with replacing or refurbishing  
723 turbine components currently in service.

724 The repowering projects will also result in more certainty related to ongoing  
725 O&M costs of the facility. PacifiCorp will operate the repowered facilities under full  
726 service agreements with the turbine equipment suppliers who will be responsible for  
727 operating and maintaining the new turbines for a fixed cost while attaining a guaranteed  
728 availability of the turbines. Under these agreements, failure to meet the guaranteed  
729 availability, if not the result of an excusable event defined in the contract, will result in  
730 the payment of liquidated damages to the Company. Customers will benefit by having

731 operation and maintenance costs fixed for the term of the agreement. Thus, there is  
732 greater cost certainty related to the run-rate capital expenditures and operation and  
733 maintenance costs.

734 **Q. Does the new equipment address any other operational issues?**

735 A. Yes. In addition to the reduced capital run rate of the new equipment in the early years  
736 after installation, repowering avoided costs from replacing certain models of gearboxes  
737 found at the Leaning Juniper project. These gearboxes, which were original equipment  
738 supplied by the turbine manufacturer, were experiencing high failure rates compared to  
739 other models of gearboxes installed elsewhere within the wind fleet. Consequently,  
740 PacifiCorp experienced increased capital costs in recent years to address the gearbox  
741 failures, and these models were no longer being re-installed as long-term replacement  
742 equipment after failure, given their poor historical performance.

743 **Q. Why are these gearbox failures significant?**

744 A. These gearbox failures generally cannot be repaired “up-tower.” This means that the  
745 repair cannot be completed within the nacelle without removing the damaged  
746 equipment by crane. These failures cost approximately \$400,000 per occurrence,  
747 including equipment and labor costs to purchase and install a replacement gearbox and  
748 the costs of mobilizing a large crane to the site to remove and replace the equipment.  
749 These costs also do not account for the lost generation from the time the turbine is down  
750 until the repair is completed.

751 **Q. How many gearbox failures of this type did PacifiCorp expect at Leaning Juniper  
752 if there was no repowering?**

753 A. There were 28 of these gearbox models at Leaning Juniper before repowering, and

754 PacifiCorp anticipated that all of these remaining gearboxes would have failed and  
755 required replacement by 2031.

756 **Q. Are there similar issues with gearboxes at the Foote Creek I facility?**

757 A. Yes. Gearboxes at the Foote Creek I facility have also experienced high failure rates  
758 relative to other gearboxes in the wind fleet. However, the impact to the Company of  
759 these failures has been mitigated by an agreement that was set to expire in 2024, at  
760 which point the cost of addressing failed gearboxes would be borne entirely by the  
761 Company and EWEB. Given the short remaining life of the project in 2024, with just  
762 5 years of operational life remaining, turbines that experienced a failed gearbox after  
763 that time could not be economically returned to service given the limited remaining  
764 generation anticipated from the existing turbines and the estimated cost to replace a  
765 failed gearbox. Thus, repowering also addresses the likelihood of diminished  
766 generation from the Foote Creek I facility after 2024.

767 **Q. What is the current asset life of the Leaning Juniper and Foote Creek I wind**  
768 **facilities?**

769 A. All of the Company's existing wind facilities are currently being depreciated assuming  
770 a 30-year asset life. Given the 1999 commercial operation date of Foote Creek I, the  
771 depreciable life approved by the Commission for Foote Creek I is 2029. Similarly, the  
772 2006 commercial operation date for Leaning Juniper results in an anticipated 2036  
773 retirement of the facility had it not been repowered.<sup>15</sup> In anticipation of repowering the  
774 facilities the Company proposed in the 2018 depreciation study, Docket No. 18-035-

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<sup>15</sup> *In the Matter of the Application of Rocky Mountain Power for Authority to Change its Depreciation Rates Effective January 1, 2014*, Docket No. 13-035-02, Order Confirming Bench Ruling Approving Stipulation on Depreciation Rate Changes (Nov. 7, 2013).

775 36, a new 30-year depreciable life following repowering that would extend the asset  
776 life of Foote Creek I by 21 years to 2050 and extend the asset life for Leaning Juniper  
777 by 13 years to 2049, similar to the other facilities that have undergone repowering.

778 **PROJECT PERMITTING, CONSTRUCTION AND BUDGET STATUS**

779 **Q. What is the status of permitting related to the Foote Creek I repowering project?**

780 A. PacifiCorp received approval from the Federal Aviation Administration for the new  
781 turbine locations in April 2018, indicating the new turbines location and heights would  
782 not pose a hazard to air navigation. Carbon County, Wyoming issued a new Conditional  
783 Use Permit for the repowered project in April 2019. The BLM, upon whose land  
784 approximately half of the turbines at the site are located, accepted the Company's  
785 revised plan of development for the project in June 2019, reflecting the repowered  
786 project.

787 **Q. What is the status of contracting related to the Foote Creek I repowering project?**

788 A. In July 2019, PacifiCorp executed contracts with Vestas for turbine supply and service  
789 and maintenance of the new turbines that will be installed at the site and a construction  
790 contract with Thorstad Companies, Inc. for construction of the project.

791 **Q. Has construction commenced on the Foote Creek I repowering project?**

792 A. Yes. Initial site work began in the fall of 2019 with the installation of construction  
793 trailers, foundation excavation, and material deliveries. Site work was halted for the  
794 winter and resumed in early March 2020 when weather conditions were more favorable  
795 for construction. Foundation excavation has been completed and turbine component  
796 manufacturing is currently underway, with turbine deliveries anticipated to begin in  
797 July 2020.

798 **Q. When does the Company anticipate that Foote Creek I will enter commercial**  
799 **operation?**

800 A. Commercial operation of the repowered Foote Creek I facility is anticipated to occur  
801 by December 1, 2020.

802 **Q. What is the construction status of the Wind Repowering Projects that were**  
803 **approved by the Commission in Docket No. 17-035-39?**

804 A. Except for Dunlap, which was always anticipated to be repowered in 2020, major  
805 construction activities have been completed at all of the Company's repowering  
806 projects that were approved by the Commission in Docket No. 17-035-39, and the  
807 projects have all achieved commercial operation. Minor activities to finish the projects  
808 remain, including completion of punch list items, site reclamation, minor electrical  
809 work, control system completion, and final operational programming.

810 **Q. Did the Commission make findings as to the projected costs in Docket No. 17-035-**  
811 **39?**

812 A. Yes. Under Utah Code Ann. § 54-17-402(7), the Commission must include findings on  
813 the approved project costs for a resource. Under Utah Code Ann. § 54-17-403, the  
814 Commission must allow cost recovery up to the projected amounts in the approval  
815 order, subject to two exceptions: (1) if the Commission finds the utility was imprudent  
816 based on new information or changed circumstances occurring after the approval order;  
817 or (2) the Commission finds that the utility misrepresented or concealed material  
818 information in the approval process.

819 In its Order in Docket No. 17-035-39, the Commission made findings

820 regarding the approved costs for each project comprising the repowered facilities.<sup>16</sup> On  
821 a total basis, the Commission approved \$978.8 million in projected capital costs. On  
822 an individual project basis, the Commission approved the costs as set forth in  
823 Confidential Exhibit RMP\_\_(TJH-1SD), page 1 of 3, column 8.

824 **Q. Under the Act, are amounts in excess of approved resource costs subject to**  
825 **Commission review?**

826 A. Yes. Under Utah Code Ann. § 54-17-403(1)(b), any increases from projected costs  
827 specified in the Commission's approval order are subject to Commission review in a  
828 rate proceeding.

829 **Q. What is the budget status for the repowered facilities that were approved by the**  
830 **Commission in Docket No. 17-035-39?**

831 A. While major construction activities at Dunlap are still yet to occur this summer, and  
832 minor project-related activities continue at the remaining sites, the Company has  
833 diligently managed the repowering effort and the overall cost of repowering the  
834 facilities. Overall, capital costs for the eleven repowering projects pre-approved in  
835 Docket No. 17-035-39 are estimated to be less than the total amount approved. On a  
836 project-by-project basis, nine of the 11 projects are expected to be completed at costs  
837 that are less than the capital costs pre-approved by the Commission. Please refer to  
838 Confidential Exhibit RMP\_\_(TJH-1) for the repowering project costs that were pre-  
839 approved by the Commission and the Company's capital costs by project as filed in this  
840 proceeding.

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<sup>16</sup> Docket No. 17-035-39, Report and Order at 26.

**REDACTED**

841 **Q. What two projects are anticipated to have capital costs that exceed amounts pre-**  
842 **approved by the Commission?**

843 A. Capital costs at the [REDACTED] projects are currently anticipated to  
844 exceed the pre-approved amounts. For the [REDACTED]

845 [REDACTED]

846 [REDACTED] Overall,

847 the eleven repowering projects, collectively, are forecast to be completed below the  
848 total amount presented in Docket No. 17-035-39.

849 **Q. What are the reasons for the cost increases at those two facilities?**

850 A. At the [REDACTED]

851 [REDACTED]

852 [REDACTED]

853 [REDACTED]

854 [REDACTED]

855 [REDACTED]

856 [REDACTED]

857 [REDACTED]

858 [REDACTED]

859 [REDACTED]

860 [REDACTED]

861 [REDACTED]

862 [REDACTED]

863 [REDACTED]



**REDACTED**

864 [REDACTED]

865 [REDACTED]

866 [REDACTED]

867 [REDACTED]

868 [REDACTED]

869 [REDACTED]

870 conditions were also identified that had to be addressed.

871 **Q. What has driven costs [REDACTED] to exceed the amount that was pre-**  
872 **approved by the Commission?**

873 **A. PacifiCorp [REDACTED]**

874 [REDACTED]

875 [REDACTED]

876 [REDACTED]

877 [REDACTED]

878 [REDACTED]

879 [REDACTED]

880 [REDACTED]

881 [REDACTED] which has increased estimated project costs above  
882 the pre-approved amounts.

883 **Q. What is the budget status for the Leaning Juniper and Foote Creek I facilities?**

884 **A.** Leaning Juniper's final project costs are less than what was anticipated when the  
885 Company determined to move forward with the revised project, which further improves  
886 the economics of the project relative to what was anticipated when the Company

887 decided to move forward with the project, and relative to the economics of the project  
888 as it was reviewed in Docket No. 17-035-39. I expect that the Foote Creek I project,  
889 which will be completed in December of this year, will be delivered at or near the costs  
890 anticipated by the Company and included in this case.

891 **Q. Has the COVID-19 public health emergency had a material impact on the**  
892 **Company's construction schedule or costs for the Repowering Projects or the New**  
893 **Wind Projects?**

894 A. First and foremost, the Company is working closely with its contractors and suppliers  
895 to ensure that work on the projects proceeds in a manner that protects the safety of the  
896 people working on the projects and the local public where the projects are located. For  
897 the 11 repowering projects that have reached commercial operation, I do not anticipate  
898 any material impact of the COVID-19 public health emergency on remaining  
899 construction efforts or the schedule to complete the very limited remaining work  
900 necessary at those projects. At the Dunlap project, all major wind turbine components  
901 were delivered to the project by January 2020, before the COVID-19 public health  
902 emergency began. Thus, the Dunlap project is not facing equipment supply impacts and  
903 the project will be employing construction staff already operating safely under  
904 contagious disease protection protocols. Therefore, I do not anticipate construction  
905 schedule or costs risks at this time at the Dunlap project, though the impacts of the  
906 public health emergency are obviously dynamic and can change rapidly as everyone  
907 has observed over the last several months.

908 At the Foote Creek I repowering project, work is proceeding at the project under  
909 COVID-19 mitigation plans to address worker safety. Impacts of the public health

910 emergency have the potential to impact equipment supply and transport logistics, but  
911 so far no impacts are confirmed, although contractors involved in the project have  
912 issued force majeure notices of potential, but yet unknown impacts and equipment  
913 delivery delays may occur.

914 Potential impacts on the Company's New Wind Projects from the COVID-19  
915 public health emergency continue to emerge. The Company has received general force  
916 majeure notices of potential COVID-19 impacts from a majority of the contractors on  
917 its New Wind Projects indicating potential delays. Turbine deliveries to the TB Flats I  
918 and II project, which began in April 2020, are likely to experience delays, and impacts  
919 to deliveries of follow-on wind turbine equipment at the Ekola project may occur.  
920 However, at this time the Company is not aware of confirmed project schedule impacts  
921 that will impact the ability to complete the projects by year-end 2020. The Company  
922 continues to work closely with its contractors and equipment suppliers to ensure that  
923 the people working on the projects and the public in general are protected by complying  
924 with all governmental requirements, orders and directives, and will work to mitigate  
925 potential impacts to construction schedules.

926 Given the evolving nature of the best guidance on how to protect public health  
927 and promote worker safety in these conditions, there could be impacts to productivity  
928 on both the Repowering Projects and New Wind Projects that could impact construction  
929 schedules or result in additional cost — but those impacts are not known at this time.  
930 The Company and its contractors and suppliers remain committed to deliver the New  
931 Wind Projects by year-end 2020. The Company will provide an update with respect to  
932 any impacts related to the COVID-19 public health emergency in rebuttal testimony.

933 **IX. DISPOSITION OF REPLACED EQUIPMENT**

934 **Q. What is PacifiCorp planning to do with the existing equipment that will be**  
935 **removed from the repowered facilities?**

936 A. PacifiCorp issued a request for proposals related to the disposition of the existing  
937 equipment in which the Company sought proposals for the purchase or removal of the  
938 equipment that will be replaced as part of repowering the entirety of its wind fleet. In  
939 general, proposals received from this solicitation were not favorable as compared to the  
940 equipment removal proposals offered by the construction contractors that are installing  
941 the new equipment.

942 **Q. Did PacifiCorp make efforts to maximize the salvage value of the equipment being**  
943 **replaced at the repowered facilities?**

944 A. Yes. Unfortunately, a significant number of turbines of all makes and models are  
945 currently being repowered by PacifiCorp and other companies. This will likely  
946 continue to be the case before the sunset of the PTCs available for wind energy projects  
947 in 2024. As a result, there is very little market for used turbines and the salvage value  
948 of the equipment is very low given the large number of repowered turbines and  
949 associated spare parts that have become available as a result of the significant  
950 repowering effort that the wind industry is now undertaking. While some individual  
951 turbine component sales have resulted from PacifiCorp's efforts to obtain the highest  
952 salvage value from the removed equipment at other repowered projects, the lowest cost  
953 alternative for the disposition of the old equipment is to allow the construction  
954 contractors to retain the equipment so the scrap value offsets their equipment removal,  
955 handling, and transportation costs. That is also the case at Leaning Juniper and Foote

956 Creek I, where no anticipated equipment sales are anticipated at this time. Given the  
957 relative inefficiency of the replaced equipment compared to new equipment, it does not  
958 make economic sense to redeploy the replaced equipment at other potential wind sites.

959 **Q. Does the Company's inability to achieve a salvage value for the replaced**  
960 **equipment impact the Company's economic analysis of the Leaning Juniper or**  
961 **Foote Creek I repowering projects?**

962 A. No. PacifiCorp did not assume any salvage value for the replaced equipment in its  
963 economic analysis of these projects. Thus, project economics are not impacted by the  
964 fact that very little of the old equipment will ultimately be re-sold by the Company  
965 when it is removed.

966 **X. CONCLUSION**

967 **Q. Please summarize your recommendations.**

968 A. The Company has prudently managed the implementation and costs of the New Wind  
969 Projects. Consistent with the Commission's resource approval Order in Docket No. 17-  
970 035-40, the Commission should now allow full recovery of the approved costs. The  
971 Commission should also allow recovery of the additional costs as filed, which are  
972 reasonable and do not materially impact the net benefits associated with the New Wind  
973 Projects. Understanding these projects are currently in construction, the Company will  
974 update the costs of the New Wind Projects to reflect the latest forecasted project costs  
975 in rebuttal testimony.

976 The Company's wind repowering efforts leverage past investments in  
977 PacifiCorp's wind fleet to enhance the future value of these resources for the benefit of  
978 its customers. By taking advantage of the unique opportunity to repower these facilities,

979 the Company is able to deliver its customers efficiency and reliability improvements in  
980 wind generation technology, extend their life by returning the wind fleet to like-new  
981 condition, all while enhancing performance, reducing ongoing maintenance  
982 expenditures, and re-qualifying these facilities for PTCs — all of which reduces  
983 customers' rates. The Company has prudently managed the implementation and costs  
984 of the Repowering Projects and I recommend that the Commission allow the Company  
985 to recover the costs incurred and allow recovery for the incurred costs in excess of the  
986 pre-approved amounts for the Dunlap and Goodnoe Hills repowering projects because  
987 the additional costs were necessary and prudently managed by the Company and the  
988 projects continue to be beneficial to customers overall. Finally, I recommend that the  
989 Commission determine that the Leaning Juniper and Foote Creek I repowering projects  
990 provide benefits to Utah customers and are therefore prudent and in the public interest,  
991 and that the Company be allowed to include the revenue requirement of these projects  
992 in rates approved in this case.

993 **Q. Does this conclude your direct testimony?**

994 **A. Yes.**

**REDACTED**

Rocky Mountain Power  
Exhibit RMP\_\_ (TJH-1)  
Docket No. 20-035-04  
Witness: Timothy J. Hemstreet

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Redacted Exhibit Accompanying Direct Testimony of Timothy J. Hemstreet

EV2020 Wind Capital Cost

May 2020

**THIS ATTACHMENT IS CONFIDENTIAL IN ITS  
ENTIRETY AND IS PROVIDED UNDER SEPARATE  
COVER**



Rocky Mountain Power  
Exhibit RMP\_\_ (TJH-2)  
Docket No. 20-035-04  
Witness: Timothy J. Hemstreet

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

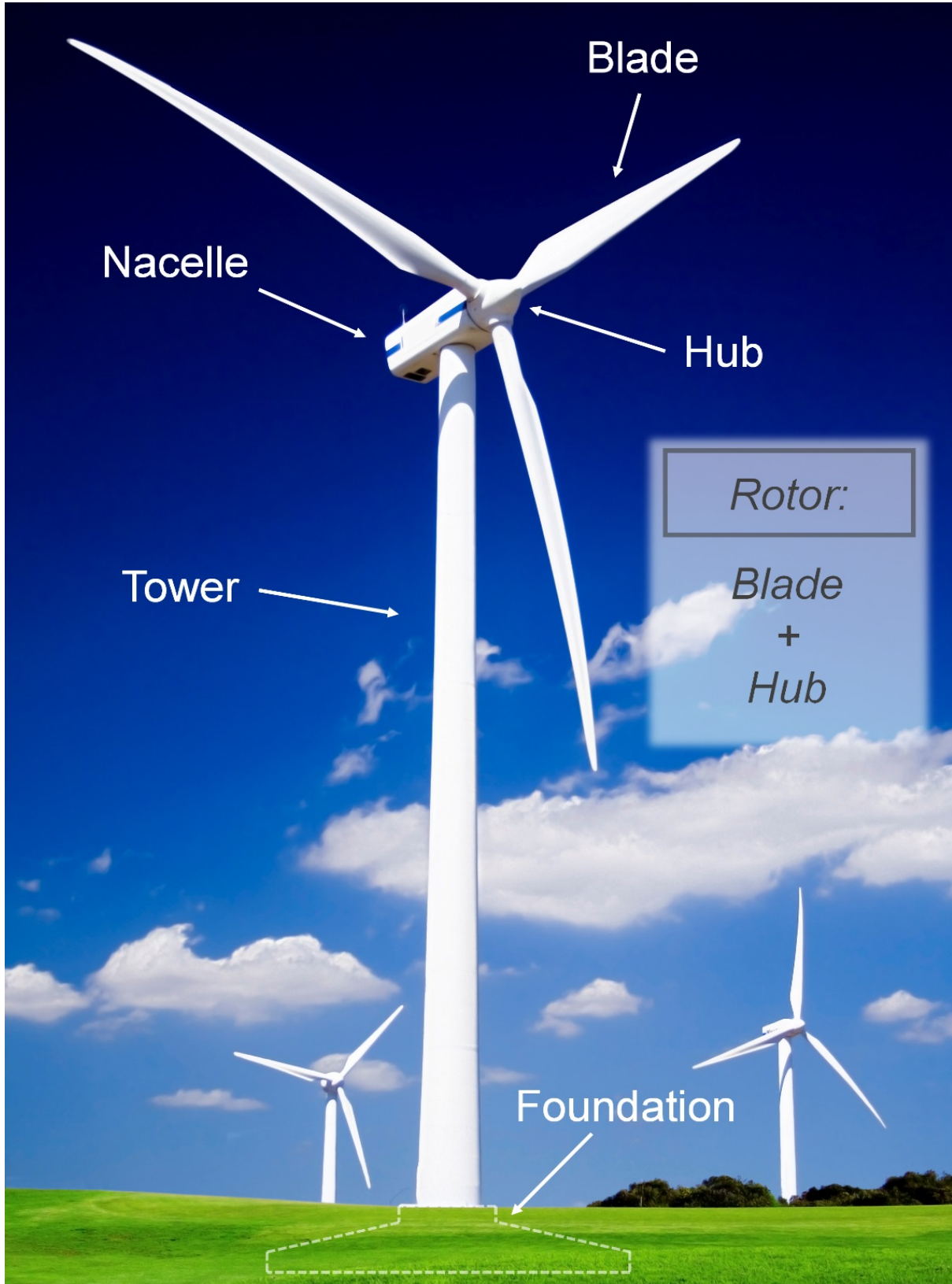
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Exhibit Accompanying Direct Testimony of Timothy J. Hemstreet

Major Components of a Wind Generator

May 2020

## Major Components of a Wind Turbine Generator



**REDACTED**

Rocky Mountain Power  
Exhibit RMP\_\_ (TJH-3)  
Docket No. 20-035-04  
Witness: Timothy J. Hemstreet

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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Redacted Exhibit Accompanying Direct Testimony of Timothy J. Hemstreet

Repowering Project Details and In-Service Dates

May 2020

**THIS ATTACHMENT IS CONFIDENTIAL IN ITS  
ENTIRETY AND IS PROVIDED UNDER SEPARATE  
COVER**

Rocky Mountain Power  
Exhibit RMP\_\_ (TJH-4)  
Docket No. 20-035-04  
Witness: Timothy J. Hemstreet

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

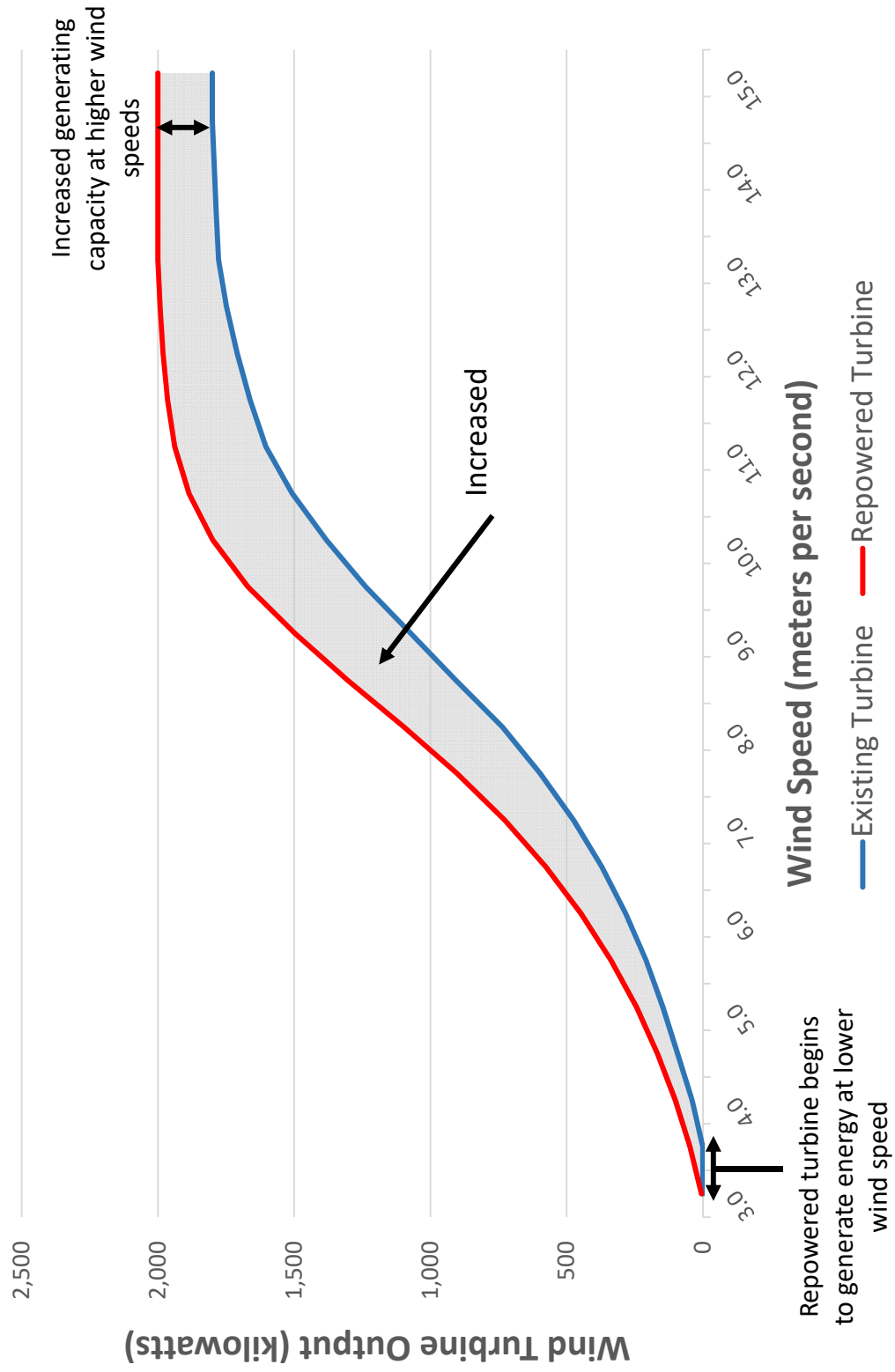
ROCKY MOUNTAIN POWER

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Exhibit Accompanying Direct Testimony of Timothy J. Hemstreet  
Existing and Repowered Turbine Power Curve Comparison

May 2020

## Existing and Repowered Turbine Power Curve Comparison



For illustration purposes only