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Rocky Mountain Power

Docket No. 17-035-40

Witness: Rick T. Link

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

REDACTED

Surrebuttal Testimony of Rick T. Link

May 2018

1 **Q. Are you the same Rick T. Link who previously provided testimony in this case on**
2 **behalf of Rocky Mountain Power, a division of PacifiCorp?**

3 A. Yes.

4 **PURPOSE AND SUMMARY OF SURREBUTTAL TESTIMONY**

5 **Q. What is the purpose of your surrebuttal testimony in this proceeding?**

6 A. My surrebuttal testimony further supports the company's voluntary request for
7 approval of a resource decision for the Aeolus-to-Bridger/Anticline line and network
8 upgrades ("Transmission Projects") and request for approval of the significant energy
9 resource decision to acquire the Ekola Flats, TB Flats I and II, and Cedar Springs wind
10 facilities ("Wind Projects" and, collectively, the "Combined Projects"). Specifically,
11 my testimony responds to the April 17, 2018 testimonies filed by the Utah Division of
12 Public Utilities ("DPU") witnesses Dr. Joni S. Zenger, Mr. Charles E. Peterson and
13 Mr. Daniel Peaco; Office of Consumer Services ("OCS") witness Mr. Philip Hayet; the
14 Utah Association of Energy Users ("UAE") and the Utah Industrial Energy Consumers
15 ("UIEC") witness Mr. Bradley G. Mullins; and the Western Resource Advocates
16 ("WRA") witness Ms. Nancy L. Kelly.

17 **Q. Please summarize your testimony.**

18 A. First, I present the results of economic analysis with the removal of the Uinta project
19 from the list of wind projects for which the company is seeking approval. Second,
20 I respond to claims that PacifiCorp does not have a resource need. Third, I address
21 criticisms of PacifiCorp's 2017R Request for Proposals ("2017R RFP"). Fourth, I rebut
22 criticisms of the company's economic analysis, which shows that the Combined
23 Projects will generate significant customer benefits. Fifth, I address process criticisms.

24 Sixth, I address project risks. Finally, in response to claims that the Combined Projects
25 may not be the least-cost, least-risk resource option, I summarize the economic analysis
26 used to finalize PacifiCorp’s 2017S Request for Proposals (“2017S RFP”) bid-selection
27 process.

28 My surrebuttal testimony demonstrates:

- 29 • The removal of the Uinta project does not negatively affect the economics of
30 the Combined Projects. The Combined Projects (without Uinta) show
31 benefits of \$174 million in the medium case through 2050, and benefits of
32 \$338 million in the medium case through 2036. In the 18 scenarios studied
33 (nine each for the 2050 and 2036 analyses), 16 of 18 cases show net customer
34 benefits.
- 35 • Even after accounting for the updated load forecast that is summarized in my
36 supplemental direct testimony, PacifiCorp has a 595-MW capacity deficit in
37 2021 that grows to 3,395 MW in 2036, and the Combined Projects are part
38 of the least-cost, least-risk resource portfolio to meet this need.
- 39 • As supported by independent evaluators that were appointed and managed
40 by two different state regulatory commissions, the 2017R RFP was fair,
41 transparent, and unbiased.
- 42 • These independent evaluators found that the bids selected to the 2017R RFP
43 final shortlist represent the top offers that are viable under current
44 transmission planning assumptions, and the Utah independent evaluator,
45 concluded that the final shortlist should result in significant savings for
46 customers.
- 47 • The company has performed over 1,300 20-year simulations of PacifiCorp’s
48 system to thoroughly evaluate how the net benefits of the Combined Projects
49 are affected by a broad range of variables and uncertainties. The economic
50 analyses are robust, demonstrating that the Combined Projects are in the
51 public interest and “most likely to result in the acquisition, production, and
52 delivery of utility services at the lowest reasonable cost to customers.” In
53 fact, even though the company disagrees that a higher standard of review
54 somehow applies in this case, the economic analyses demonstrate that the
55 Combined Projects meet even this higher standard, with net customer
56 benefits in 16 out of the 18 cases (meaning the Combined Projects have a
57 high likelihood of providing benefits to customers).

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- While solar resources may provide customer benefits, contrary to claims from certain parties, solar resource bids submitted into the 2017S RFP are not a superior resource alternative to the Combined Projects.
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- The Company’s 2036 integrated resource plan (“IRP”) analysis shows that the Combined Projects are a lower cost resource than the solar resources in the medium case, even before considering the solar risk sensitivities. In the 2050 nominal revenue requirement analysis, the Combined Projects and the solar resources produce comparable net benefits in the medium case after accounting for the solar risk sensitivities. Moreover, if the construction of the Aeolus-to-Bridger/Anticline transmission line is included in the base case modeling in the 2050 analysis—consistent with the Company’s and region’s current long-term transmission plan—then the net benefits of the Combined Projects would be nearly \$300 million higher than the solar resources in all cases.
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- Solar resources are best viewed as an incremental opportunity, not as an alternative to the Combined Projects.
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- During the evaluation of bids in the 2017S RFP, PacifiCorp analyzed valuation risks that are unique to the procurement of solar resources and determined that solar resource costs are likely to continue to fall.
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- Given these solar resource-valuation risks, expected cost declines, and availability of the 30-percent investment tax credit (“ITC”) for solar projects coming online as late as 2021, PacifiCorp does not need to act now and has decided not to select any of the solar power-purchase agreement (“PPA”) bids to the 2017S RFP final shortlist.
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- PacifiCorp will continue to assess potential economic benefits from solar-resource opportunities through bi-lateral opportunities and in the 2019 IRP, including a thorough review of valuation risks with full stakeholder engagement, to determine whether a new competitive solicitation process for projects capable of achieving commercial operation by the end of 2021 will provide customer benefits.
- In contrast, the phase-out of production tax credit (“PTC”) benefits that are available for qualifying wind projects occurs sooner than the ramp down of ITC benefits that are available for solar resources, which requires that PacifiCorp act now to deliver the new wind and needed transmission investments that will produce both near-term and long-term benefits for customers.

REMOVAL OF UINTA

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96 **Q. Ms. Cindy A. Crane states that the company removed Uinta from the wind**
 97 **projects for which the company is seeking approval to respond to parties' concerns**
 98 **and to align the request in this docket with the stipulations in Wyoming and Idaho.**
 99 **Please summarize the cost-and-performance attributes of the wind projects**
 100 **without Uinta.**

101 A. With removal of the Uinta project, the total in-service capital cost for the remaining
 102 wind projects is approximately \$█ billion. Relative to the company's initial filing, the
 103 per-unit capital cost of the stipulated wind projects is down █ percent from \$1,590/kW
 104 to \$█/kW. The power-purchase agreement pricing for 50 percent of the output of
 105 the Cedar Springs project is unchanged from what was described in my second
 106 supplemental direct testimony. And in aggregate, the Wind Projects are expected to
 107 operate at a capacity-weighted average annual capacity factor of █ percent.

108 **Q. What is the nominal value of PTCs relative to the in-service capital cost of the**
 109 **stipulated wind projects?**

110 A. Over the first ten years of operation, the stipulated wind projects that will be owned by
 111 PacifiCorp will generate over \$1.2 billion in PTC benefits, which is nearly 103 percent
 112 of the in-service capital for these wind facilities.

113 **Q. Has the company updated the economic analysis of the Combined Projects based**
 114 **on the removal of the Uinta project?**

115 A. Yes. First, I performed a spreadsheet analysis to estimate the high-level economic
 116 impact of removing the Uinta project. I performed this spreadsheet analysis for all nine
 117 price-policy scenarios previously described in my testimony. Consistent with the

118 company's prior economic analysis, I provide these results based on the methodology
119 used in the company's IRP through 2036 and using nominal revenue requirement
120 projections through 2050.

121 **Q. Please describe how you performed the high-level spreadsheet analysis.**

122 A. Using data from the economic analysis presented in my supplemental direct and
123 rebuttal testimony, I calculated the system benefits, including the Uinta Project, on a
124 dollar-per-MWh basis for each price-policy scenario. I then multiplied these results by
125 the expected generation from the Uinta project to estimate the annual system benefits
126 associated with the Uinta project in total dollars. These system-benefit estimates were
127 then netted against the same project-specific costs for the Uinta facility that were used
128 in the economic analysis summarized in my second supplemental direct testimony.
129 This calculation results in an estimate of the marginal net benefit or cost of removing
130 the Uinta project for each price-policy scenario.

131 **Q. Did you also update the economic analysis using the company's models?**

132 A. Yes. I also re-ran the company's IRP models to remove Uinta under the medium natural
133 gas, medium carbon dioxide ("CO₂") and low natural gas, zero CO₂ price-policy
134 scenarios.

135 **Q. Did you update any of the other inputs used in the analysis?**

136 A. No. Other than removing Uinta, all the other inputs used in the economic analysis are
137 the same as the inputs used in the company's second supplemental direct testimony
138 filed on February 16, 2018.

139 **Q. What is the high-level estimate of the economic impact of removing Uinta based**
 140 **on results through 2036?**

141 A. Table 1-SR reports the high-level estimate of the economic impact of removing Uinta
 142 based on the results through 2036. These present-value revenue-requirement
 143 differential (“PVRR(d)”) results are shown alongside the results summarized in my
 144 supplemental direct and rebuttal testimony. The difference between the original results
 145 that include Uinta and the high-level estimates without Uinta are an indicator of the
 146 marginal net benefit or cost of the Uinta project.

147 **Table 1-SR: Estimated Impact of Removing Uinta
 PaR Stochastic Mean PVRR(d) (Benefit)/Cost (\$ million) through 2036**

Price-Policy Scenario	Second Supplemental Direct Filing (With Uinta)	High-Level Estimate (Without Uinta)	Marginal (Benefit)/Cost of Uinta
Low Gas, Zero CO ₂	(\$150)	(\$146)	(\$4)
Low Gas, Medium CO ₂	(\$179)	(\$172)	(\$7)
Low Gas, High CO ₂	(\$337)	(\$312)	(\$25)
Medium Gas, Zero CO ₂	(\$319)	(\$296)	(\$23)
Medium Gas, Medium CO ₂	(\$357)	(\$330)	(\$27)
Medium Gas, High CO ₂	(\$448)	(\$410)	(\$38)
High Gas, Zero CO ₂	(\$568)	(\$517)	(\$51)
High Gas, Medium CO ₂	(\$603)	(\$548)	(\$55)
High Gas, High CO ₂	(\$694)	(\$629)	(\$66)

148 **Q. What conclusions can you draw from the results provided in Table 1-SR?**

149 A. The high-level estimate based on results through 2036 shows that net benefits of the
 150 Combined Projects (without Uinta) are reduced by between \$4 million and \$66 million.
 151 In the medium natural gas, medium CO₂ price-policy scenario, net benefits are reduced
 152 by \$27 million. Considering that results from the IRP models were used to select

153 winning bids in the 2017R RFP, these findings confirm that it was reasonable to include
154 Uinta in the 2017R RFP final shortlist, and that there could still be an opportunity to
155 pursue this project to deliver customer benefits outside of this proceeding. Importantly,
156 these results also show that the Combined Projects will continue to deliver substantial
157 net customer benefits with removal of the Uinta project. With Uinta removed, the net
158 benefits from the Combined Projects range between \$146 million and \$629 million. In
159 the medium natural gas, medium CO₂ price-policy scenario, the net benefits are
160 estimated to be \$330 million.

161 **Q. What is the high-level estimate of the economic impact of removing Uinta based**
162 **on nominal revenue requirement results through 2050?**

163 A. Table 2-SR reports the high-level estimate of the economic impact of removing Uinta
164 based on the nominal revenue requirement results through 2050. These PVRR(d)
165 results are shown alongside the results summarized in my second supplemental direct
166 testimony. Like Table 1-SR above, the difference between the original results that
167 include Uinta and the high-level estimates without Uinta are an indicator of the
168 marginal net benefit or cost of the Uinta project.

**Table 2-SR: Estimated Impact of Removing Uinta
Nominal PVRR(d) (Benefit)/Cost (\$ million) through 2050**

Price-Policy Scenario	Second Supplemental Direct Filing (With Uinta)	High-Level Estimate (Without Uinta)	Marginal (Benefit)/Cost of Uinta
Low Gas, Zero CO ₂	\$184	\$146	\$38
Low Gas, Medium CO ₂	\$127	\$97	\$31
Low Gas, High CO ₂	(\$147)	(\$145)	(\$2)
Medium Gas, Zero CO ₂	(\$92)	(\$97)	\$5
Medium Gas, Medium CO ₂	(\$167)	(\$162)	(\$4)
Medium Gas, High CO ₂	(\$304)	(\$283)	(\$20)
High Gas, Zero CO ₂	(\$448)	(\$411)	(\$37)
High Gas, Medium CO ₂	(\$499)	(\$456)	(\$43)
High Gas, High CO ₂	(\$635)	(\$576)	(\$59)

170 **Q. What conclusions can you draw from Table 2-SR?**

171 A. The high-level estimate based on nominal revenue requirement results through 2050
 172 shows that removal of Uinta reduces the net cost of the Combined Projects in three of
 173 the nine price-policy scenarios, and that the net benefits of the Combined Projects are
 174 reduced in six of the nine price-policy scenarios. In the medium natural gas, medium
 175 CO₂ price-policy scenario, net benefits are reduced by \$4 million. Importantly, when
 176 the impact of net benefits are based on nominal revenue requirement results through
 177 2050, these results show that the Combined Projects will continue to deliver substantial
 178 net customer benefits with removal of the Uinta project. With Uinta removed, the net
 179 benefits from the Combined Projects in the scenarios where they occur range between
 180 \$97 million and \$576 million. In the medium natural gas, medium CO₂ price-policy
 181 scenario, the net benefits are estimated to be \$162 million.

182 **Q. In a previous request for approval of a resource decision by the company, DPU**
183 **used the simple average of the price-policy scenarios as a “risk-weighted benefit”**
184 **that assumes each of the price-policy results is “equally likely.” What is the risk-**
185 **weighted benefit in this case?**

186 A. Under the 2036 IRP modeling, the scenarios produce a risk-weighted net benefit of
187 \$373 million. Under the 2050 nominal modeling, the scenarios produce a risk-weighted
188 net benefit of \$210 million. *See In the Matter of the Voluntary Resource Request of*
189 *Rocky Mountain Power for Approval of a Resource Decision to Construct Selective*
190 *Catalytic Reduction Systems on Jim Bridger Units 3 and 4, Docket No. 12-035-92,*
191 *DPU Exhibit 2.0 SR, lines 52–58 (Feb. 28, 2013).*

192 **Q. What is the economic impact of removing Uinta based on updated results from**
193 **the IRP model runs?**

194 A. Table 3-SR reports the high-level estimate of the economic impact of removing Uinta
195 alongside the updated modeled results using the 2036 and 2050 calculation
196 methodologies. These results are presented for both the low natural gas, zero CO₂ and
197 the medium natural gas, medium CO₂ price-policy scenarios. The table also shows the
198 difference between the high-level estimate and the modeled results.

**Table 3-SR: Estimated Impact of Removing Uinta
Nominal PVRR(d) (Benefit)/Cost (\$ million) through 2050**

PaR Stochastic Mean PVRR(d) (Benefit)/Cost (\$ million) through 2036			
Price-Policy Scenario	High-Level Estimate (Without Uinta)	Modeled Result (Without Uinta)	Variance from Modeled Result
Low Gas, Zero CO ₂	(\$146)	(\$143)	(\$3)
Medium Gas, Medium CO ₂	(\$330)	(\$338)	\$8
Nominal PVRR(d) (Benefit)/Cost (\$ million) through 2050			
Price-Policy Scenario	High-Level Estimate (Without Uinta)	Modeled Result (Without Uinta)	Variance from Modeled Result
Low Gas, Zero CO ₂	\$146	\$154	(\$8)
Medium Gas, Medium CO ₂	(\$162)	(\$174)	\$12

200 **Q. What conclusions can you draw from Table 3-SR?**

201 A. First, the modeled results are similar to the high-level estimates described above, and
202 consequently, the high-level estimates provide a reasonable representation of the
203 impact of removing Uinta.

204 Second, under the medium natural gas, medium CO₂ price-policy scenario, the
205 Combined Projects still provide net customer benefits when Uinta is removed. When
206 calculated from IRP model results through 2036, customer net benefits are \$338 million
207 (down by \$19 million from \$357 million that was reported in my second supplemental
208 testimony). When calculated from the nominal revenue requirement results through
209 2050, customer net benefits are \$174 million (up by \$7 million from the \$167 million
210 that was reported in my second supplemental direct testimony).

211 Third, under the low natural gas, zero CO₂ price-policy scenario, the Combined
212 Projects still provide net customer benefits with Uinta removed when the PVRR(d) is
213 calculated from IRP model results through 2036. Based on this methodology, customer
214 net benefits are \$143 million (down by \$7 million from the \$150 million benefit that

215 was reported in my supplemental direct and rebuttal testimony). When calculated from
 216 the nominal revenue requirement results through 2050, net costs are \$154 million
 217 (down by \$30 million from the \$184 million that was reported in my supplemental
 218 direct and rebuttal testimony).

219 **Q. Have you calculated the change in capital costs that would have to occur to**
 220 **eliminate net benefits in the medium natural gas, medium CO₂ price-policy**
 221 **scenario?**

222 A. Yes. Removal of the Uinta project reduces capital costs for the Combined Projects to
 223 \$█████ billion, as outlined by Ms. Joelle Steward. In-service capital costs would have
 224 to increase by approximately 11.1 percent (or \$█████ million) to eliminate net benefits in
 225 the medium natural gas, medium CO₂ price-policy scenario.

226 **Q. Do the Combined Projects without Uinta still provide overall customer net**
 227 **benefits?**

228 A. Yes. As set forth above, when using the IRP modeling, the Combined Projects still
 229 provide robust customer net benefits under all nine price-policy scenarios. Although
 230 the benefits have decreased slightly, they remain substantial. In addition, under the
 231 nominal revenue requirement view, the net benefits remained fairly consistent,
 232 increasing in some price-policy scenarios and decreasing in others. Although neither
 233 view is dispositive, each of these views provides important insight into how the
 234 Combined Projects are expected to impact the company's revenue requirement. Taken
 235 together, each of these views indicate that the removal of Uinta does not adversely
 236 impact the customer benefits, and the acquisition of the Combined Projects remains in
 237 the public interest.

238 **Q. Does the removal of Uinta address the concerns raised by Mr. Peaco? (Peaco**
239 **Supplemental Rebuttal and Surrebuttal, lines 673–736.)**

240 A. Yes.

241 **THE COMBINED PROJECTS ARE NEEDED TODAY**

242 **Q. Dr. Zenger and Messrs. Peaco, Hayet and Mullins continue to question the need**
243 **for the Combined Projects. (Zenger Supplemental Rebuttal and Surrebuttal, lines**
244 **500–504; Peaco Supplemental Rebuttal and Surrebuttal, lines 365–367; Hayet**
245 **Second Rebuttal, lines 127–135; Mullins Supplemental Rebuttal, lines 758–763.)**
246 **Are these witnesses correct that there is no resource need now or in the next 10**
247 **years?**

248 A. Absolutely not. In my rebuttal testimony, I explained in detail that PacifiCorp has an
249 immediate resource need and that the Combined Projects displace higher-cost, higher-
250 risk front-office transactions (“FOTs”) in the near term and defer the need for other
251 higher-cost resources in the 2028 timeframe. (Link Supplemental Direct and Rebuttal,
252 lines 772-897.) Therefore the Combined Projects meet both near-term resource need
253 and a long-term resource need as identified in the 2017 IRP.

254 **Q. Mr. Mullins claims that the company’s position on resource need is imprudent**
255 **because it “disregards market access” when determining resource sufficiency.**
256 **(Mullins Supplemental Rebuttal, lines 767–770.) Similarly, Dr. Zenger asserts that**
257 **the Combined Projects do not meet an identified deficiency. (Zenger Supplemental**
258 **Rebuttal and Surrebuttal, lines 500–502.) Do you agree?**

259 A. No. In their interpretation of PacifiCorp’s capacity position, Mr. Mullins and Dr. Zenger
260 are effectively treating uncommitted FOT resources as existing resources that should

261 be applied as a reduction to the company’s projected capacity shortfall. This is contrary
262 to basic least-cost planning principals, and more importantly, contrary to the IRP
263 standards and guidelines adopted by the Utah Public Service Commission (“Utah
264 Commission”) in Docket No. 90-2035-01. Specifically, their positions are contrary to
265 Guideline 4.b, which states that IRPs are to include: “An evaluation of all present and
266 future resources, including future market opportunities (both demand-side and supply-
267 side), on a consistent and comparable basis.”

268 Mr. Mullins’s and Dr. Zenger’s position would require that PacifiCorp assess
269 its resource need assuming that uncommitted FOT resources will always be available
270 and that these resources should be used to offset a capacity shortfall regardless of cost.
271 This would be an imprudent course of action. The real issue is not whether PacifiCorp
272 has a resource need—it does—but whether the Combined Projects are lower cost and
273 lower risk relative to other resource alternatives. PacifiCorp does not ignore FOTs in
274 its IRP modeling, which is the exact same modeling used in this case. In fact, as I have
275 described in previous testimony, FOTs must compete against all other resource options,
276 including the Combined Projects, which is consistent with the Commission’s IRP
277 standards and guidelines.

278 **Q. Dr. Zenger asserts that the company believes the Combined Projects will be**
279 **“a better deal for ratepayers than FOTs, but it makes no representation that FOTs**
280 **will be unavailable or unreasonably priced.” (Zenger, Supplemental Rebuttal,**
281 **lines 497–499.) How do you respond?**

282 A. I agree that the Company’s position (supported by robust economic analysis) is that,
283 relative to all other resource alternatives—including FOTs—the Combined Projects are

284 a better deal for customers. But this position isn't based on any assumptions that FOTs
285 are "unavailable or unreasonably priced." The Company's position is that FOTs are
286 available, but more expensive than the Combined Projects. The question is whether the
287 Combined Projects are lower cost and lower risk than other resource alternatives,
288 including FOTs. FOTs can be "reasonably priced," yet higher cost than other resource
289 options. And this is precisely what the economic analyses in the 2017 IRP and
290 throughout this proceeding, including the analysis summarized in my second
291 supplemental direct testimony, shows—net customer benefits from a resource portfolio
292 that includes the Combined Projects is less reliant on market purchases and is
293 conservatively expected to generate net customer benefits in 16 of 18 modeled
294 scenarios (nine price-policy scenarios over two different timeframes). Throughout this
295 proceeding, the company has provided analysis that explicitly and overwhelmingly
296 shows that the Combined Projects are superior to all other resource alternatives,
297 including FOTs.

298 In contrast, Dr. Zenger has not adequately explained why it is in the public
299 interest to pursue a resource portfolio that is more reliant on uncommitted FOTs
300 considering that my economic analysis, which uses conservative assumptions, shows
301 that the company's preferred portfolio would generate net benefits in all but two of
302 18 modeled scenarios.

303 **Q. Mr. Peaco and Mr. Hayet state that the company has changed its rationale for**
304 **justifying the Combined Projects. (See Peaco Supplemental Rebuttal and**
305 **Surrebuttal, lines 112–126; Hayet Second Rebuttal, 28–30.) Is this accurate?**

306 **A.** No. Mr. Peaco and Mr. Hayet appear to believe that the concepts of an economic time-

307 limited opportunity and capacity need are mutually exclusive. Based on this view,
308 Mr. Peaco and Mr. Hayet assert that PacifiCorp’s justification for the Combined
309 Projects has changed since the initial application was filed with the Commission last
310 June. This is not true.

311 The Combined Projects were included in the 2017 IRP, filed with the
312 Commission in April 2017, as an element of PacifiCorp’s least-cost, least risk preferred
313 portfolio, which includes resources *needed to reliably meet customer demand* over a
314 20-year time frame. PacifiCorp has not stated at any point in this proceeding that the
315 Combined Projects are not needed to reliably serve our customers or are being proposed
316 solely as an economic opportunity.

317 Mr. Peaco describes PacifiCorp’s initial application by referencing the direct
318 testimony of Ms. Cindy A. Crane describing the project as “a unique, time limited
319 opportunity for the Company....” (Peaco Supplemental Rebuttal and Surrebuttal, line
320 121.) Mr. Peaco’s omitted a portion of Ms. Cindy A. Crane’s testimony, and these
321 omissions change the testimony’s meaning. Ms. Crane’s testimony reads, in full: “The
322 renewal of the PTCs has created a unique, time-limited *opportunity for the Company*
323 *to construct critical transmission facilities in eastern Wyoming, while providing*
324 *substantial customer savings.*” (Crane Direct, lines 206–210, emphasis added.)

325 Throughout this proceeding, the company has consistently stated that the
326 Combined Projects will provide significant savings to customers and that they represent
327 a unique, time-limited opportunity for the company to construct critical transmission
328 facilities with minimal rate impact. This was true when the company filed its
329 application in this docket and remains true today. The fact that the Company chose to

330 highlight the unique, time-limited opportunity in direct testimony, then focus on need
331 in response to parties' testimony arguing that there is no need does not indicate that the
332 Company "changed positions."

333 The Combined Projects are unique in that they provide an opportunity to
334 procure resources needed to meet a capacity deficit while delivering economic benefits
335 and much-needed transmission facilities. This is a time-limited opportunity because of
336 expiring PTCs. Contrary to Mr. Peaco's and Mr. Hayet's mischaracterization of the
337 company's application and position in this proceeding, the Combined Projects are both
338 an economic opportunity *and* needed. Mr. Hayet even goes so far as to state: "Had the
339 Company's request been based on a resource need, the June 30, 2017 application would
340 have had an entirely different emphasis." Mr. Hayet is wrong. The Company chose to
341 highlight the benefits of the project in the June 30, 2017 application because the need
342 had been firmly established through the 2017 IRP. The parties' challenge to the need
343 for the project—despite the fact that the company is capacity deficient over all years in
344 the 2017 IRP—was surprising.

345 **Q. Mr. Peaco claims that you noted in your direct testimony "that the resource**
346 **balance analysis performed for the 2017 IRP showed no need for incremental**
347 **capacity until 2028 and had no mention of FOTs as a factor." (Peaco Supplemental**
348 **Rebuttal and Surrebuttal, lines 123–125.) Mr. Hayet similarly states that "the IRP**
349 **indicated that the Combined Projects were not needed to satisfy...the Company's**
350 **capacity requirements." (Hayet Second Rebuttal, lines 842–844.) Are these**
351 **assertions accurate?**

352 **A.** No. In my direct testimony, I stated that "the load-and-resource balance developed for

353 the 2017 IRP shows that PacifiCorp would not require incremental system capacity to
354 meet its 13-percent planning-reserve margin until 2028, *accounting for assumed coal*
355 *unit retirements, incremental energy efficiency savings, and available wholesale-power*
356 *market purchase opportunities.*” (Link Direct, lines 111–115, emphasis added.) The
357 term “available wholesale-power market purchase opportunities” used in this statement
358 is a direct reference to uncommitted FOTs and is factually accurate. If one assumes that
359 all available FOTs are procured without regard to cost—which as noted above is
360 apparently what the parties are suggesting and is essentially treating these resources as
361 existing resources—then there would not be a capacity shortfall until 2028. My direct
362 testimony was highlighting that the selection of wind resources before 2028 was a
363 strong indication that these resources would provide customer benefits because they
364 are lower cost than uncommitted FOTs.

365 **Q. Mr. Hayet argues that the fact that the company did not include the Aeolus-to-**
366 **Bridger/Anticline transmission line as in service in 2024 in its “status quo case in**
367 **its modeling analysis” indicates the company does not “really believe the**
368 **transmission line would have to be constructed by 2024....” (Hayet Second**
369 **Rebuttal, lines 860–862.) Is this a reasonable position?**

370 **A.** No. Mr. Hayet’s position would penalize the company for being conservative in its
371 modeling assumptions. In fact, if the cost for the Aeolus-to-Bridger/Anticline
372 transmission line were included in the base case simulations beginning 2024 (as
373 assumed in PacifiCorp’s long-term transmission plan) and assuming no change to in-
374 service capital costs, net customer benefits would increase in all price-policy scenarios
375 by \$193 million when assessed through 2036 and by \$293 million when assessed

376 through 2050. Including this cost in the base case simulations would result in net
377 customer benefits under all price-policy scenarios (even in the low natural gas, zero
378 CO₂ price-policy scenario), whether analyzed through 2036 or 2050, and highlights a
379 material risk under a “do nothing” scenario.

380 **Q. Both Dr. Zenger and Mr. Peterson assert that you are now arguing that the**
381 **Combined Projects are an “early acquisition.” (Zenger Supplemental Rebuttal**
382 **and Surrebuttal, lines 512–553; Peterson Supplemental Rebuttal and Surrebuttal,**
383 **lines 407–410.) Is this an accurate representation of your testimony?**

384 A. No. Dr. Zenger and Mr. Peterson misunderstand my testimony. In response to
385 arguments that this is not an ordinary resource acquisition, I stated: “*At the very least,*
386 *the Combined Projects are an early acquisition.*” (Link Supplemental Direct and
387 Rebuttal, lines 1082–1083, emphasis added). Interpreting this statement to mean that
388 I “admitted” this is an early acquisition, as Dr. Zenger does, ignores the remainder of
389 my testimony in this docket, which clearly and repeatedly states that there is both a
390 near-term need and long-term need for the Combined Projects, as well as the testimony
391 of Mr. Rick A. Vail.

392 **Q. Mr. Mullins claims that the capacity need identified in the 2017 IRP no longer**
393 **exists when the company’s assessment of resource need is updated to account or**
394 **the most recent, lower load forecast. (Mullins Supplemental Rebuttal lines 779–**
395 **815.) Is this true?**

396 A. No. In 2021, the first full year that the Combined Projects are in service, the 2017 IRP
397 shows a capacity deficit of 1,023 MW. The updated load forecast summarized in my
398 supplemental direct testimony shows a 428-MW reduction to the coincident peak load

399 forecast in 2021 relative to the load forecast used in the 2017 IRP. Consequently,
400 accounting for the updated load forecast from my supplemental direct testimony,
401 PacifiCorp's capacity deficit in 2021 would be 595 MW (1,023 MW capacity deficit
402 less the 428-MW reduction in coincident peak load). Accounting for this updated load
403 forecast, PacifiCorp's capacity need grows to 3,395 MW by 2036. The capacity
404 contribution of the Combined Projects (without Uinta) is 182 MW (1,150 MW
405 nameplate capacity times 15.8 percent capacity contribution), which is well below the
406 595 MW of capacity need in 2021 and the 3,395 MW of capacity need in 2036, even
407 after accounting for the updated load forecast used in my supplemental direct
408 testimony.

409 **Q. Did PacifiCorp provide an updated load-and-resource balance in its 2017 IRP**
410 **Update?**

411 A. Yes. PacifiCorp filed its 2017 IRP Update with the Commission on May 1, 2018. The
412 load forecast used to develop the updated load-and-resource balance in the 2017 IRP
413 Update is the same underlying load forecast that was used in the economic analysis
414 described in my supplemental direct testimony. After accounting for changes in
415 resources and this updated load forecast, the load-and-resource balance in the 2017 IRP
416 Update shows a capacity shortfall of 606 MW in 2021, rising to 3,445 MW by 2036.
417 As noted above, the capacity contribution of the Combined Projects (without Uinta) is
418 182 MW, which is well below the capacity need identified in updated load-and-resource
419 balance in the 2017 IRP Update.

420 **Q. Mr. Mullins’s Confidential UAE-UIEC Exhibit 3.2 attempts to demonstrate that**
421 **there is no meaningful need for the Combined Projects, and virtually no need for**
422 **FOTs. (Mullins Supplemental Rebuttal, lines 790–797.) Is his analysis correct?**

423 A. No. Mr. Mullins’s calculations misapply hourly load forecast data provided in response
424 to UAE Data Request 5.6. This hourly load forecast data is net of reductions from
425 distributed generation and incremental demand-side-management (“DSM”)
426 resources. These items are accounted for separately in Table 5.14 in PacifiCorp’s 2017
427 IRP. Consequently, Mr. Mullins’s calculations double count the impact of distributed
428 generation and incremental DSM resources in his attempt to estimate the impact of the
429 updated load forecast on PacifiCorp’s load-and-resource balance. Contrary to
430 Mr. Mullins’s claims, which are based on faulty calculations, after accounting for the
431 updated load forecast, PacifiCorp continues to show an immediate need for new
432 capacity that exceeds the capacity contribution from the Combined Projects. When
433 accounting for the Combined Projects, PacifiCorp will still need to acquire 424 MW of
434 uncommitted in FOTs in 2021 to maintain a 13-percent planning-reserve margin.

435 **Q. Is the company’s position in this case regarding the treatment of FOTs in**
436 **determining resource need consistent with prior resource acquisition dockets?**

437 A. Yes. When PacifiCorp acquired the Lakeside 2 plant, it developed an updated
438 assessment of resource need to support the competitive solicitation process. In that
439 case, the company described that its updated assessment included certain planned
440 resources from its most recent IRP (the 2008 IRP) and then excluded resources that
441 were eligible to be filled by the resources that bid into the RFP. According to
442 PacifiCorp’s need assessment, the “portfolio set-up reflects the appropriate capacity

443 gap for resource selection optimization by the Company’s capacity expansion model,
444 System Optimizer.” *In the Matter of the Application of Rocky Mountain Power for*
445 *Approval of a Significant Energy Resource Decision Resulting from the All Source*
446 *Request for Proposals*, Docket No. 10-035-126, All-Source Request for Proposal
447 Resource Needs Assessment Update at 6 (Oct. 7, 2010). Among the resources removed
448 to create the capacity gap that would be filled by the RFP bids were uncommitted FOTs.
449 Thus, in the Lakeside 2 acquisition analysis, PacifiCorp did not determine its resource
450 position by accounting for all available FOTs. Instead, the company removed the FOTs
451 from its load-and-resource balance to create the capacity need and then let FOTs
452 compete with the resource bids in the RFP process to select the optimal resource
453 portfolio. PacifiCorp is using the same approach here.

454 **Q. Did parties in that case object to the company’s treatment of FOTs in determining**
455 **resource need?**

456 A. It does not appear so. In fact, OCS’s testimony in that case described the company’s
457 load-and-resource balance without considering FOTs when it analyzed the potential
458 need for additional resources. *In the Matter of the Application of Rocky Mountain*
459 *Power for Approval of a Significant Energy Resource Decision Resulting from the All*
460 *Source Request for Proposals*, Docket No. 10-035-126, Witness OCS-1D, lines 62–70
461 (Mar. 3, 2011). DPU’s expert in the Lakeside 2 case also testified that resources from
462 the RFP could be used to displace FOTs. In particular, DPU testified that a second gas
463 plant (the “Apex plant”), in addition to Lakeside 2, could decrease the reliance on
464 FOTs, which “demonstrate[d] that the Apex plant is needed and can make a vital
465 contribution to the Company’s negative capacity position.” *In the Matter of the*

466 *Application of Rocky Mountain Power for Approval of a Significant Energy Resource*
467 *Decision Resulting from the All Source Request for Proposals*, Docket No. 10-035-126,
468 Exhibit No. DPU 2.0 at 31-32 (Mar. 3, 2011).

469 **Q. Mr. Peterson asserts that PacifiCorp has “routinely dismissed any [DPU] concerns**
470 **about front office transactions until the past few months when it discovered a**
471 **‘need’ to replace front office transactions with multi-billion dollar rate base**
472 **proposals first announced at the very end of the latest IRP process.” (Peterson**
473 **Supplemental Rebuttal and Surrebuttal, lines 496–499.) Is this true?**

474 A. No. Having led the IRP process for several years and having participated in a number
475 of competitive solicitation processes, I am aware of DPU’s persistent concerns about
476 relying on FOTs to meet the company’s 13-percent planning-reserve margin target. For
477 this reason, I have been surprised by DPU’s arguments supporting increased reliance
478 on uncommitted FOT resources in its opposition to the Combined Projects. Finally, I do
479 not agree with Mr. Peterson’s assertion that the company has dismissed DPU’s concerns
480 with FOTs. Up until now, all other resource alternatives have simply been higher cost.

481 **Q. Dr. Zenger states that the company has not provided any indication that, without**
482 **the Combined Projects, customers “will not be reliably served at a reasonable cost**
483 **in the future.” (Zenger Supplemental Rebuttal and Surrebuttal, lines 589–591.)**
484 **How do you respond?**

485 A. Dr. Zenger’s testimony implies that resources should only be acquired to meet a
486 projected capacity need only when *all* resource alternatives have been exhausted and
487 the company is on the verge of not being able to reliably serve its customers. In fact,
488 Dr. Zenger goes as far to assert that new resource acquisition should only be pursued

489 in the absence of an adequate, reliable, and reasonably priced system. (Zenger
490 Supplemental Rebuttal and Surrebuttal, lines 474–475.) Dr. Zenger’s perspective on
491 this issue is extreme and would require that the company manage its system on the very
492 edge of being able to deliver reasonably priced service for our customers. As the
493 individual responsible for PacifiCorp’s resource plan, it is my goal to ensure the
494 company does not find itself in position where its only choice is to acquire a resource
495 or risk reliability.

496 **Q. Dr. Zenger states there is little downside risk to not pursuing the Combined**
497 **Projects. (Zenger Supplemental Rebuttal and Surrebuttal, lines 591–592.)**
498 **Mr. Peaco similarly asserts that customers will be “reliably serviced at a**
499 **reasonable cost in the future” without the Combined Projects and “there is little**
500 **downside risk for customers in the Combined Projects’ absence.” (Peaco**
501 **Supplemental Rebuttal and Surrebuttal, lines 357–359.) Do you agree?**

502 A. No. There are material risks if the Combined Projects are not constructed. Without the
503 Combined Projects, customers would be more exposed to volatility in the market, more
504 exposed to policies that could place a cost on CO₂ emissions, and more at risk of having
505 to incur the cost of the Aeolus-to-Bridger/Anticline transmission line without the
506 benefit of having PTC-eligible wind to offset these costs. As noted above, and without
507 even accounting for market price and CO₂ policy risks, this could burden customers
508 with hundreds of millions of dollars in costs that are not factored into the company’s
509 economic analysis. In fact, the company’s conservative economic analysis
510 demonstrates that the “do nothing” scenario will *increase* customer costs in 16 of 18
511 price-policy scenarios.

512 **2017R RFP MODELING AND RESULTS**

513 **Q. Please summarize the role of the independent evaluators who monitored the**
514 **2017R RFP.**

515 A. The 2017R RFP was overseen by two independent evaluators—one appointed and
516 retained by the Utah Commission, and one appointed by the Public Utility Commission
517 of Oregon (“Oregon Commission”) and retained by PacifiCorp. In accordance with the
518 statutes, rules, and policies in Utah and Oregon, the independent evaluator is an
519 *independent* expert appointed and managed by the commission (not PacifiCorp) to
520 ensure that the RFP process was conducted in a fair and unbiased manner and the final
521 shortlist projects are reasonable and consistent with the modeling results used to
522 evaluate bids.

523 In the 2017R RFP, both independent evaluators were involved from the
524 beginning—providing feedback and recommendations regarding the design and
525 content of the 2017R RFP and actively participating in every stage of the RFP. For its
526 part, PacifiCorp ensured that the independent evaluators had complete and unrestricted
527 access to all information related to the 2017R RFP and kept both independent
528 evaluators informed of developments as they occurred.

529 **Q. Did the independent evaluators provide an assessment of PacifiCorp’s benchmark**
530 **resources bid into the 2017R RFP (i.e., TB Flats I and II, Ekola Flats, and**
531 **McFadden Ridge II)?**

532 A. Yes. Because the 2017R RFP included benchmark resources, both independent
533 evaluators provided detailed assessments of the benchmark bids to ensure that they
534 were reasonable and would not bias the solicitation in favor of utility-owned resources.

535 The benchmark review process occurred before any other bids were received to provide
536 additional assurance that the benchmarks were not provided an unfair advantage.
537 Oregon’s final independent evaluator report, issued in February 2018, is provided as
538 Highly Confidential and Confidential Exhibit RMP___(RTL-1SR) (“Oregon IE
539 Report”), and Utah’s final independent evaluator report, also issued in February 2018,
540 is provided as Highly Confidential and Confidential Exhibit RMP___(RTL-2SR)
541 (“Utah IE Report”).

542 **Q. Did the independent evaluators’ review confirm the reasonableness of the**
543 **benchmark bids?**

544 A. Yes. The Utah independent evaluator concluded that (1) PacifiCorp provided detailed
545 information related to the benchmarks that exceeded industry standards, (2) cost
546 estimates were reasonable, and (3) the review, assessment, and scoring of the
547 benchmark resources was conducted in a fair and equitable manner with no outward
548 perception of bias. (Utah IE Report at 44-45.)

549 The Oregon independent evaluator also conducted a thorough assessment of the
550 benchmarks, noting that when “assessing a utility’s own bids in response to the RFP,
551 our greatest concern is that the utility will incorporate cost estimates that have been
552 aggressively estimated and do not characterize the costs of the project accurately.”
553 (Oregon IE Report at 10.) To make its assessment, the Oregon independent evaluator
554 “looked at a detailed breakdown of each of the benchmarks costs to determine if any
555 items have been improperly omitted from the cost calculation, and at overall capital
556 cost levels by comparing them to publicly-available data on recent wind generation
557 capital costs.” (*Id.*) This “comparison provided a measure of the overall reasonableness

558 of the Benchmark capital costs and capacity factors.” (*Id.*) The Oregon independent
559 evaluator ultimately found that the benchmarks were acceptable based on three items:

- 560 • First, the benchmarks were not deliberately underpriced through omission of
561 any capital cost components.
- 562 • Second, the benchmark capital and operating costs appeared reasonable when
563 compared with public data on U.S. wind projects.
- 564 • Third, the capacity factors of the benchmarks were reasonable when compared
565 with public data and were supported by credible third-party analysis.

566 (*Id.* at 10–11.)

567 **Q. Did the independent evaluators provide any overall conclusions related to the**
568 **2017R RFP?**

569 **A.** Yes. The Utah independent evaluator supported the final shortlist projects based on the
570 following conclusions:

- 571 • The 2017R RFP was fair, reasonable, and generally in the public interest. (Utah
572 IE Report at 70.)
- 573 • The bid evaluation and selection processes were designed to lead to the
574 acquisition of wind-generated electricity at the lowest reasonable cost based on
575 the detailed state-of-the-art portfolio evaluation methodology used, the steps
576 taken to achieve comparability between utility cost-of-service resources and
577 third-party firm priced bids, the flexibility afforded bidders via a range of
578 eligible resource alternatives, and the attempt to allow for equal terms for PPA
579 and build-transfer agreement (“BTA”) resources. (Utah IE Report at 71.)
- 580 • PacifiCorp’s modeling demonstrates that the Combined Projects “should result
581 in significant savings for customers.” (Utah IE Report at 83.) Further, because
582 PTCs will flow through to customers in the first ten years, the “near-term
583 benefits to customers should be significant.” (Utah IE Report at 83.)

584 The Oregon independent evaluator also recommended that the Oregon Commission
585 approve PacifiCorp’s final shortlist based on the following conclusions:

- 586 • The selected bids represent the top offers that are viable under current
587 transmission planning assumptions and provide the greatest benefits to
588 ratepayers.
- 589 • The selected bids represent the best viable options from a competitive
590 perspective, based on the 59 bid options presented.
- 591 • The independent evaluator’s analysis confirmed that the selected bids were
592 reasonably priced and, while not the lowest-cost offers, were the lowest-cost
593 offers that were viable under current transmission planning assumptions. The
594 independent evaluator’s analysis included its own cost models for each bid
595 option and a review of PacifiCorp’s models.
- 596 • The independent evaluator took special care to confirm the selection of
597 PacifiCorp’s benchmark resources. The independent evaluator confirmed the
598 accuracy of the benchmark costs and scoring. The independent evaluator noted
599 that the benchmark bids were disciplined by the fact that a third-party bidder
600 submitted a competing offer for a BTA for benchmark projects.
- 601 • The independent evaluator confirmed that the 2017R RFP aligns with the
602 2017 IRP.

603 (Oregon IE Report at 2–3.)

604 **Q. Please respond to Messrs. Peaco’s, Hayet’s and Mullins’s claims that PacifiCorp’s**
605 **changes to its economic modeling for purposes of developing the final shortlist for**
606 **the 2017R RFP unfairly biased the results. (Peaco Supplemental Rebuttal and**
607 **Surrebuttal, lines 842–859; Hayet Second Rebuttal, lines 353–356; Mullins**
608 **Supplemental Rebuttal, lines 463–468.)**

609 A. As explained in my supplemental direct testimony, when comparing bids in the
610 2017R RFP portfolio development phase, PTC benefits were applied on a nominal
611 basis rather than a levelized basis for self-build and BTA bids to better reflect how the
612 PTC benefits flow through customer rates. (Link Supplemental Direct and Rebuttal,
613 lines 38-41.) This refinement better aligns project costs and benefits and impacts only
614 the SO model and PaR results through 2036. This modeling refinement had no impact

615 on the nominal revenue requirement calculations that were also reported in my
616 supplemental direct and second supplemental direct testimonies.

617 This modeling refinement was necessary as part of the 2017R RFP bid
618 evaluation and selection process because this was the first time that the SO model was
619 used to select PTC-eligible wind proposals offered under different commercial
620 structures where those commercial structures directly influence the magnitude and
621 timing of expected costs in customer rates. Under company-owned commercial
622 structures (benchmarks and BTAs), PTC benefits will flow through to customer rates
623 over the first ten years after those wind facilities are placed in service. In contrast, wind
624 facilities offered into the 2017R RFP as a PPA were not priced by bidders to reflect the
625 substantial near-term benefits of PTCs. The difference in present-value customer
626 impacts between these two types of commercial structures has not traditionally been a
627 factor in an IRP, where all proxy wind resources are assumed to be company-owned
628 assets for planning purposes. The company's modeling refinement did not bias the
629 results of the 2017R RFP as Mr. Peaco, Mr. Hayet and Mr. Mullins claim. To the
630 contrary, this modeling improvement was necessary to ensure bid selections
631 appropriately accounted for the timing of PTC benefits between company-owned and
632 PPA commercial structures.

633 **Q. Did you continue to use levelized capital costs during the portfolio development**
634 **phase of the 2017R RFP bid evaluation and selection process?**

635 A. Yes.

636 **Q. Why is it appropriate to reflect nominal PTCs while continuing to levelize capital**
637 **revenue requirement in the 20-year modeling through 2036?**

638 A. The IRP models select least-cost portfolios based on present-value system costs. It
639 would not be appropriate to include nominal revenue requirement from capital
640 investments for assets having a depreciable life that extends beyond the 20-year IRP
641 study period in any present-value calculation. It would only be appropriate to include
642 capital revenue requirement on a nominal basis in present-value calculations when
643 those calculations cover the full life of the proposed new wind facilities.

644 In contrast, it is appropriate to consider nominal PTC benefits in the IRP models
645 because all of these benefits will be realized within the 20-year time frame of those
646 studies. Because PTC benefits will be fully realized within the 20-year time frame of
647 these studies, the impact of applying nominal PTCs when developing present-value
648 calculations is precisely the same impact that would occur if PTCs were levelized over
649 their 10-year life. Consequently, with the improved modeling methodology,
650 PacifiCorp's IRP models appropriately weight the front-end loaded PTC benefits
651 without disproportionately weighting capital costs in its present-value calculations.

652 This improved treatment of PTCs simply ensures that present-value
653 calculations in the 20-year analysis are based on a stream of annual costs and benefits
654 that consistently applies levelization over the period in which those costs and benefits
655 are expected to occur—30 years for capital revenue requirement, 10 years for PTC
656 benefits, and annually for non-PTC system benefits and run-rate O&M.

657 The company used this approach—ensuring that present-value calculations
658 reflect costs and benefits that are levelized over the period in which they are expected

659 to occur—without controversy when it requested approval of its voluntary resource
660 decision to install emission control equipment at its Jim Bridger Unit 3 and Unit 4 coal
661 units and when it conducted coal-plant analysis in its IRPs. The improved modeling
662 used here simply conforms the treatment of PTCs to the treatment of other costs and
663 benefits.

664 **Q. Does PacifiCorp intend to model PTCs in this manner in its IRPs?**

665 A. Yes. Because modeling PTCs on a nominal basis better reflects how they are treated in
666 rates, PacifiCorp adopted this same treatment in its recently filed 2017 IRP Update and
667 intends to use this approach in future IRPs.

668 **Q. Did the independent evaluators overseeing the 2017R RFP object to PacifiCorp's**
669 **refined modeling?**

670 A. No. Both independent evaluators overseeing the 2017R RFP were informed of
671 PacifiCorp's decision to model PTC benefits on a nominal rather than levelized basis,
672 and neither concluded that the refinement biased the bid-evaluation results. In fact, the
673 sensitivity analysis requested by the independent evaluators that I described in my
674 supplemental direct testimony was designed to specifically test whether the refined
675 modeling of PTC benefits unreasonably biased the resource selection. (Link
676 Supplemental Direct and Rebuttal, lines 252–277.)

677 **Q. Did the Utah independent evaluator discuss this treatment of PTCs in the**
678 **portfolio-development phase of the 2017R RFP?**

679 A. Yes. The Utah independent evaluator noted a concern that the PTC modeling could
680 produce a bias in favor of utility-owned resources “if only a portion of the capital costs
681 associated with the benchmarks and BTAs are recovered during the 20-year evaluation

682 period, since these projects have a 30-year life and capital cost recovery period.” (Utah
683 IE Report at 62.) In response, the Utah independent evaluator described the additional
684 analysis provided by the company, along with several meetings with the independent
685 evaluators to discuss this issue. The Utah independent evaluator observed in his report
686 that PacifiCorp “refuted the basis for evaluating PTCs on a levelized cost basis since
687 [PacifiCorp] would flow through all the customer costs in the near-term.” (Utah IE
688 Report at 62.) Further, according to the Utah independent evaluator, PacifiCorp “also
689 provided a 30-year analysis of the costs and benefits of the initial portfolio [*i.e.*, the
690 portfolio with utility-owned resources] and the updated portfolio [*i.e.*, the portfolio with
691 PPAs] . . . to demonstrate that the original portfolio would still provide greater benefits
692 over a 30-year timeframe.” (Utah IE Report at 62.)

693 When PacifiCorp presented its final shortlist to the independent evaluators, the
694 Utah independent evaluator confirmed his conclusions from the portfolio-development
695 stage, explicitly concluding that the revised shortlist portfolio provides greater near-
696 term benefits than the PPA sensitivity:

697 PacifiCorp also addressed two of the IEs concerns raised in discussions
698 on shortlist evaluation and selection. The first issue dealt with the
699 application of the PTCs in the evaluation methodology. As noted,
700 PacifiCorp’s analysis assumes that the PTC inputs to the SO model
701 would be based on nominal dollar values since the actual benefits would
702 be flowed through to customers. The Oregon IE requested a sensitivity
703 where the PTC benefits produced by BTA and benchmark options would
704 be levelized over the full 30-year life of the project. A second issue
705 raised by the IEs was whether the term of the analysis through 2036
706 (approximately 16 years) and the real levelized cost treatment for capital
707 revenue requirements adequately reflects all the capital costs associated
708 with utility ownership options over a thirty-year project life. In
709 response, PacifiCorp completed an analysis of the expected benefits and
710 costs through 2050 comparing the results of PacifiCorp’s selected
711 portfolio and the IE sensitivity case. In its presentation, PacifiCorp
712 concluded that the PVRR(d) benefits through 2036 from the final

713 shortlist portfolio total \$343 million and the benefits from the IE
714 Sensitivity with the PPA included in the bid portfolio total \$277 million.
715 Through 2050, the benefits from the final shortlist bid portfolio of
716 \$223 million are closely aligned with the IE Sensitivity bid portfolio
717 that provides an estimated \$224 million in benefits through 2050. The
718 revised shortlist portfolio provides greater near-term benefits.

719 (Utah IE Report at 65.)

720 **Q. Did the Utah independent evaluator conclude that the self-build or BTA bids**
721 **received a preference as a result of PacifiCorp’s modeling?**

722 A. No, quite the opposite. The Utah independent evaluator concluded that the results of
723 the sensitivity (discussed above) “indicated that there did not appear to be an inherent
724 advantage associated with a utility-ownership bid due to the shorter evaluation period
725 for purposes of evaluating and selecting a portfolio of resources.” (Utah IE Report at
726 75.) The independent evaluator explained that the “net benefits approach used may
727 eliminate the costs for a longer-term resource but also eliminates the revenue side of
728 the equation, which would likely be escalating over time.” (Utah IE Report at 75.) Thus,
729 the company’s modeling “allows for a consistent and fair evaluation of bids of different
730 technologies and terms and is a reasonable tool for initial evaluation of bids.” (Utah IE
731 Report at 75.)

732 **Q. Did the Oregon independent evaluator discuss this treatment of PTCs in the**
733 **portfolio development phase of the 2017R RFP?**

734 A. Yes. The Oregon independent evaluator expressed concern that levelizing the PTC
735 benefits caused the SO model to select PPAs instead of self-build and BTA bids.
736 (Oregon IE Report at 29-30.) The Oregon independent evaluator specifically noted that
737 the PTC-modeling refinement “had no impact on winning projects selected in this RFP”

738 because several of the PPAs that were selected in the sensitivity requested by the
739 independent evaluators were ultimately non-viable projects. (Oregon IE Report at 5.)

740 **Q. Mr. Mullins claims that the RFP selection process was biased because the**
741 **Company “disqualified” projects based on interconnection queue position**
742 **(Mullins, Supplemental Rebuttal, lines 275–413.) Mr. Peaco also identifies the**
743 **“last minute elimination of essentially all projects” due to the restudy process as a**
744 **“significant failure” in the RFP process. (Peaco Supplemental Rebuttal and**
745 **Surrebuttal, lines 379–381.) And Mr. Hayet likewise claims that the company**
746 **“determined bids had to be eliminated....” (Hayet Second Rebuttal, lines 726–**
747 **730.) Are the witnesses accurately describing the impact of the interconnection**
748 **restudies on the RFP process?**

749 **A.** Absolutely not. No bids were “disqualified” or “eliminated” from consideration due to
750 interconnection queue position. The final shortlist was initially developed based on
751 economic analysis of the bids—without consideration of interconnection queue
752 position, as discussed in more detail below. Only one change to the final shortlist was
753 made based solely on the results of the interconnection restudies—the removal of
754 McFadden Ridge II because it could not be interconnected with just the addition of the
755 Aeolus-to-Bridger/Anticline transmission line.

756 Even more importantly, any allegations that the interconnection queue issues
757 “biased” the RFP process are directly contrary to the conclusions of the independent
758 evaluators who monitored the 2017R RFP. Both independent evaluators provided their
759 own independent analysis and carefully scrutinized the process and results. And both

760 independent evaluators concluded that the 2017R RFP was transparent, fair, and
761 unbiased.

762 **Q. You note that the independent evaluators addressed the interconnection queue**
763 **issue. What did the independent evaluators conclude?**

764 A. Yes. Both independent evaluators agreed with PacifiCorp’s assessment that projects
765 with interconnection queue positions lower than Q0712 were non-viable. Although
766 both independent evaluators expressed some frustration about the limitations imposed
767 by these issues, both concluded that the process was nonetheless fair, transparent, and
768 unbiased. The Utah independent evaluator found that the final shortlist of projects “was
769 a reasonable selection based on the constraints identified.” (Utah IE Report at 84.) The
770 Oregon independent evaluator explained that PacifiCorp’s “transmission arm, which
771 assesses interconnection costs, must, by law, assume that each queue project is
772 interconnected in order received so each project assumes that all projects ahead of it in
773 the queue are interconnected.” (Oregon IE Report at 32.) Thus, “[a]s more projects in
774 the Wyoming area are interconnected it puts more strain on the transmission system
775 until eventually major upgrades such as the Gateway West and South projects are
776 needed.” (Oregon IE Report at 32.) In this case, the major upgrades were required for
777 all projects with queue positions lower than Q0712. The Oregon independent evaluator
778 concluded that it “understand[s] and appreciate[s] PacifiCorp’s position and do[es] not
779 disagree with their transmission department’s findings (beyond noting the obvious fact
780 that many projects will likely drop out of the queue and that actual interconnection
781 costs will differ from projected).” (Oregon IE Report at 35.) According to the
782 independent evaluator, “[t]o go forward with projects that cannot meet the proposed

783 online date without major accelerated transmission investment would not seem to be
784 the wisest course of action.” (Oregon IE Report at 35.)

785 **Q. Is the fact the independent evaluators disagree with Mr. Mullins’s claim notable?**

786 A. Yes. Mr. Mullins appears to only selectively rely on the independent evaluators, citing
787 their conclusions when they support his position, but ignoring or dismissing their
788 conclusions when they do not support his position.

789 **Q. Mr. Mullins claims that the company never disclosed the possibility that a bidder’s**
790 **interconnection queue position could impact the viability of its project. (Mullins**
791 **Supplemental Rebuttal, lines 175–187; 209–217; 211–224; 291–300.) Is this**
792 **accurate?**

793 A. No. The fact that there was limited interconnection capability was known at the
794 beginning of the 2017R RFP process, which is why PacifiCorp’s initial minimum bid-
795 eligibility screen included a requirement for an interconnection system impact study.
796 Commenters and bidders requested that this requirement be removed from the
797 minimum bid-eligibility screen to allow broader participation. At the recommendation
798 of the independent evaluators, this restriction was changed to generators who had begun
799 the interconnection study process.¹ This change increased the number of projects that
800 could bid into the 2017R RFP, which resulted in robust participation, including
801 numerous bids that were not dependent on the construction of the Aeolus-to-
802 Bridger/Anticline line. Although transmission constraints ultimately rendered some
803 bids non-viable, neither of the independent evaluators indicated that the 2017R RFP
804 process was biased or unreasonable as a result.

¹ See *Application of Rocky Mountain Power for Approval of Solicitation Process for Wind Resources*, Utah PSC Docket No. 17-035-23, Hearing Transcript, page 56, lines 4–10 (Sept. 19, 2017).

805 **Q. Mr. Peterson also reiterates the Utah IE’s claim that the company should have**
806 **held a transmission workshop during the RFP process so that potential bidders**
807 **understood the interconnection constraints on the Company’s system. (Peterson**
808 **Supplemental Rebuttal and Surrebuttal, lines 118–122.) Was the transmission**
809 **workshop referenced by the Utah IE actually held?**

810 A. Yes. Contrary to the IE’s final report, the company did hold the transmission workshop.
811 PacifiCorp identified in its released RFP that it would reserve a specific time in its
812 October 2, 2017 bidder workshop to cover interconnection and transmission service
813 issues and followed through with specific discussions on the topic, as noted in its bidder
814 workshop presentation deck. PacifiCorp also responded to multiple bidder questions
815 on interconnection and transmission service, reviewed those with the independent
816 evaluators, and posted the responses to the RFP website.

817 **Q. Mr. Mullins also claims that the company’s “treatment of transmission costs” was**
818 **inconsistent with its communications with bidders in the period leading up to the**
819 **2017R RFP. Is this true?**

820 A. No. Mr. Mullins claims that contrary to communications with bidders, the company
821 directly assigned to bidders with queue positions at Q713 or higher the “costs
822 associated with providing transmission capacity in order to relieve existing congestion
823 and facilitate the interconnection and integration of new wind projects”—including the
824 costs of Gateway South. (Mullins Supplemental Rebuttal, lines 228–241.) Mr. Mullins
825 is wrong.

826 Mr. Mullins correctly states that the company informed bidders that costs
827 associated with the Aeolus-to-Bridger/Anticline transmission line, which relieves

828 congestion and enables interconnection, would not be assigned to individual projects.
829 And this is exactly what PacifiCorp did in the bid-evaluation project. Contrary to
830 Mr. Mullins's claims, at no point did PacifiCorp put the costs of any component of
831 PacifiCorp's long-term plan on bids (whether the Aeolus-to-Bridger/Anticline line or
832 other elements of Energy Gateway).

833 To the extent Mr. Mullins is claiming that PacifiCorp told bidders that
834 interconnection costs required to receive *interconnection* service, which are specific to
835 any individual wind facility, would not be accounted for in the company's bid selection
836 and evaluation process, he is incorrect. One of the minimum bid-eligibility
837 requirements explicitly identified in the 2017R RFP clearly states that bids could be
838 disqualified if bidders failed to provide interconnection costs. In specifying this
839 minimum bid-eligibility requirements, the 2017R RFP document further states that cost
840 estimates are required even if a study from the transmission provider was not completed
841 or available at the time bids were due. Clearly, PacifiCorp would not have established
842 this minimum bid-eligibility requirement, which if not met could disqualify a bid, if it
843 did not intend to use this information to evaluate bids submitted into the 2017R RFP.

844 **Q. Mr. Mullins claims that he was "under the impression that the bids would be**
845 **evaluated on the same basis," including equalization or mitigation of any benefits**
846 **that one bidder may have due to queue position. (Mullins Supplemental Rebuttal,**
847 **lines 277–289.) How do you respond?**

848 A. As described throughout my previous testimony and this testimony, the bids *were*
849 evaluated on the same basis. Mr. Vail addresses Mr. Mullins's unfounded allegations
850 that PacifiCorp could have somehow addressed queue position through bid analysis.

851 **Q. Mr. Mullins claims that because “PacifiCorp applied incremental transmission**
852 **costs to the bids whose queue position exceeded the incremental transmission**
853 **capacity, the higher queue position resources had no way of being selected by the**
854 **model.” (Mullins Supplemental Rebuttal, lines 320–328.) Is this true?**

855 A. No. In fact, my supplemental direct testimony describes the bid evaluation and
856 selection process that was completed *before* considering the results of the
857 interconnection restudy process. The original final shortlist of bids summarized in that
858 testimony included the same projects selected to the updated final shortlist summarized
859 on my second supplemental direct testimony except that the original final shortlist
860 included the McFadden Ridge II benchmark bid. In direct contradiction to the claims
861 made by Mr. Mullins, the original bid evaluation and selection process performed by
862 PacifiCorp and monitored by two independent evaluators demonstrates that the
863 interconnection restudy process did not prevent, in any way, the selection of projects
864 because of their interconnection queue number.

865 **Q. Based on this understanding, Mr. Mullins then argues that there is no way to know**
866 **if the best resources were actually selected to the final shortlist. (Mullins**
867 **Supplemental Rebuttal, lines 320–328.) Is this true?**

868 A. No. As discussed above, Mr. Mullins’s assertion is contrary to basic facts and, therefore,
869 fundamentally flawed. Before considering results of the interconnection restudy
870 process, the only interconnection-related constraint was the assumption that total
871 interconnection capability with the addition of the Aeolus-to-Bridger/Anticline
872 transmission line would be 1,270 MW. The interconnection restudies performed after
873 the original final shortlist was determined resulted in the following conclusions:

874 (1) That the TB Flats I and II and Cedar Springs projects could interconnect
875 with the addition of the Aeolus-to-Bridger/Anticline transmission line and no
876 other elements of the company's long-term plan;

877 (2) That McFadden Ridge II could not interconnect without additional elements
878 of the company's long-term transmission plan, namely Gateway West and
879 Gateway South; and

880 (3) That additional interconnection capability would be created with the
881 addition of the Aeolus-to-Bridger/Anticline transmission line, which allowed
882 McFadden Ridge II to be replaced with Ekola Flats.

883 Rather than limiting the outcome of the 2017R RFP, the interconnection restudy
884 process provided new information that allowed the inclusion of a more economic
885 project because of increased interconnection capability. The only thing that was
886 preventing the models from choosing Ekola Flats over McFadden Ridge II in
887 development of the original final shortlist was the original 1,270-MW limit on
888 interconnection capability.

889 Mr. Mullins also ignores the fact that the interconnection considerations
890 resulted in PacifiCorp proposing to replace *only one shortlist bid*, with all other shortlist
891 bids remaining unchanged. More specifically, the interconnection restudy process
892 provided new, more updated information that caused PacifiCorp to exclude the
893 McFadden Ridge II benchmark bid. While the new and more updated information from
894 the interconnection restudy process demonstrates that projects with an interconnection
895 queue number greater than Q0712 would not be viable at this time, this information
896 had no impact on selection of the best resources other than allowing the more-economic
897 Ekola Flats benchmark bid to replace the McFadden Ridge II benchmark bid.

898 This single shortlist change resulting from interconnection restudies can hardly
899 be described as interfering with the value of the company's entire competitive

900 solicitation process. Allowing participation without regard to interconnection queue
901 position or study status resulted in a robust competitive solicitation, including
902 numerous bids that were not enabled by construction of the Aeolus-to-
903 Bridger/Anticline transmission line. Interconnection considerations, based on the most
904 current and up-to-date information, caused the replacement of a single project and did
905 not unravel those benefits. To the extent Mr. Mullins is arguing that the original (pre-
906 interconnection considerations) shortlist should have included lower-queued projects
907 for other, non-interconnection-related reasons, these arguments are inconsistent with
908 the results of the economic evaluation of the bids and should be disregarded.

909 **Q. Mr. Mullins claims that PPA bids were lower risk and therefore better alternatives**
910 **and that these alternatives were eliminated based only on their interconnection**
911 **queue position. (Mullins Supplemental Rebuttal, lines 322-340.) Is this true?**

912 A. No. As described above, the preliminary shortlist of bids that was selected *before* the
913 interconnection restudy process was finalized included all but one of the same
914 resources that are included in the updated final shortlist. Moreover, as discussed in my
915 supplemental direct testimony, at the request of the independent evaluators, PacifiCorp
916 conducted a sensitivity to specifically test whether the highest performing PPAs bid
917 into the RFP could displace the bids selected to the preliminary shortlist. This
918 sensitivity study, which did not impose any limitations on resource selection based on
919 interconnection queue position, shows that the PPAs were not superior resource
920 selections.

921 **Q. Mr. Mullins suggests that the Wind Projects are higher risk than PPAs because**
922 **customers are insulated from risks when the company executes PPAs, whereas**
923 **customers bear risks for utility-owned resources (e.g., the risk of construction cost**
924 **over-runs and PTC “unavailability”). (Mullins Supplemental Rebuttal, lines 329–**
925 **340.) How do you respond?**

926 A. I disagree. Mr. Mullins ignores the fact that customers also receive upside benefits for
927 utility-owned resources that they do not receive under a PPA. For example, customer
928 benefits from the Combined Projects associated with reduced O&M costs, increased
929 generation levels, and terminal value provide customer benefits that are not available
930 through a PPA. In each of these cases, customers will receive the increased benefits
931 because of the nature of cost-of-service ratemaking. Under a PPA structure, on the other
932 hand, project owners receive all the upside benefits. PPAs can provide some amount of
933 certainty, but that certainty can both benefit and harm customers.

934 Moreover, a utility self-build or BTA project provides substantial long-term
935 benefits that customers never receive under a PPA. Once a PPA term expires, customers
936 walk away with nothing. If the utility owns the resource, however, customers will
937 continue to receive the benefits of that resource for as long as it operates, and even after
938 the resource is no longer operational, customers retain the value associated with the
939 land and facilities that have lives that extend beyond the life of the generating resource.

940 **UPDATED ECONOMIC ANALYSIS**

941 **Q. Messrs. Peaco, Hayet, and Mullins and Ms. Kelly claim that the nominal**
942 **treatment of PTCs has the potential to bias model results for the 20-year study**
943 **period and does not provide a reasonable estimate of both the costs and the**
944 **benefits of the Combined Projects. (Peaco Supplemental Rebuttal, lines 842–859;**
945 **Hayet Supplemental Rebuttal, lines 303–466; Mullins Supplemental Rebuttal,**
946 **lines 437–474; Kelly Response Testimony, lines 132–137.) How do you respond?**

947 **A.** As I discussed earlier, the rationale for applying PTC benefits on a nominal basis is
948 reasonable and necessary to align the 20-year economic analysis with how PTC
949 benefits will flow through to customers in rates. It is appropriate that the company
950 continue to apply revenue requirement associated with capital costs on a levelized
951 basis, because when setting rates, revenue requirement from capital costs is depreciated
952 over the book life of the asset, effectively spreading the cost of capital investments over
953 the life of the asset, which extends beyond 2036 (the last year of the 20-year modeling
954 period). In contrast, PTC benefits will flow to customers during the first 10 years after
955 the new equipment is installed at the proposed wind facilities. Consequently, the timing
956 of the PTC benefits should be appropriately weighted and accounted for in the present-
957 value calculation of net benefits.

958 **Q. Mr. Hayet calculates the 20-year benefits from the Combined Projects (with Uinta)**
959 **using nominal capital costs with nominal PTCs and concludes that the benefits in**
960 **each price-policy scenario drop by \$75 million. (Hayet Second Rebuttal, lines 425–**
961 **448.) How do you respond?**

962 **A.** On its face, it is perfectly rational to consider nominal revenue requirement for capital

963 investments over any time period. However, for the reasons described in my
964 supplemental direct testimony and in this surrebuttal testimony, it is not appropriate to
965 include nominal revenue requirement from capital investments for assets having a
966 depreciable life that extends beyond the 20-year IRP study period in *present-value*
967 calculations based on model results through 2036. Mr. Hayet asserts that the 20-year
968 analysis, with the application of levelized capital costs, understates revenue
969 requirement and that his calculations inappropriately estimate the impact of this
970 assumption in single present-value figure. This is particularly problematic when
971 including nominal revenue requirement costs for transmission facilities assumed to
972 have a 62-year life, where these assets are expected to be in service for additional
973 46 years beyond the 20-year IRP planning period. Mr. Hayet fails to recognize that the
974 present-value results from the IRP models are intended to assess the relative difference
975 in system costs among different resource portfolios over a 20-year planning time frame.
976 The present-value results from the IRP models are not intended to forecast annual rate
977 impacts between different resource portfolios.

978 Throughout this proceeding, my testimony has presented an annual revenue
979 requirement analysis of the Combined Projects to specifically address directional rate
980 implications in nine different price-policy scenarios. In this analysis, it is appropriate
981 to consider the nominal revenue requirement from capital costs in the present-value
982 calculations because it spans the full 30-year life of the new wind facilities. Importantly,
983 as summarized earlier in my testimony, the present-value results from the nominal
984 revenue requirement analysis demonstrate that the Combined Projects (without Uinta)
985 are conservatively expected to produce net customer benefits in seven of nine price-

986 policy scenarios, and these benefits are expected to occur over both the near and long
987 terms. Importantly, even if one were to assume that Mr. Hayet’s present-value
988 calculations are valid for the 20-year IRP analysis—and to be clear, the company is not
989 saying this calculation is valid—the Combined Projects still generate net customer
990 benefits in seven of the nine price-policy scenarios. In fact, Mr. Hayet’s table
991 summarizes 20-year results using three different calculations, and in aggregate, 23 of
992 27 scenarios show net customer benefits with an average present-value net benefit of
993 \$227 million.

994 **Q. Ms. Kelly does a similar calculation and concludes that the benefits in each price-**
995 **policy scenario drop by \$77 million. (Kelly Response Testimony, lines 227–236.)**
996 **How do you respond?**

997 A. Ms. Kelly did not supply work papers with her testimony, so I was not able to identify
998 why her estimated impact of applying nominal capital revenue requirement in the
999 20-year studies differs from Mr. Hayet’s estimates. The company’s treatment of PTCs
1000 and capital revenue requirement appropriately accounts for the front-loaded PTC
1001 benefits without overstating capital revenue requirement, which extends beyond the
1002 20-year time frame simulated with the IRP models. Nonetheless, Ms. Kelly’s analysis
1003 similarly shows that, based on her calculations, the Combined Projects are expected to
1004 produce net customer benefits in seven of nine price-policy scenarios.

1005 **Q. Mr. Mullins concludes that while PacifiCorp’s new modeling approach ensures**
1006 **that the entirety of PTC benefits will be captured in the 20-year economic**
1007 **evaluation, some of the transmission and other capital-related revenue**
1008 **requirements will be excluded from that 20-year analysis. (Mullins Supplemental**
1009 **Rebuttal, lines 455–468.) Do you agree?**

1010 A. Yes. In fact, and as I discussed earlier, this is appropriate when using the SO model,
1011 which simulates PacifiCorp’s system through 2036, to select among different bids
1012 offered under different commercial structures. In the 20-year IRP analysis, application
1013 of nominal PTC benefits and levelized capital revenue requirement appropriately
1014 reflects the relative difference in the present-value benefits and costs from a resource
1015 portfolio that includes the Combined Projects with a resource portfolio that does not
1016 include the Combined Projects. Interestingly, in asserting that certain costs are not
1017 captured in PacifiCorp’s 20-year IRP analysis, Mr. Mullins fails to mention that this
1018 analysis also does not capture any benefits that the Combined Projects will generate
1019 beyond the 20-year time frame.

1020 **Q. Mr. Hayet asserts that through the nominal treatment of PTCs and levelized**
1021 **treatment of capital costs, the company maximized the inclusion of PTC benefits**
1022 **but minimized the inclusion of capital revenue requirements in its economic**
1023 **analysis, thereby increasing the benefits of each project. (Hayet Second Rebuttal,**
1024 **lines 258–359.) Is this accurate?**

1025 A. No. As discussed above, PacifiCorp’s approach to calculating the change in present-
1026 value system costs between resource portfolios with and without the Combined Projects
1027 in the 20-year IRP analysis is appropriate. It is only appropriate to include capital

1028 revenue requirement on a nominal basis in present-value calculations when those
1029 calculations cover the full life of the proposed wind facilities. That conservative
1030 analysis, including Uinta, is included in my supplemental direct testimony, and without
1031 Uinta, is summarized earlier in this surrebuttal testimony. The analyses demonstrate
1032 that the Combined Projects are expected to generate net customer benefits in seven of
1033 nine price-policy scenarios before considering upside benefits from potential
1034 renewable-energy credit (“RECs”) revenues, operations and maintenance (“O&M”)
1035 cost savings, application of less conservative system benefit assumptions beyond 2036,
1036 an approximately 200 MW increase in transfer capability across the Aeolus-to-
1037 Bridger/Anticline transmission line, and application of Aeolus-to-Bridger/Anticline
1038 transmission costs in base case simulations without the proposed new wind projects.

1039 **Q. Mr. Mullins applies certain modeling adjustments that more than eliminate the**
1040 **\$167 million in net benefits projected in the company’s nominal revenue**
1041 **requirement analysis economic analysis through 2050 (including Uinta). Are these**
1042 **adjustments valid?**

1043 A. No. Mr. Mullins applies adjustments related to ongoing transmission capital, OATT
1044 transmission revenues, energy-imbalance market (“EIM”) uninstructed imbalance
1045 costs, EIM transmission, and a reduction in market prices. I address each of these items
1046 in turn below.

1047 **Q. Mr. Mullins claims the company did not consider ongoing capital maintenance**
1048 **costs for the Transmission Projects, and that if these costs are considered it would**
1049 **reduce net benefits from the Combined Projects. (Mullins Supplemental Rebuttal,**
1050 **lines 482–511.) Do you agree?**

1051 A. No. Mr. Vail explains how Mr. Mullins mischaracterized PacifiCorp’s response to UAE
1052 Data Request 5.4, and clarifies that the company does not expect an increase to overall
1053 capital maintenance costs, let alone run-rate capital expenditures that equate to
1054 100 percent of the initial investment. Moreover, even if total system run-rate capital
1055 expenditures were to increase after the Aeolus-to-Bridger/Anticline line is placed in
1056 service, it would not be appropriate to include the impact of these costs beyond 2050,
1057 which I understand is what Mr. Mullins refers to as the “terminal period.” This approach
1058 inappropriately assigns costs without consideration of offsetting benefits from the new
1059 transmission line that will persist well beyond 2050. Consequently, Mr. Mullins’s
1060 adjustments related to ongoing capital expenditures for the Aeolus-to-
1061 Bridger/Anticline transmission line are not valid and should be rejected.

1062 **Q. Mr. Mullins claims the company has applied faulty assumptions for incremental**
1063 **transmission revenue credits. (Mullins Supplemental Rebuttal, lines 600–670.)**
1064 **Mr. Peaco also questions the company’s transmission revenue assumptions.**
1065 **(Peaco Supplemental Rebuttal and Surrebuttal, lines 401–410.) How do you**
1066 **respond?**

1067 A. Mr. Vail explains that transmission costs are allocated among transmission customers
1068 based primarily on load, that Mr. Mullins misunderstands how transmission rates are

1069 calculated, and that PacifiCorp's incremental transmission revenue credit assumptions
1070 are conservative, not high.

1071 In addition, Mr. Mullins's calculations are wrong. Mr. Mullins takes a
1072 \$72 million dollar benefit from the transmission revenue credits, which is 12 percent
1073 of the \$602 million present-value cost (calculated off of nominal revenue requirement
1074 cost through 2050) and reduces it by 0.38 percent to 11.62 percent. Mr. Mullins then
1075 applies this change in percentage to the total annual transmission revenue requirement
1076 instead of the transmission revenue requirement associated with just the Aeolus-to-
1077 Bridger/Anticline transmission line. Transmission revenue requirement that is not
1078 associated with the Aeolus-to-Bridger/Anticline transmission line would change with
1079 changes to the percentage of costs paid by third-party transmission customers
1080 regardless of whether this line is included in rate base. If one were to assume an
1081 alternative percentage, it would only apply to the incremental cost of the Aeolus-to-
1082 Bridger/Anticline transmission line. Correcting Mr. Mullins's error would reduce his
1083 calculated adjustment, which is not necessary to begin with, from \$25.7 million to
1084 \$2.3 million. Mr. Mullins's adjustments related to OATT transmission revenues are not
1085 necessary, calculated in error, and should be rejected.

1086 Mr. Peaco takes his criticism of OATT transmission revenues to the extreme,
1087 and calculates revised net benefit results that completely eliminate these benefits
1088 because he believes they are speculative and highly uncertain. (Peaco Supplemental
1089 Rebuttal and Surrebuttal, lines 811-823). As noted by Mr. Vail, transmission revenues
1090 are not speculative and highly uncertain, and if anything, the company's assumptions

1091 are conservative. Consequently, Mr. Peaco's adjustment for OATT transmission
1092 revenues is unnecessary, not supported, and should be rejected.

1093 **Q. Mr. Mullins again argues that the Company has not accounted for energy EIM**
1094 **uninstructed imbalance charges. (Mullins Supplemental Rebuttal, lines 719–724.)**
1095 **Can you please explain uninstructed imbalance charges?**

1096 A. Yes. First, I will provide more context for the explanation and describe how EIM
1097 settlements are calculated for PacifiCorp's resources. In the EIM, the company
1098 provides a base schedule for all of its participating and non-participating resources,
1099 including variable energy resources such as wind facilities. The base schedules are
1100 hourly and are used by the California Independent System Operator ("CAISO") for
1101 purposes of a balancing test to ensure that the company has scheduled its resources
1102 within one percent of its expected demand in the upcoming hour. The next step in the
1103 scheduling process is the 15-minute schedule, which is generated approximately
1104 30 minutes before the operating interval for each resource in PacifiCorp's system. This
1105 fifteen-minute schedule is considered an advisory schedule because it is not used for
1106 dispatch purposes. Finally, there is a five-minute schedule, which is a dispatch
1107 instruction to each of PacifiCorp's resources, including expected wind output for the
1108 five-minute interval. Each of these three schedules—hourly, 15-minute and five-
1109 minute—is used to calculate the instructed imbalance market settlements for a resource.

1110 For the uninstructed imbalance settlement, the CAISO uses the variance in the
1111 actual submitted meter data for a resource, the five-minute dispatch instruction, and the
1112 five-minute locational marginal price at the resource node. The difference between the
1113 five-minute dispatch instruction and the actual meter data is multiplied by the locational

1114 marginal price and divided by 12 (division by 12 is required because the time frame is
1115 a five-minute interval, and there are 12 five-minute intervals in an hour). This
1116 calculation results in a charge to a resource if it produced less energy relative to the
1117 schedule. Conversely, this calculation results in a payment to a resource if it produced
1118 more energy relative to its schedule.

1119 **Q. In the company's supplemental direct and rebuttal filing, Mr. Vail testified that**
1120 **the company expects that the uninstructed imbalance charges should be neutral**
1121 **over the life of the resource. (Vail Supplemental Direct and Rebuttal, lines 711–**
1122 **728.) Mr. Mullins argues that Mr. Vail was wrong. (Mullins Supplemental**
1123 **Rebuttal, lines 725–736.) How do you respond?**

1124 A. As explained by Mr. Vail, the uninstructed imbalance charges are a reflection of
1125 forecast error (actual meter data minus a five-minute forecast). Assuming that the
1126 forecast, which is produced less than 30 minutes before the interval, has an equal
1127 chance of being higher or lower over the life of a resource, the net charges should be
1128 close to zero.

1129 Mr. Mullins provides evidence related to two resources over a short period of
1130 time to argue that there is an inherent bias in the forecasting. But the alleged bias is
1131 simply the result of Mr. Mullins's reliance on a limited data set and is not reflective of
1132 long-term expectations, which are that the net outcome will be closer to zero.

1133 **Q. Are there any other flaws in Mr. Mullins's analysis?**

1134 A. Yes. The existence of uninstructed imbalance charges assigned to certain resources
1135 does not mean that there is an actual cost (or revenue) that is passed through to
1136 customers. Uninstructed imbalance reflects the movement of resources and load that

1137 are outside of the CAISO's dispatch, and PacifiCorp is therefore required to manage
1138 that variation using its regulating resources as the balancing area authority. PacifiCorp
1139 must manage its area-control error as close to zero as possible to maintain its balancing
1140 and frequency requirements in accordance with the National Electric Reliability
1141 Council's standards. Thus, if a wind resource was five MW above its CAISO dispatch
1142 (five-minute forecast), then another resource, likely a regulating resource, on the
1143 PacifiCorp system would need to decrease by five MW to maintain system balance.

1144 **Q. When the regulating resource moves in the opposite direction of the wind resource,**
1145 **is that considered uninstructed imbalance?**

1146 A. Yes. The movement would be uninstructed imbalance because it was not part of the
1147 CAISO's dispatch solution. When PacifiCorp regulates with its resources for changes
1148 in wind, solar, and load outside of the CAISO's dispatch, that is considered regulation
1149 and is maintained by keeping several of PacifiCorp thermal units in "regulating mode"
1150 to make sure that PacifiCorp's system-balancing requirements are met.

1151 **Q. Does that mean there is a reciprocal cost or revenue for PacifiCorp's regulating**
1152 **resources?**

1153 A. Yes. While Mr. Mullins includes a table that shows a cost for the wind facilities'
1154 uninstructed imbalance, what he does not show is the corresponding revenue that was
1155 received by one of PacifiCorp's regulating resources.

1156 **Q. Is there a cost for regulating for variable-energy resources?**

1157 A. Yes. There is a cost for regulating for variable-energy resources, which is why
1158 PacifiCorp includes an integration cost in its economic analysis, consistent with the
1159 company's application of an integration cost in the IRP.

1160 **Q. If the Commission used Mr. Mullins’s assessment of the uninstructed imbalance**
1161 **costs for the new wind facilities, would that be double counting the costs of**
1162 **integration?**

1163 A. Yes. As noted above, integration costs are already included in the company’s economic
1164 analysis. Mr. Mullins’s adjustment for EIM uninstructed imbalance charges is based on
1165 a limited data set that ignores expected long term trends, ignores offsetting revenues
1166 from regulating resources, and, as noted, double counts the cost of wind integration
1167 already factored into the company’s economic analysis. Consequently, Mr. Mullins’s
1168 EIM uninstructed energy imbalance adjustment should be rejected.

1169 **Q. Mr. Mullins also claims that PacifiCorp improperly considered EIM benefits by**
1170 **assuming there is a 300 MW transmission connection between the company’s east**
1171 **and west balancing authority areas. (Mullins Supplemental Rebuttal, lines 673–**
1172 **710.) How do you respond?**

1173 A. As described in my direct testimony, unscheduled or unused transmission from
1174 participating EIM entities enables more efficient power flows within the hour, and there
1175 will be more efficient use of transmission with growing participation in the EIM. This
1176 was captured in the company’s economic analysis by increasing the transfer capability
1177 between the east and west side of PacifiCorp’s system by 300 MW. (Link Direct, lines
1178 576–591.) Mr. Mullins states that this new transmission link does not exist today and
1179 testifies that PacifiCorp has no plans to build new transmission that would provide this
1180 increase in transfer capability. (Mullins Supplemental Rebuttal, lines 679–680.)

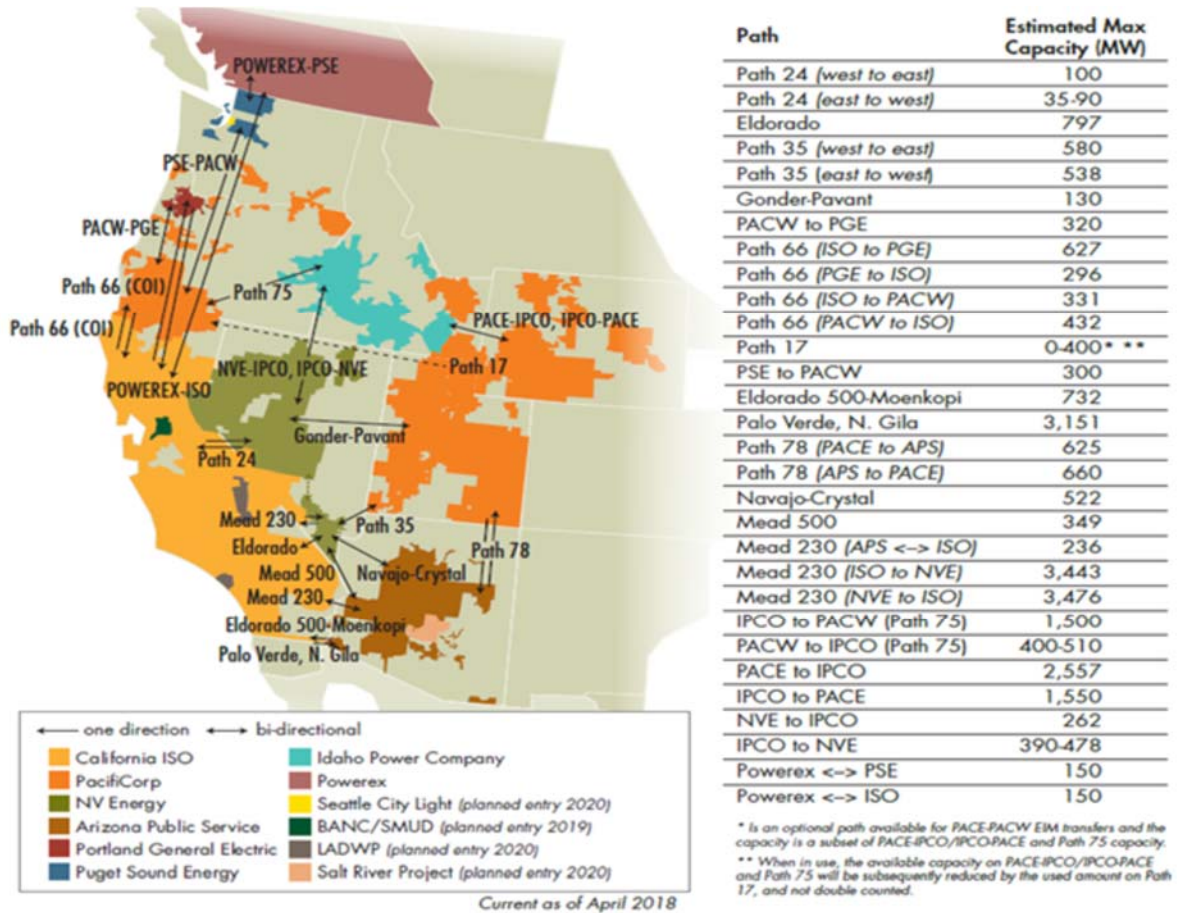
1181 Mr. Mullins continues to misunderstand the incremental EIM transfer
1182 assumptions applied in the company’s economic analysis. At no point has the company

1183 claimed that a new transmission line would be required to facilitate incremental intra-
1184 hour transfers between its east and west balancing authority areas. This incremental
1185 transfer capability results from intra-hour availability of unscheduled, unused, or re-
1186 optimized *existing* transmission. As more entities that have transmission connections
1187 with PacifiCorp's system join the EIM, there are increased opportunities to optimize
1188 these transmission assets within the hour. Despite Mr. Mullins's claims to the contrary,
1189 the EIM does in fact optimize the use of transmission assets of participating EIM
1190 entities within the hour. And this increased connectivity between PacifiCorp and other
1191 EIM entities currently enables additional transfers between the company's east and
1192 west balancing authority areas.

1193 Figure 1-SR shows existing EIM entities and their transmission transfer
1194 capability. This figures shows a large amount of transfer capability between
1195 PacifiCorp's east balancing authority area Idaho Power, Nevada Energy, and Arizona
1196 Public Service Company. The transfer capability between Idaho Power and
1197 PacifiCorp's west balancing authority area is 1,500 MW (note, the transfer capability
1198 from PacifiCorp's east balancing authority area to Idaho Power is 2,557 MW).

1199 PacifiCorp's EIM transfer assumptions are conservative in light of the total
1200 available transfer capability from PacifiCorp's east balancing authority area to its west
1201 balancing authority area through Idaho Power's system. Mr. Mullins's proposed
1202 adjustment for increased EIM transfers is based on a misunderstanding of the
1203 company's assumptions and should be rejected.

Figure 1-SR: Transfer Capability of Existing EIM Entities



1205 Q. Mr. Mullins also recommends an adjustment based on his allegation that
 1206 PacifiCorp’s economic analysis has not taken into consideration declining market
 1207 prices. (Mullins Supplemental Rebuttal, lines 534–542.) And Mr. Peaco continues
 1208 to believe the company’s natural gas price assumptions are overstated. (Peaco
 1209 Supplemental Rebuttal and Surrebuttal, lines 1222–1230.) Do you agree with
 1210 these allegations?

1211 A. No. Mr. Mullins correctly notes that PacifiCorp’s December 2017 official forward price
 1212 curve (“OFPC”) reflects 72 months of market forwards followed by 12 months of a
 1213 forwards-fundamental blend that transitions to a pure fundamentals-based forecast in
 1214 month 85. Consequently, the first seven years of the December 2017 OFPC reflects or

1215 is influenced by observed market forwards as of December 29, 2017. This was the most
1216 current OFPC available at the time the company was finalizing its 2017R RFP bid
1217 evaluation and selection process and is representative of current market conditions.

1218 **Q. How is PacifiCorp’s long-term natural gas price formulated?**

1219 A. PacifiCorp’s natural gas price forecast reflects projections from an expert third-party
1220 forecasting service. The company subscribes to two expert third-party forecasting
1221 services to receive multi-client “off-the-shelf” natural gas-price forecasts, with
1222 supporting data, on a regular basis. Both forecasting services employ experts that
1223 perform energy market research and analytics to support hundreds of clients.

1224 PacifiCorp’s base case (medium) forecast provided by one of these third-party
1225 forecasting services is a moderate and reasonable long-term view supported by market
1226 research, analytics, and market fundamentals, as we know them today. Consequently,
1227 PacifiCorp’s base case OFPC reflects observed forward market prices and a balanced,
1228 mainstream view of longer-term price projections.

1229 **Q. In their criticisms of PacifiCorp’s market-price assumptions, do Mr. Mullins or
1230 any of the other parties address the material drivers for their expectations
1231 regarding long-term market prices?**

1232 A. No. Their analysis is based on past trends without addressing the likely drivers of price
1233 change.

1234 **Q. Can natural gas prices keep going down?**

1235 A. Not forever. For a decade now, natural gas prices have continued to reflect the effects
1236 of technological progress and increased producer efficiencies in expanding the resource
1237 base while lowering break-even costs. Between Appalachia and associated gas, supply

1238 is expected to outpace demand for the next five to six years, but diminishing returns
1239 (and as a corollary rising costs) will not be outpaced by technological progress and
1240 producer efficiencies forever. Drilling efficiency improvements continue but at a
1241 slower pace than in prior years and increased demands will require more expensive
1242 take-away capacity to be built out of Appalachia and the Permian. Thus, price
1243 appreciation is expected to take hold around the 2024-2025 time frame. Moreover,
1244 Appalachia and associated gas volumes (the lowest cost supplies) are expected to
1245 flatten after 2024, which is when liquefied natural gas (“LNG”) exports and power
1246 sector demands are expected to accelerate.

1247 Also, as noted by Ms. Kelly, “prices are closer to a floor than to a ceiling... the
1248 risk of lower and higher gas prices is asymmetrical. If gas prices are predicted to be
1249 \$3.00, they can only be, at most, \$3.00 too high. On the other hand, the upside of the
1250 equation is boundless. Prices in the past have reached \$12.00 or more.” (Kelly
1251 Response, lines 291–305.) Trends typically bottom-out and eventually end. Expert
1252 forecasts, based on comprehensive research and fundamentals-based market analysis
1253 account for changes in market dynamics that are not captured by evaluating past price
1254 trends.

1255 **Q. Why is demand for natural gas expected to grow in the 2024-2025 time frame?**

1256 PacifiCorp’s nominal Henry Hub price forecast does not exceed \$4.00/MMBtu until
1257 2025 (2034 in 2016 dollars). Natural gas markets have historically been local due to
1258 transportation constraints, but the liquefaction of natural gas has linked domestic
1259 supplies to the global market, and this linkage will increase with growing LNG exports.
1260 Significant growth in LNG demand is coming from Asia, Europe, South America, and

1261 Mexico. Moreover, piped exports into Mexico are expected to grow by 2025. In just a
1262 few years, U.S. LNG exports have gone from zero to six billion-cubic-feet (“BCF”) per
1263 day, and U.S. LNG exports are expected to rise to between nine and 12 BCF per day
1264 by 2025.

1265 **Q. Mr. Mullins goes on to explain that the company relies on a third-party forecast**
1266 **from November 21, 2017, and is concerned that the December 2017 OFPC does**
1267 **not consider the effects of tax reform. (Mullins Supplemental Rebuttal, lines 557–**
1268 **565.) How do you respond?**

1269 A. As noted above, the OFPC reflects or is influenced by observed market prices through
1270 the first seven years (through 2024). The December 2017 OFPC that the company used
1271 in its medium price-policy scenarios reflects market forwards as of December 29, 2017,
1272 which is *after* President Trump signed the tax reform bill. This means that through the
1273 first seven years of the December 2017 OFPC, observed prices account for tax reform.
1274 Moreover, I have reviewed observed forward prices, which are updated each trading
1275 day, throughout December 2017, and there is no indication that there was any material
1276 change in forward prices that coincided with the timing of when tax reform legislation
1277 was passed by Congress and subsequently signed by President Trump. Consequently,
1278 I would not expect a material change in forecasted prices beyond the first seven years
1279 of the December 2017 OFPC.

1280 **Q. Did Mr. Mullins present all of the natural gas price forecasts he received from the**
1281 **company through discovery in Confidential Figure 3 of his supplemental rebuttal**
1282 **testimony?**

1283 A. No. PacifiCorp also provided an update to the November 2017 natural gas price

1284 forecast that was used in the company's December 2017 OFPC. This updated forecast
1285 was issued on February 18, 2018 and is actually slightly *higher* than the November
1286 2017 forecast used in the company's economic analysis. However, Mr. Mullins chose
1287 to omit this forecast in Confidential Figure 3 of his supplemental rebuttal testimony.

1288 **Q. Mr. Mullins testifies that market prices are declining, and he estimates that if a**
1289 **more recent price forecast were used, net benefits projected in the company's**
1290 **economic analysis would decline. (Mullins Supplemental Rebuttal, lines 580–593.)**

1291 **How do you respond?**

1292 A. I am not surprised that net benefits from the Combined Projects would be reduced when
1293 applying a lower natural gas-price assumption—this is consistent with the company's
1294 economic analysis which shows reduced benefits in low natural gas-price scenarios. As
1295 noted above, Mr. Mullins omitted from his analysis other, more current, third-party
1296 projections that are higher than those used in the company's economic analysis. Had
1297 Mr. Mullins chosen to estimate how this forecast affects customer benefits, I would
1298 anticipate it would show increased benefits relative to the company's base case
1299 analysis. Mr. Mullins is simply reconfirming that market price assumptions are a
1300 variable that will influence overall customer benefits from the Combined Projects.

1301 While Mr. Mullins is entitled to his view of long-term market prices, I remain
1302 confident that PacifiCorp's OFPC, which is based on observed market forwards and
1303 third-party forecasts supported by market research and informed by current market
1304 fundamentals, is the best and most likely forecast. This is the same forecast used to set
1305 customer rates and to establish avoided-cost prices for qualifying facilities.
1306 Nonetheless, even if market prices were to move, on a sustained basis, to those levels

1307 assumed by Mr. Mullins, the Combined Projects would still produce present-value net
1308 benefits for customers.

1309 **Q. Mr. Peaco claims that the “Combined Projects appear less likely to provide**
1310 **benefits to customers in the Low Gas scenarios and provide no meaningful**
1311 **improvement in the Medium and High Gas scenarios.” (Peaco Supplemental**
1312 **Rebuttal and Surrebuttal, lines 666–668.) Do you agree?**

1313 A. No. Mr. Peaco’s conclusion requires a wholesale rejection of PacifiCorp’s economic
1314 analysis, which continues to show that customer benefits are highly likely. Contrary to
1315 Mr. Peaco’s claims, customer benefits grow appreciably with higher natural gas price
1316 assumptions. Moreover, and as I stated earlier, the company’s economic analysis is
1317 conservative. Mr. Peaco’s assertion that benefits in the company’s 20-year economic
1318 analysis are inflated due to the nominal treatment of PTCs, which was necessary to
1319 select among wind bids offered under different commercial structures in the
1320 2017R RFP, is refuted in my testimony above.

1321 **Q. Mr. Peaco calculates a cost-benefit ratio of the Combined Projects across the nine**
1322 **price-policy scenarios in Table 1 of his supplemental rebuttal testimony and**
1323 **concludes that there are limited benefits relative to costs. (Peaco Surrebuttal, lines**
1324 **443–473.) How do you respond?**

1325 A. Mr. Peaco calculates a simplified cost-benefit ratio in which a cost-benefit ratio greater
1326 than one indicates that benefits exceed costs, and a cost-benefit ratio less than one
1327 indicates that costs exceed benefits. In the medium natural gas, medium CO₂ price-
1328 policy scenario, the most likely outcome, Mr. Peaco’s high-level analysis shows a
1329 positive cost-benefit ratio. Only in the low natural gas, zero CO₂ price-policy scenario,

1330 a scenario that Mr. Peaco has clarified is not the most likely scenario, and low natural
1331 gas, medium CO₂ price-policy scenario, are Mr. Peaco's cost-benefit ratios less than
1332 one.

1333 **Q. What conclusions do you draw from Mr. Peaco's cost-benefit analysis?**

1334 A. Mr. Peaco's cost-benefit analysis validates that PacifiCorp's economic analysis is
1335 reasonable. Consistent with my findings, Mr. Peaco's independent and high-level cost-
1336 benefit analysis shows net customer benefits in seven of nine price-policy scenarios,
1337 and that upside benefits outweigh downside risks. And despite Mr. Peaco's claims that
1338 the company's analysis overstates customer benefits, the company's economic analysis
1339 is conservative, because it does not account for potential Renewable Energy Credits
1340 ("REC") revenues, O&M cost savings, application of less conservative system benefit
1341 assumptions beyond 2036, an approximately 200 MW increase in transfer capability
1342 across the Aeolus-to-Bridger/Anticline transmission line, and application of Aeolus-to-
1343 Bridger/Anticline transmission costs in base case simulations without the proposed new
1344 wind projects. When averaged among all nine price policy scenarios, Mr. Peaco's cost-
1345 benefit ratios average over 1.092, meaning that on average, benefits outweigh costs by
1346 approximately 9.2 percent.

1347 As noted above, in a previous request for approval of a voluntary resource
1348 decision filed by the company, DPU used this approach to evaluate the economics of
1349 the resource decision because, according to DPU's expert witness in that case, using
1350 the simple average of the price-policy scenario results produced a reasonable "risk-
1351 weighted benefit" that assumes each of the price-policy results is "equally likely." *In*
1352 *the Matter of the Voluntary Resource Request of Rocky Mountain Power for Approval*

1353 *of a Resource Decision to Construct Selective Catalytic Reduction Systems on Jim*
1354 *Bridger Units 3 and 4, Docket No. 12-035-92, DPU Exhibit 2.0 SR, lines 52–58*
1355 *(Feb. 28, 2013). DPU’s expert explained that using a simple average to produce a risk-*
1356 *weighted benefit was a “pretty good way” to do it because it was “neutral” and “doesn’t*
1357 *attempt to say that lower gas prices are more likely or less likely in the future, just that*
1358 *they are equally likely with the base and high gas price forecasts.” In the Matter of the*
1359 *Voluntary Resource Request of Rocky Mountain Power for Approval of a Resource*
1360 *Decision to Construct Selective Catalytic Reduction Systems on Jim Bridger Units 3*
1361 *and 4, Docket No. 12-035-92, Transcript, page 165, lines 1–10 (Mar. 7, 2013).*

1362 **Q. Mr. Peaco claims that his objections to the company’s extrapolation methodology**
1363 **are unrefuted. (Peaco, Supplemental Rebuttal and Surrebuttal, lines 443–473.) Do**
1364 **you agree?**

1365 A. No. In my supplemental direct and rebuttal testimony, I responded to Mr. Peaco’s
1366 criticisms, noting that he simply stated the company’s results were problematic without
1367 adequately describing what those “problematic results” were. I also emphasized why
1368 the company’s approach, which is based on a projection of how the Combined Projects
1369 are forecasted to affect system costs, is reasonable. (Link Supplemental Direct and
1370 Rebuttal, lines 1404–1416.) Mr. Peaco references specific examples of concerns he
1371 raised related to the company’s extrapolation methodology in Docket No. 17-035-39.
1372 However, consistent with my supplemental direct and rebuttal testimony, he has not
1373 adequately identified the alleged anomalous results specific to the economic analysis
1374 in this proceeding that he states is the source of his concern. Further, in my second
1375 supplemental testimony, I explain why the company’s extrapolated results are actually

1376 conservative when compared to the results observed from the models. (Link Second
1377 Supplemental Direct, lines 396–403.)

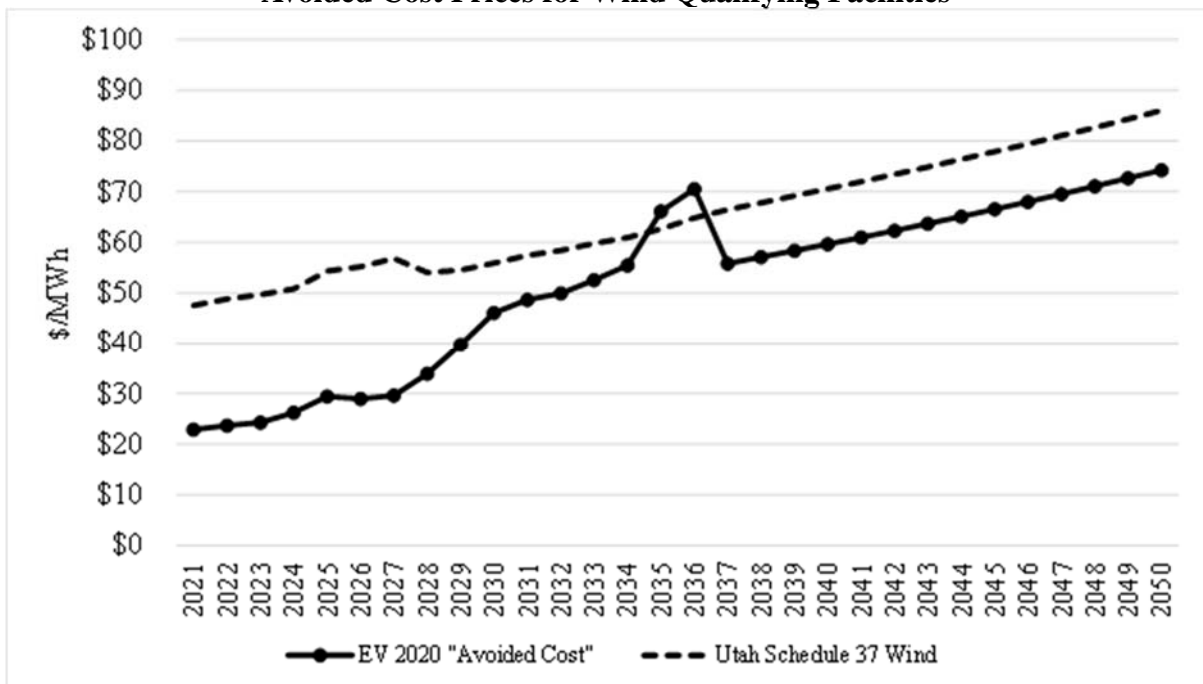
1378 **Q. In addition to comparing the extrapolated benefits to the benefits reported by the**
1379 **model in 2036, are there any other comparisons you can make that show the**
1380 **company’s extrapolation approach is conservative?**

1381 A. Yes. PacifiCorp’s economic analysis calculates the change in system costs between two
1382 model simulations—one with and one without the Combined Projects. This is precisely
1383 the same concept that is used to develop avoided cost prices for qualifying facility
1384 projects in Utah. Figure 2-SR compares the system benefits from the Combined
1385 Projects (without Uinta) on a dollar-per-MWh basis to the currently effective Utah
1386 Schedule 37 avoided-cost price for wind qualifying facilities. The currently effective
1387 avoided-cost price, which is meant to represent the value to PacifiCorp of purchasing
1388 energy and capacity from a wind qualifying facility, is available through 2036.
1389 Consistent with Utah Commission’s order in Docket Nos. 17-035-T07 and 17-035-37,
1390 I extended the Utah Schedule 37 avoided cost price beyond 2036 at inflation so that it
1391 can be compared to the extrapolated system benefits used in the company’s nominal
1392 revenue-requirement economic analysis.

1393 The figure not only highlights my earlier point that the company’s extrapolated
1394 benefits beyond 2036 do not reach the levels observed in the model in 2036 until about
1395 2047, it also shows that the extrapolated benefits are significantly lower than the
1396 projected value of wind from a qualifying facility. In fact, the company’s economic
1397 analysis also reflects estimated economic benefits that are also significantly lower than
1398 the Utah Schedule 37 avoided-cost price for wind in the near term. The levelized value

1399 of a Utah Schedule 37 wind facility over the 2021-2050 time frame is \$59.12/MWh.
 1400 Over this same period, the levelized value of the Combined Projects in the company's
 1401 economic analysis is \$42.69/MWh. If the Utah Schedule 37 avoided cost price for wind
 1402 were used in lieu of the company's projected system benefits, the PVRR(d) benefits
 1403 from the Combined Projects (without Uinta) in the medium case would increase from
 1404 \$174 million to \$435 million when assessed through 2050.

1405 **Figure 2-SR: System Benefits Relative to Utah Schedule 37**
 1406 **Avoided Cost Prices for Wind Qualifying Facilities**



1407 **Q. Mr. Mullins contends that there is a mismatch between nominal and levelized**
 1408 **results, invalidating the 20-year study period analysis. He further states that the**
 1409 **nominal study is a more straight-forward approach. (Mullins, Supplemental**
 1410 **Rebuttal, lines 451–454.) Do you agree?**

1411 **A.** No. Both types of analysis—the system modeling results through 2036 and the nominal
 1412 revenue requirement results through 2050—are useful in assessing the economics of
 1413 the Combined Projects. The system modeling results provide a view of economic

1414 analysis that is consistent with the planning period and approach used to identify a
1415 least-cost, least-risk preferred portfolio in the IRP. This type of analysis was used to
1416 identify new wind and transmission projects as an element of PacifiCorp's least-cost,
1417 least-risk plan in the 2017 IRP and has been used to evaluate past resource acquisitions
1418 and plant investments. For instance, the same IRP models used to evaluate the
1419 Combined Projects in this proceeding, configured to simulate PacifiCorp's system over
1420 a 20-year time frame with the application of levelized capital costs, were used to
1421 support the company's acquisition of the Chehalis combined-cycle plant, support
1422 selection of the Lake Side 2 combined-cycle plant through an RFP process, and to
1423 support the company's application for approval for the installation of selective catalytic
1424 reduction equipment at Jim Bridger Unit 3 and Unit 4.

1425 The nominal revenue requirement analysis provides a sense of how the
1426 Combined Projects might impact customer rates, relative to alternative resource
1427 procurement scenarios, over time. While an extension of system benefits associated
1428 with the Combined Projects through 2050 enables a PVRR(d) to be calculated, as with
1429 any long-term study, longer-term results are increasingly more difficult to project.
1430 Moreover, as noted above, I explained in my second supplemental direct testimony that
1431 the long-term extrapolation of system benefits used in the nominal revenue requirement
1432 analysis is conservative because the extrapolation approach yields projected benefits
1433 that do not reach the levels observed in the model in 2036 until 2047.

1434 **Q. Mr. Peaco claims that economic benefits from the Combined Projects have**
1435 **declined relative to Direct Testimony. (Peaco Supplemental Rebuttal, lines 610–**
1436 **654.) Do you agree?**

1437 A. No. Based on Mr. Peaco’s own tables, customer benefits have increased in the majority
1438 of cases, and by greater margins than decreases in the remaining cases. For instance, in
1439 Table 3 of Mr. Peaco’s rebuttal testimony, the 30-year expected case reports increased
1440 benefits of \$30 million relative to the company’s direct filing. It is not surprising that
1441 the updated nominal revenue requirement analysis, reflecting winning bids from the
1442 2017R RFP and changes in federal tax law, produces a different net-benefit profile than
1443 what was shown in my original analysis, which reflected proxy wind resources and
1444 higher federal tax rates for corporations. Importantly, and as stated in my testimony,
1445 with reduced costs from the winning bids from the 2017R RFP, the Combined Projects
1446 generate substantial near-term benefits despite a reduction in PTC benefits associated
1447 with changes in federal tax law, and generate net benefits in 23 years out of the 30 years
1448 that the proposed owned-wind resources are assumed to operate.

1449 **Q. Mr. Peaco and Mr. Hayet disagree with application of a terminal value benefit in**
1450 **2050, claiming that such a benefit is speculative and was not included in the**
1451 **original analysis. (Peaco Supplemental Rebuttal and Surrebuttal, lines 749–756;**
1452 **Hayet Second Rebuttal, lines 467–490.) How do you respond?**

1453 A. It is reasonable to include a terminal value benefit for projects where the company
1454 retains control of the site at the end of the asset life, and the company’s analysis does
1455 not rely heavily on 2050 results to demonstrate a positive net benefit. Even if the
1456 terminal value were completely eliminated, which would not be appropriate, the

1457 Combined Projects (without Uinta) would still produce \$136 million in net customer
1458 benefits in the medium case before accounting for all of the conservative assumptions
1459 used in the company's economic analysis. In its initial filing, which relied upon proxy
1460 resources before the 2017R RFP was issued and when it was uncertain whether the
1461 company would own and operate winning bids, the company's economic analysis
1462 conservatively did not account for terminal value. However, the 2017R RFP
1463 specifically identified that terminal value would be considered during the bid
1464 evaluation and selection process, and once the winning bids were identified, these
1465 benefits, where applicable, were included in the company's economic analysis.

1466 **Q. Mr. Peaco suggests that terminal value benefits should be removed when**
1467 **calculating his alternative net benefits estimates. (Peaco Supplemental Rebuttal**
1468 **and Surrebuttal, lines 811–823.) How do you respond?**

1469 A. In Table 6 of Mr. Peaco's rebuttal testimony, he eliminates terminal value benefits. In
1470 making this adjustment, Mr. Peaco assumes that interconnection transmission assets,
1471 land rights, development rights, and other assets that have lives that extend beyond the
1472 assumed 30-year life of a wind facility, including retained access to a high-quality wind
1473 resource, will have no value. This is inappropriate, and his adjustment should be
1474 rejected.

1475 **Q. Mr. Mullins challenges the terminal value used in the company’s economic**
1476 **analysis and suggests that transmission costs beyond 2050 should be included in**
1477 **the nominal revenue requirement analysis. (Mullins Supplemental Rebuttal, lines**
1478 **475–493.) Mr. Peaco similarly recommends adjustments to add transmission costs**
1479 **beyond 2050. (Peaco Supplemental Rebuttal and Surrebuttal, lines 811–823.) Do**
1480 **you agree?**

1481 A. No. While Mr. Mullins does not challenge the magnitude of terminal values associated
1482 with the new wind projects, and does “not necessarily disagree” that utility-owned
1483 resources provide a terminal value that PPAs do not, he argues that, with regard to the
1484 transmission project, the company needed to also consider the ongoing capital
1485 maintenance and investment required to achieve the terminal value assumed in the
1486 economic analysis.

1487 PacifiCorp’s analysis recognizes that the useful life of the transmission project
1488 extends more than 30 years beyond the useful life of the new wind projects. Mr. Mullins
1489 and Mr. Peaco are correct that costs of the transmission project are not included beyond
1490 2036 in the system modeling, nor are they included beyond 2050 in the nominal
1491 revenue requirement analyses. However, as noted in my testimony above, the company
1492 also did not include any incremental benefits of the proposed transmission project
1493 beyond 2036 in the levelized view, or beyond 2050 in the nominal view.

1494 **Q. Why did the company include a terminal value benefit for utility-owned**
1495 **resources?**

1496 A. The terminal value benefit recognizes the fact that at the end of a utility-owned
1497 resource’s life, there is residual value that accrues to customers. For a PPA, the terminal

1498 value accrues to the project owner, not customers. That terminal value includes the
1499 facilities supporting the resources, like transmission facilities, that have longer useful
1500 lives and, in the case of generation tied to natural resources such as wind resources,
1501 there is inherent value in the site itself—particularly resources located in high-capacity-
1502 factor geographic areas like eastern Wyoming. These high-value renewable-resource
1503 locations are often scarce or unique in their suitability for generation permitting and
1504 construction, as well as proximity to transmission.

1505 **Q. Mr. Hayet asserts that PacifiCorp’s assessment of terminal value is speculative**
1506 **and based on the assumption that new generation is built at the same project sites**
1507 **(Hayet Second Rebuttal, lines 172–175, 467–490.) How do you respond?**

1508 A. Terminal value, as assessed and described by PacifiCorp, includes: development rights;
1509 transmission assets (*e.g.*, network upgrades); and non-transmission infrastructure
1510 (*e.g.*, roads). PacifiCorp’s terminal value reflects the material difference in the end-of-
1511 life worth of owned assets relative to PPA structures, and it is reasonable to expect that
1512 reasonable infrastructure value is expected to remain once these wind facilities have
1513 reached the end of their operating life. As discussed below, the independent evaluators
1514 confirmed the reasonability of this position and the conservative values used by
1515 PacifiCorp.

1516 **Q. Did the independent evaluators comment on the inclusion of the terminal value**
1517 **benefit in the 2017R RFP modeling?**

1518 A. Yes. The Utah independent evaluator observed that the terminal value is typically equal
1519 to the net salvage value of the resource, but for wind resources there are additional
1520 “assets associated with the wind site, such as land, site characteristics and generation

1521 interconnection and transmission facilities” that may provide additional value. (Utah
1522 IE Report at 33.) The independent evaluator explained that the terminal value benefits
1523 reflected the depreciated value of assets that have not fully depreciated at the end of the
1524 assumed 30-year life for the wind facilities, such as transmission assets, and the
1525 appreciated value of other elements of the project that remain at the end of the 30-year
1526 life, such as development rights.

1527 The Oregon independent evaluator also noted that the terminal value was
1528 included to account for the fact that the company would own the site at the end of the
1529 project’s useful life. (Oregon IE Report at 15.)

1530 **Q. Did the independent evaluators comment on the size of the terminal value benefit?**

1531 A. Yes. The Utah independent evaluator noted that the terminal value was “relatively low.”
1532 (Utah IE Report at 42.) Likewise, the Oregon independent evaluator found that the
1533 “terminal value adders were fairly small.” (Oregon IE Report at 17.) Notably, both of
1534 the independent evaluators confirmed and validated the company’s bid selection and
1535 evaluation process, and proposed no adjustment.

1536 **THE PROCESS HAS ALLOWED FOR ROBUST REVIEW OF THE**
1537 **COMBINED PROJECTS**

1538 **Q. Dr. Zenger claims that the IRP results for the Combined Projects and repowering**
1539 **were not filed until five months after filing the 2017 IRP. (Zenger Supplemental**
1540 **Rebuttal and Surrebuttal, lines 179–185.) Is this accurate?**

1541 A. No. PacifiCorp filed its 2017 IRP on April 4, 2017, which included economic analysis
1542 of the Combined Projects and repowering. PacifiCorp made an informational filing on
1543 August 2, 2017, a little less than four months after filing the 2017 IRP, which provided
1544 an updated economic analysis supporting the wind repowering, new transmission, and

1545 new wind investments. This informational filing summarized the very economic
1546 analysis that was included in the company’s June 30, 2017 application and presented
1547 in my direct testimony. This informational filing was made to ensure that all IRP
1548 stakeholders, including those stakeholders that are not participating in this proceeding,
1549 had access to the most current economic analysis supporting the wind repowering, new
1550 transmission, and new wind investments contained in the 2017 IRP preferred portfolio.

1551 Dr. Zenger’s claim that parties have not had an opportunity to provide
1552 meaningful input is contrary to the facts. In February 2017, PacifiCorp finalized its IRP
1553 analysis of the Combined Projects. The scope of the Combined Projects and the
1554 accompanying economic analysis was discussed at a public-input meeting held in early
1555 March 2017, before filing the 2017 IRP on April 4, 2017. Moreover, after the 2017 IRP
1556 was filed, and before the application for the Combined Projects was filed, PacifiCorp
1557 met with IRP stakeholders to discuss the Combined Projects. The meeting with DPU
1558 took place May 10, 2017. Parties have had ample opportunity to review the Combined
1559 Projects since the 2017 IRP was filed over one year ago and have been reviewing the
1560 robust economic analysis presented in this proceeding for nearly 11 months.

1561 **Q. Dr. Zenger states: “Rather than representing refinements of a well-vetted**
1562 **structure for forecasting the future, the most recent projections in this Combined**
1563 **Projects docket result from shifting assumptions and structures following each**
1564 **round of review by non-company parties.” (Zenger Supplemental Rebuttal and**
1565 **Surrebuttal, lines 168–178.) How do you respond?**

1566 **A.** I disagree. PacifiCorp has appropriately updated its assumptions and projections to
1567 ensure that its economic analysis remains current and that the results of this analysis

1568 accurately reflect projected customer benefits. These updates were necessary to
1569 confirm that the Combined Projects will deliver customer benefits, despite changes to
1570 federal tax law and market forces that are beyond PacifiCorp's control. To facilitate the
1571 parties' review of PacifiCorp's filings, the company has been transparent, has
1572 thoroughly documented and explained its updated assumptions, and has provided
1573 extensive work papers that support all of the economic analyses presented in testimony
1574 and accompanying exhibits.

1575 **Q. Dr. Zenger also states that evolving project details and updates to costs and**
1576 **benefits indicate that the Combined Projects are “uncertain enough to suggest**
1577 **preapproval is not in the public interest.” (Zenger Supplemental Rebuttal and**
1578 **Surrebuttal, lines 108–122, 127–141.) Do you agree?**

1579 A. Absolutely not. As noted above, PacifiCorp has necessarily updated assumptions and
1580 projections to ensure its economic analysis of the projects remains current. This
1581 included updates to cost-and-performance inputs to align with bids received in the
1582 2017R RFP, updates to reflect changes in federal tax law, updates to reflect more current
1583 load forecast and market forecast data, and a more accurate representation of PTCs.
1584 Through every step of the process, the economic analysis has shown that the proposed
1585 new wind and transmission investments are most likely to provide substantial customer
1586 benefits. Contrary to Dr. Zenger's opinion, the facts in this case demonstrate that the
1587 net benefits of the Combined Projects have withstood significant stress testing, which
1588 has only confirmed that Combined Projects will lower customer costs and are in the
1589 public interest.

1590 **Q. Dr. Zenger asserts that the process, including the expedited RFP, “burdened”**
1591 **parties to this docket. (Zenger Supplemental Rebuttal and Surrebuttal, lines 195–**
1592 **199). How do you respond?**

1593 A. Dr. Zenger’s assertion is inconsistent with the testimony of DPU’s witness addressing
1594 the RFP—Mr. Peterson. Mr. Peterson acknowledged the expedited schedule, but states:
1595 “In spite of a compressed schedule, the process worked fairly well.” (Peterson
1596 Supplemental Rebuttal and Surrebuttal, line 150.) Also, the parties have had almost
1597 11 months to review the Company’s proposal, which is considerably longer than the
1598 timeframe provided by Utah statute.

1599 **PARTIES OVERSTATE PROJECT RISKS**

1600 **Q. Dr. Zenger states that natural gas and carbon prices may be lower than assumed**
1601 **in the medium gas, medium CO₂ price-policy scenario, thus leading to an**
1602 **overstatement of benefits. (Zenger Supplemental Rebuttal and Surrebuttal, lines**
1603 **337–342.) How do you respond?**

1604 A. PacifiCorp’s medium gas, medium CO₂ price-policy scenario is the most reasonable
1605 and the most likely scenario that reflects observed forward market trades through 2024.
1606 Moreover, and as already noted in my rebuttal testimony, the low natural gas price
1607 forecast assumed stagnant LNG exports. According to the U.S. Energy Information
1608 Administration’s *Annual Energy Outlook 2018* (“AEO 2018”), published on February
1609 6, 2018, the United States is now a net exporter of natural gas and its reference case
1610 shows increased LNG exports in the coming years as additional terminals come into
1611 service. These increased exports will put pressure on future natural gas prices, meaning
1612 that over the next 32 years (*i.e.*, until 2050), it is unlikely that natural gas prices will

1613 remain as low as the low case used here—and may actually be higher than current
1614 forecasting predicts. With natural gas prices already very low and future demands
1615 expected to ratchet up, market prices are likely to respond to upside pressures,
1616 especially over a 20-30 year period. Likewise, PacifiCorp’s CO₂ assumptions are
1617 already modest and distant in implementation with the low case being zero, while the
1618 medium and high scenarios start at \$4.49/ton in 2030 and \$3.62/ton in 2026,
1619 respectively. Since the downside is bounded by zero, there is little room for meaningful
1620 CO₂ scenarios of a lesser magnitude than those assumed in PacifiCorp’s economic
1621 analysis.

1622 **Q. Mr. Peaco clarifies that he has not testified that the low natural gas, zero CO₂**
1623 **price-policy scenario is the most likely, but that his focus on this scenario is to**
1624 **establish an analytical basis for the “high likelihood of benefits” standard. (Peaco**
1625 **Supplemental Rebuttal and Surrebuttal, lines 306–322.) How do you respond?**

1626 A. Mr. Peaco asserts that the Commission should assess whether the Combined Projects
1627 are in the public interest by establishing a higher standard of review because he believes
1628 these projects are not needed and are being justified as an economic opportunity. As
1629 I stated earlier, the Company has never stated that the Combined Projects are not
1630 needed to reliably serve its customers. The Combined Projects provide an opportunity
1631 to meet the company’s projected capacity deficit while delivering customer benefits.
1632 Consequently, I disagree with Mr. Peaco’s argument that the Commission should
1633 review the Combined Projects under a higher standard.

1634 My economic analysis has consistently shown that the Combined Projects are
1635 needed to reliably serve our customers and that these investments are *most likely* to

1636 result in the acquisition, production, and delivery of utility services at the lowest
1637 reasonable cost to retail customers in Utah. Despite the fact there is no need for the
1638 Commission to review these projects under a higher standard, my economic analysis
1639 shows that the Combined Projects also meet this higher standard and are *highly likely*
1640 to result in the acquisition, production, and delivery of utility services at the lowest
1641 reasonable cost to retail customers in Utah. This economic analysis shows that the
1642 Combined Projects are expected to deliver net customer benefits in 16 of 18 modeled
1643 scenarios (nine price-policy scenarios over two different time frames). And these
1644 findings are conservative for the following reasons:

- 1645 • Since the company's economic analysis was completed, updated
1646 transmission studies discussed by Mr. Rick A. Vail show the expected
1647 increase in transfer capability associated with the Aeolus-to-
1648 Bridger/Anticline transmission line is 951 MW, which is nearly 27 percent
1649 higher than the 750 MW assumed in the economic analysis.
- 1650 • The economic analysis does not reflect expected O&M cost savings
1651 associated with installation of larger wind turbines at the TB Flats I & II and
1652 Ekola Flats projects.
- 1653 • The economic analysis assigns no incremental value to the RECs that will
1654 be generated from the Combined Projects.
- 1655 • The extrapolation of system benefits beyond 2036 are conservative as they
1656 do not reach levels observed in the model in 2036 until at least 2047.
- 1657 • As described earlier in my testimony, the economic analysis conservatively
1658 assumes a base case simulation without any costs for the Aeolus-to-
1659 Bridger/Anticline transmission line—if this line were included in the base
1660 case simulation without the Combined Projects, it would increase present-
1661 value customer benefits by hundreds of millions of dollars in all price-policy
1662 scenarios.
- 1663 • Price-policy scenarios that include a CO₂ price assumption are conservative
1664 because PacifiCorp inadvertently applied these inputs in 2012 dollars
1665 instead of nominal dollars.

1666 **Q. Mr. Peaco argues that there are scenarios in which the company may be correct in**
1667 **terms of benefits and there are scenarios in which the company may be wrong,**
1668 **concluding that the company is therefore asking customers to assume risks of**
1669 **large costs without corresponding benefits. (Peaco Supplemental Rebuttal and**
1670 **Surrebuttal, lines 361–365.) How do you respond?**

1671 A. I agree that there are market and policy uncertainties, which is why PacifiCorp analyzed
1672 a range of price-policy scenarios. When accounting for these uncertainties,
1673 PacifiCorp’s economic analysis shows that not only are the Combined Projects *most*
1674 *likely* to generate net customer benefits relative to other resource options, they are
1675 *highly likely* to generate net customer benefits relative to other resource alternatives.
1676 My conservative analysis shows that this resource strategy would only be higher cost
1677 in two of 18 price-policy scenarios (nine price-policy scenarios and two different time
1678 frames). Moreover, Mr. Peaco has now clarified that one of these two scenarios—the
1679 low natural gas, zero CO₂ price-policy scenario—is not the most likely outcome (Peaco
1680 Supplemental Rebuttal and Surrebuttal, lines 309–311.)

1681 **Q. Are market risks greater for the Combined Project than for other resource**
1682 **options?**

1683 A. No. Market risk is inherent in every resource option, and most particularly FOTs, which
1684 are subject to fluctuations in market conditions right up to the moment of transaction.
1685 The zero-fuel-cost energy from the Wind Projects will reduce customer exposure to
1686 market risk, not increase customer exposure to market risk.

1687 **Q. Dr. Zenger states that moving forward with the Combined Projects may close off**
1688 **future opportunities for other possibly economic alternative resources such as**
1689 **battery storage or plant closures. (Zenger Supplemental Rebuttal and**
1690 **Surrebuttal, lines 357–361.) Do you agree?**

1691 A. No. This is a speculative claim that is entirely unsupported. PacifiCorp has evaluated
1692 all available resource options, including battery storage, plant closures, and
1693 transmission, under a range of market conditions and the Combined Projects are the
1694 most likely to deliver customer benefits. As I discussed earlier, even after PacifiCorp
1695 accounts for the incremental capacity from the Combined Projects, it has a remaining
1696 capacity shortfall that will require new resources to reliably serve our customers over
1697 time. PacifiCorp will continue to evaluate through each IRP cycle the least-cost, least-
1698 risk combination of resources that can be used to meet these capacity needs
1699 prospectively. The Combined Projects will not preclude PacifiCorp from evaluating all
1700 future resource alternatives, accounting for changes in technologies, system conditions,
1701 and market developments.

1702 **Q. Mr. Peaco claims that because the company took issue with his characterization**
1703 **of risk, such as production risk associated with the Wind Projects, that it is an**
1704 **example of the company asking customers to assume significant risk. (Peaco**
1705 **Supplemental Rebuttal and Surrebuttal, lines 323–336.) Is this true?**

1706 A. No. As I stated in my supplemental direct and rebuttal testimony, Mr. Peaco's analysis
1707 is asymmetrical and ignores the possibility that wind production may also be higher
1708 than reasonably assumed in my economic analysis. Mr. Peaco's assertion is not based
1709 on fact or analysis that supports his claim that the company is asking customers to

1710 assume significant wind-production risks. Simply stated, Mr. Peaco has not explained
1711 why he believes the company's wind production estimates are not reasonable. In
1712 contrast, PacifiCorp has performed robust risk analysis of wind variability, including
1713 the retention of a third-party expert to verify the wind-production estimates for every
1714 bid selected to the initial shortlist in the 2017R RFP. Mr. Chad A. Teply also provided
1715 testimony explaining that the company's existing wind projects in the Medicine Bow
1716 area of Wyoming have out-performed pre-construction estimates.

1717 **Q. Is it your position that Mr. Peaco is overstating the P50-related wind variability**
1718 **risk?**

1719 A. Yes. Mr. Peaco's characterization of the P50 assessment and curtailment probability is
1720 extreme, and does not seem to consider principles of probability and outcome. The
1721 P50 assessment simply says that there is an equal probability of actual generation being
1722 higher or lower than the forecasted value. This does not mean that the company's wind
1723 shapes have a 50-percent chance of being completely wrong; it means rather that over
1724 time, statistics favor actual generation being high just as often as it is low, resulting in
1725 a long-term shape that closely matches the P50 shape. The reduction in P50 energy that
1726 Mr. Peaco refers to would therefore have to be a sustained and improbable reduction in
1727 wind generation, potentially lasting decades, and without offsetting seasonal or annual
1728 increases in wind.

1729 **Q. Does Mr. Peaco dispute the equally likely potential upside benefits related to wind**
1730 **variability?**

1731 A. No. While he mentions my earlier response to his unsupported criticisms of the
1732 company's wind-production estimates, he does not dispute it, and in fairness, I would

1733 assume he is concerned only with the potential for negative impacts to customers. To
1734 clarify my position, I do not believe that huge upside benefits will materialize any more
1735 than I believe Mr. Peaco's huge downside costs will occur. My point is only that the
1736 P50 wind shape is a carefully vetted and reasonable estimate, and that inevitable
1737 variations that occur will be offsetting over the long term.

1738 **Q. How has the level of risk for the Combined Projects changed since the initial**
1739 **filing?**

1740 **A.** While it is true that some changes have reduced customer benefits, decreases have been
1741 more than offset by other factors, such as lower installed capacity costs associated with
1742 the Wind Projects, which as I described earlier are down ■ percent relative to the cost
1743 for owned resources included in the company's initial filing.

1744 Also, risks have been reduced because we now know much more about
1745 significant drivers of costs and benefits. For instance, when the company made its
1746 initial filing, it was uncertain whether federal tax-reform legislation would be
1747 introduced and how that legislation might impact PTC benefits, which are important to
1748 the economic benefits of the Combined Projects. Similarly, at that time, the company
1749 had not yet issued the 2017R RFP and had not received firm pricing for wind resource
1750 bids solicited through a competitive bidding process. At this time, these uncertainties
1751 have been eliminated and replaced with known tax-law changes and firm, competitive
1752 wind-resource pricing, and the updated economic analysis of the Combined Projects
1753 continues to demonstrate that these investments will generate substantial customer
1754 benefits. In total, when all of the changes are considered, and considering how much

1755 more we now know about tax policy and costs, the company’s analysis shows that risks
 1756 have decreased and customer benefits have increased since the initial filing.

1757 **Q. Dr. Zenger expresses concerns over changes to capital costs and argues that such**
 1758 **large shifts can overwhelm benefits. (Zenger Supplemental Rebuttal and**
 1759 **Surrebuttal, lines 238–247.) How do you respond?**

1760 A. Mr. Chad A. Teply rebuts the basis for Dr. Zenger’s concerns over changes to capital
 1761 costs, which have no bearing on whether actual costs will be higher or lower than
 1762 current estimates. In fact, as stated above, the capital cost of owned wind facilities on
 1763 a per-kilowatt basis is down ■ percent from the estimates assumed in the company’s
 1764 initial filing. As explained in my supplemental direct and rebuttal testimony, the
 1765 reduction in capital costs has mitigated the reduction in benefits from changes in the
 1766 federal income tax rate applicable to corporations. Dr. Zenger’s claim that the large
 1767 shift in capital costs can overwhelm benefits ignores my testimony, which demonstrates
 1768 that benefits increased when the Ekola Flats project displaced PacifiCorp’s McFadden
 1769 Ridge II benchmark project even though capital costs also increased.

1770 **Q. Several parties also point to the comments made by the Oregon independent**
 1771 **evaluator related to his recommendation to the Oregon Commission that the**
 1772 **company’s bids be subject to cost and performance guarantees to make the utility-**
 1773 **owned resources comparable to PPAs. (See, e.g., Peterson Supplemental Rebuttal**
 1774 **and Surrebuttal, lines 289–311; Hayet Second Rebuttal, lines 999–1007.) How do**
 1775 **you respond to the Oregon independent evaluator’s recommendations?**

1776 A. As the Chair of the Oregon Commission pointed out during an April 30, 2018 special
 1777 public meeting on the 2017R RFP final shortlist, the Oregon independent evaluator

1778 went beyond the scope of his responsibilities in opining on ratemaking considerations.
1779 The Chair highlighted that determining the future ratemaking treatment of the Wind
1780 Projects was the Oregon Commission's responsibility (not the independent
1781 evaluator's).

1782 In addition, similar to the parties' positions in this case, the Oregon independent
1783 evaluator's ratemaking conditions were premised on the theory that there is no need for
1784 the Wind Projects. Because there is a clear need, the ratemaking conditions are
1785 irrelevant.

1786 **Q. Are all of the project risks raised by parties asymmetrical, meaning they would**
1787 **only harm customer interests?**

1788 A. No. The risks that parties have identified are really best characterized as uncertainties,
1789 and these uncertainties do not just provide downside risk for customers. These
1790 uncertainties also provide opportunities to improve customer benefits beyond what is
1791 assumed in PacifiCorp's economic analysis. Project performance can be better than
1792 expected, as Mr. Chad A. Teply indicates has occurred. Capital costs can be lower than
1793 expected, as Mr. Vail indicates has occurred. Ongoing O&M costs can be less than
1794 expected, which is likely given the conservative assumptions used in the company's
1795 economic analysis. Price and policy changes may increase the net benefits from the
1796 Combined Projects.

1797 It is also important to recognize that the winning bids selected to the 2017R RFP
1798 final shortlist are based on firm-pricing proposals through a competitive solicitation
1799 process with oversight from two independent evaluators. The company also provided

1800 evidence that its prior two large-scale transmission projects were 19 percent and six
1801 percent under budget.

1802 **Q. How has PacifiCorp’s ongoing analysis contributed to the assessment of risk?**

1803 A. PacifiCorp’s economic analysis in this docket has been thorough and extensive. The
1804 updated economic analysis summarized in my second supplemental direct testimony
1805 alone includes 26 SO model simulations and 26 PaR simulations. Each PaR simulation
1806 considers 50 different iterations of system performance with variations in stochastic
1807 variables, which includes variations in load. Accounting for the stochastic system
1808 simulations performed using PaR, the economic analysis summarized in my second
1809 supplemental direct testimony represents over 1,300 simulations of PacifiCorp’s
1810 system over a 20-year forecast time frame. Through these studies, the company has
1811 assessed how the net benefits of the new wind and transmission projects are affected
1812 by the proposed wind repowering project, solar resource opportunities, selection of
1813 alternative wind-turbine equipment, alternative natural gas price assumptions,
1814 alternative CO₂ price assumptions, and application of alternative assumptions for O&M
1815 cost and REC revenues.

1816 **SOLAR RESOURCE SENSITIVITY**

1817 **Q. Please summarize the solar resource sensitivity provided in your previous**
1818 **testimony.**

1819 A. My supplemental direct testimony provided robust modeling results through 2036
1820 using the SO model and PaR based on preliminary bid analysis from the 2017S RFP.
1821 Those modeling results supported two important conclusions.

1822 First, solar PPAs provided fewer benefits than the Combined Projects under the
1823 medium natural gas, medium CO₂ price-policy scenario, and slightly fewer benefits
1824 under the low natural gas, zero CO₂ price-policy scenario using PaR, and slightly more
1825 benefits under the low natural gas, zero CO₂ price-policy scenario using the SO model.
1826 In other words, under the medium natural gas, medium CO₂ price-policy scenario, the
1827 Combined Projects are superior, and under the low natural gas, zero CO₂ price-policy
1828 scenario the Combined Projects are roughly equal to the solar PPAs.

1829 Second, when analyzed together, the Combined Projects and solar PPAs
1830 produced greater customer benefits under both the medium natural gas, medium CO₂
1831 price-policy scenario and low natural gas, zero CO₂ price-policy scenario relative to
1832 scenarios where either the Combined Projects or solar PPAs are procured on their own.

1833 Significantly, none of wind or solar bids were hard-coded into the model, and
1834 when solar bids were selected in the models, they did not displace the wind bids. These
1835 conclusions indicated that it is not a question of whether the company should pursue
1836 the Combined Project *or* the solar PPAs, but rather a question of whether the company
1837 should pursue the Combined Projects *and* the solar PPAs.

1838 **Q. Did the company provide the solar sensitivity to the independent evaluators who**
1839 **monitored the 2017R RFP?**

1840 A. Yes. The Oregon independent evaluator noted in his report: “In all cases the
1841 combination of solar and shortlisted [wind] resources provided more net benefits.”
1842 (Oregon IE Report at 36.) Although the Utah independent evaluator did not specifically
1843 comment on the solar sensitivity, he did not challenge it in his final report. (*see* Utah
1844 IE Report at 61.)

1845 **Q. Mr. Mullins argues that the solar sensitivity studies showed that the final bids**
1846 **received in the 2017S RFP were lower cost and lower risk than the Combined**
1847 **Projects. (Mullins Supplemental Rebuttal, lines 368–370.) Do you agree?**

1848 A. No. PacifiCorp has now completed its bid evaluation and selection process for the
1849 2017S RFP, and the complete analysis and results confirm the company’s earlier
1850 assessment that solar PPA bids do not displace the economic benefits of the Combined
1851 Project. While the base economic analyses of solar bids show that there are potential
1852 customer benefits associated with a 1,320 MW portfolio of solar PPAs from the
1853 2017S RFP, subsequent sensitivity analyses show a risk, unique to solar resource
1854 opportunities, that the projected benefits for the solar PPAs in the base economic
1855 analysis are overstated, as I will discuss below.

1856 In addition, driven by uncertainties regarding tariff and tax reforms, current
1857 solar resource pricing likely reflects a risk premium, and solar project costs are
1858 expected to decline. Because the 30-percent ITC is available for solar resources that
1859 come online by 2021, PacifiCorp expects that solar pricing received in late 2019 for
1860 projects that could come online in 2021 will be lower than pricing received in the
1861 2017S RFP and would avoid the current risk premium associated with the tariff and tax
1862 reform uncertainties. Thus, PacifiCorp does not need to act now and has decided not to
1863 select any of the 2017S RFP bids to the final shortlist.

1864 PacifiCorp will continue to assess potential economic benefits from solar
1865 resource opportunities in the 2019 IRP and through bi-lateral discussions with
1866 developers, including a thorough evaluation of hourly price-profile and capacity-
1867 contribution risks (discussed below) with full stakeholder engagement and a more

1868 orderly assessment of the potential customer benefits of solar generation. Should
1869 subsequent analysis in the 2019 IRP demonstrate that solar resource opportunities
1870 provide economic benefits for customers, or if there is an opportunity to mitigate
1871 evaluation risks, there will be sufficient time to initiate a new competitive solicitation
1872 process or to pursue bi-lateral contracts for projects capable of achieving commercial
1873 operation by the end of 2021 that can qualify for the 30-percent ITC. This potential
1874 solicitation could consider storage bids as a means to mitigate valuation risks and allow
1875 sufficient time for participants to be further along in the transmission interconnection
1876 process.

1877 **Q. Did PacifiCorp inform the independent evaluator overseeing the 2017S RFP of its**
1878 **final shortlist results?**

1879 A. Yes. PacifiCorp summarized its 2017S RFP final shortlist bid evaluation and selection
1880 analysis with London Economics International, LLC, the independent evaluator
1881 retained by the company to monitor the 2017S RFP, on March 12, 2018. This summary
1882 is included in the final report of the independent evaluator for the 2017S RFP, which is
1883 provided as Exhibit RMP__(RTL-3SR) (“Solar IE Report”).

1884 **Q. Did the independent evaluator for the 2017S RFP agree with the company’s**
1885 **conclusions?**

1886 A. Yes. The independent evaluator concluded that the company’s decision to not accept
1887 any solar bids was not unreasonable and that PacifiCorp’s concerns over conditions in
1888 the solar market that reflected uncertainties over tax reform and tariffs were reasonable.
1889 In addition, the independent evaluator concluded that the 2017S RFP was conducted in
1890 a manner that was consistent with general procurement best practices, unbiased, that

1891 the selection of the shortlisted resources was fair, and that the company’s modeling
1892 reflected industry best practices. (Solar IE Report at 4–5.)

1893 **Q. What additional sensitivity analyses did PacifiCorp perform in the 2017S RFP to**
1894 **better assess the potential customer benefits and valuation risks associated with**
1895 **the solar resource bids?**

1896 A. PacifiCorp performed two additional sensitivities. First, the company refined how it
1897 converts its forward market prices into hourly prices to more accurately reflect hourly
1898 market-price variation in those hours when solar resources are producing energy.
1899 Second, the company performed a capacity-contribution sensitivity to assess how
1900 changes in the assumed ability of solar resource to meet peak load during periods when
1901 there is an increased probability of loss-of-load events affect the overall customer
1902 benefits.

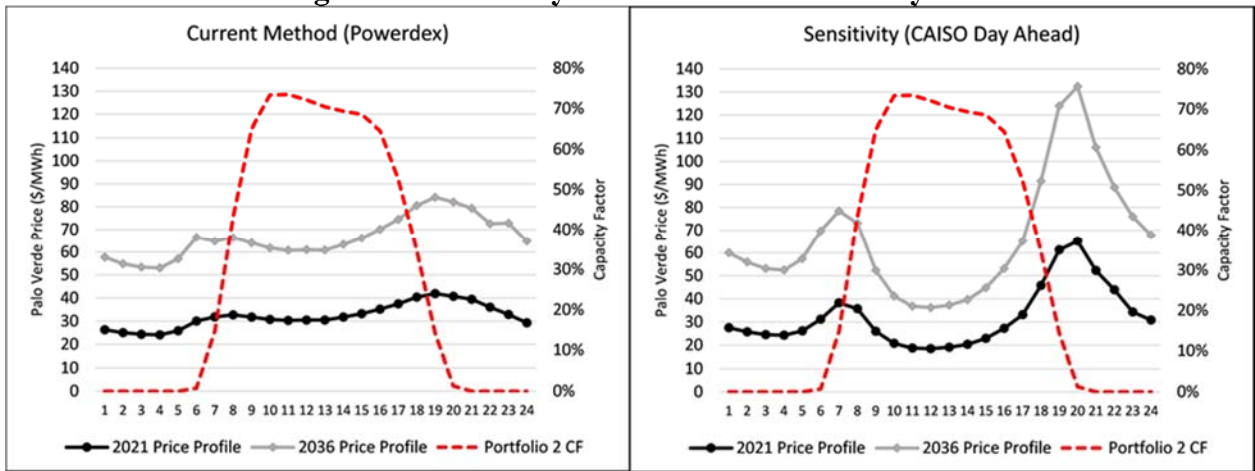
1903 **Q. Please describe the hourly price-profile sensitivity developed to analyze bids in the**
1904 **2017S RFP.**

1905 A. PacifiCorp uses hourly price scalars, which are applied to monthly on-peak and off-
1906 peak prices in the forward price curve, to derive hourly market price profiles that vary
1907 by month and day type (*i.e.*, weekdays, Saturdays, and Sundays/holidays). PacifiCorp
1908 currently uses five years of hourly Powerdex price data to develop price scalars. The
1909 company’s review of the Powerdex data shows that the five-year price history is not
1910 supported by a significant volume of reported transactions (many hours have no market
1911 pricing inputs) and that the resulting hourly price shapes do not align with prices
1912 observed in operations that are being increasingly influenced by growth in solar
1913 resources across the region. Thus, for the hourly price-profile sensitivity, PacifiCorp

1914 developed an alternative set of price scalars that are derived from one year of day-ahead
1915 hourly prices available from the California Independent System Operator (“CAISO”).

1916 The figure below illustrates the differences between the Powerdex-derived
1917 scalars and the CAISO-derived scalars.

1918 **Figure 3-SR: Hourly Price-Scenario Sensitivity**



1919 The figure at top left shows representative average hourly price profiles as
1920 derived from historical Powerdex data and used in the bid-evaluation process of the
1921 2017S RFP. The figure at top right shows representative average hourly price profiles
1922 derived from historical CAISO data and used in this sensitivity. In both figures, the
1923 hourly price profile is based on the average hourly prices from representative months
1924 (January, April, July, and October) and shown alongside the average hourly energy
1925 profile of bids included in a solar-PPA bid portfolio. The price profile used in the
1926 sensitivity shows that, when accounting for the growth of solar resources across the
1927 region, prices are lower during those hours when the resources in the solar-PPA bid
1928 portfolio are expected to generate electricity.

1929 **Q. Does the company intend to use the CAISO-derived scalars in future resource**
1930 **analyses?**

1931 A. Yes. The company used the refined scalars in the 2017 IRP Update and intends to
1932 continue using the refined scalars in future IRPs and future regulatory filings.

1933 **Q. How do the refined hourly price scalars impact the benefits of the solar-PPA**
1934 **resources?**

1935 A. The use of the CAISO-derived hourly price scalars decreased the benefits of the solar
1936 PPAs. This outcome was observed regardless of whether these price scalars were
1937 applied to studies evaluating solar-PPA bids with or without the Combined Projects.
1938 When analyzed in isolation from the Combined Projects, 20-year PaR studies (through
1939 2036) show that application of the CAISO-derived hourly price scalars decreased solar-
1940 PPA benefits from \$174 million to \$108 million (a reduction of \$66 million) based on
1941 stochastic-mean PaR results and from \$183 million to \$114 million (a reduction of
1942 \$69 million) based on risk-adjusted PaR results in the medium natural gas, medium
1943 CO₂ price-policy scenario.

1944 When analyzed under the low natural gas, zero CO₂ price-policy scenario, the
1945 CAISO-derived hourly price scalars decreased the benefit of the solar PPAs from
1946 showing a \$45 million net benefit to showing a \$10 million net cost (a \$55 million
1947 reduction in benefits) based on stochastic-mean PaR results and from showing a
1948 \$48 million net benefit to showing a \$10 million net cost (a \$58 million reduction in
1949 benefits) based on risk-adjusted PaR results.

1950 The price-policy scenario assumptions used to analyze solar-PPA bids in the
1951 2017S RFP are identical to those used to analyze the Combined Projects in my second
1952 supplemental direct testimony, with the exception that the medium CO₂ price

1953 assumptions were correctly applied as a nominal cost instead of real costs in 2012
1954 dollars.

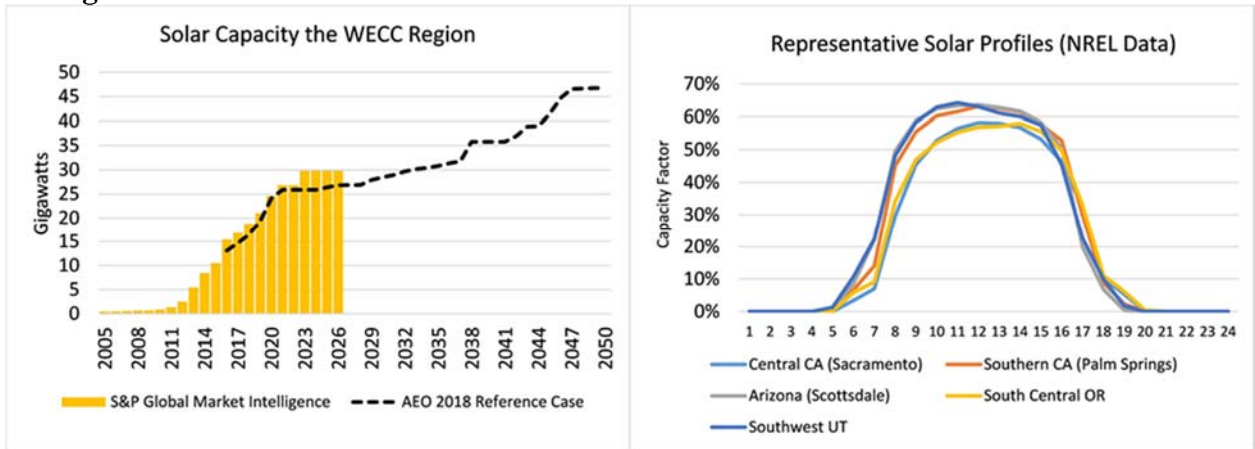
1955 **Q. Are there any other issues to consider related to the price-profile used to evaluate**
1956 **the solar-PPA bids?**

1957 A. Yes. The expected increase in solar generation, coupled with correlation among
1958 expected solar resource generation profiles across the west, has had a significant impact
1959 on hourly prices and will continued to do so as solar development increases. S&P
1960 Global Market Intelligence tracks power-plant capacity, and reports that solar capacity
1961 in the Western Electricity Coordinating Council (“WECC”) region, which represents
1962 capacity that is online or announced to go online having obtained regulatory approvals,
1963 will grow from 16.8 gigawatts (“GW”) in 2017 to 29.8 GW by 2023 (growth of
1964 approximately 77 percent over six years). Similarly, the AEO 2018 Reference Case
1965 trends closely with the S&P Global Market Intelligence data, and shows continued
1966 growth of solar capacity in the WECC, which reaches 46.8 GW by 2050. By the end of
1967 a 25-year solar PPA (2045), the AEO 2018 Reference Case predicts that solar capacity
1968 in the WECC region will grow to 41.3 GW, which is 2.5 times the amount of solar
1969 capacity reported for 2017.

1970 The rapid increase in solar capacity across the region over the past five years
1971 has significantly impacted hourly market prices, and continued growth in new solar
1972 capacity could further affect the market value of solar energy beyond what has been
1973 analyzed in the price-profile sensitivity described above. Moreover, proxy solar profiles
1974 from the National Renewable Energy Laboratory (“NREL”) show a high degree of
1975 correlation among potential solar sites across the WECC region, indicating that the

1976 potential impacts on hourly price profiles are likely regardless of where new solar is
 1977 added. The figure below illustrates the expected growth in solar generation and the
 1978 correlated generation profiles throughout the region.

1979 **Figure 4-SR: Growth in Solar Generation and Correlation of Generation Profiles**



1980 **Q. Did the independent evaluator for the 2017S RFP comment on the hourly price**
 1981 **sensitivity?**

1982 A. Yes. The independent evaluator concluded that the “alternative price profile was a
 1983 reasonable way to examine potential downside risks to customers of committing to
 1984 solar resources.” (Solar IE Report at 25.)

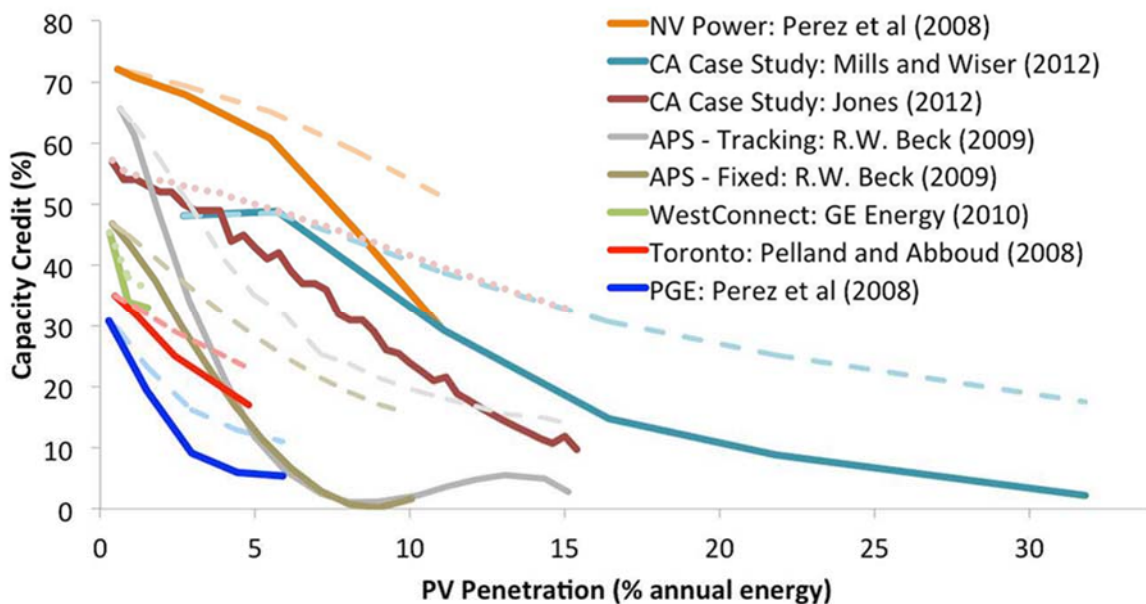
1985 **Q. Please describe the capacity-contribution sensitivity used in the 2017S RFP bid**
 1986 **evaluation and selection process.**

1987 A. The capacity-contribution sensitivity is designed to assess the risks associated with
 1988 overstating the capacity contribution of solar resources when evaluating the potential
 1989 customer benefits of solar PPA bids. The capacity contribution of solar resources,
 1990 represented as a percentage of resource capacity, is a measure of the ability for these
 1991 resources to reliably meet demand. The company’s base economic analysis used to
 1992 evaluate bids submitted into the 2017S RFP and used to support the solar sensitivity

1993 studies in my supplemental direct and second supplemental direct testimony applied
 1994 the capacity-contribution values for solar resources developed for the 2017 IRP
 1995 (59.7 percent for the solar PPAs located in Utah), and therefore the base economic
 1996 analysis assumes that the 1,320 MW of solar-PPA capacity included in the 2017S RFP
 1997 bid portfolio can displace the need for approximately 788 MW of system capacity
 1998 (59.7 percent multiplied by the 1,320 MW of solar-PPA capacity).

1999 As more highly correlated solar generation is added to the system, the energy
 2000 output from these resources is more likely to shift the timing of potential loss-of-load
 2001 events to evening hours when solar irradiance is low and generation levels are greatly
 2002 reduced or zero. Consequently, solar capacity-contribution values are highly sensitive
 2003 to increasing solar penetration levels. The figure below illustrates study results
 2004 concluding that additional solar generation reduces the capacity contribution of solar
 2005 resources.

Figure 5-SR: Capacity Contribution Compared to Penetration



Source: Mills, Andrew, and Ryan Wiser. 2012. "An Evaluation of Solar Valuation Methods Used in Utility Planning and Procurement Processes." LBNL-5933E, Berkeley, CA: Ernest Orlando Lawrence Berkeley National Laboratory.

2007 For PacifiCorp, the addition of 1,320 MW of solar capacity would more than double
2008 the amount of solar resources on its system. The capacity-contribution sensitivity
2009 evaluates the economic impact of halving the capacity-contribution value from
2010 59.7 percent to 29.9 percent when applying medium natural gas, medium CO₂ and low
2011 natural gas, zero CO₂ price-policy assumptions. Considering that the company will
2012 begin using the hourly price profiles derived from day-ahead CAISO data in the
2013 2017 IRP Update, future IRPs, and future regulatory filings, the capacity-contribution
2014 sensitivity also includes the CAISO-derived hourly price profile.

2015 **Q. What were the results of this capacity-contribution sensitivity used to evaluate**
2016 **bids in the 2017S RFP?**

2017 A. With the capacity-contribution assumption reduced from 59.7 percent down to
2018 29.9 percent, the amount of system capacity that the 1,320 MW of solar resource
2019 capacity can displace is reduced from 788 MW to 394 MW. This reduces the resource-
2020 deferral value of the solar-PPA resources, which in turn reduces the net benefits of the
2021 solar-PPA bids.

2022 The combined effect of the hourly price-profile and capacity-contribution
2023 assumptions, when solar-PPA bids are analyzed in isolation of the Combined Projects
2024 over a 20-year time frame in PaR, is to decrease the solar-PPA benefits from
2025 \$174 million to \$69 million (a reduction of \$105 million in benefits) based on
2026 stochastic-mean PaR results, and from \$183 million to \$73 million (a reduction of
2027 \$110 million in benefits) based on risk-adjusted PaR results in the medium natural gas,
2028 medium CO₂ price-policy scenario.

2029 When analyzed under the low natural gas, zero CO₂ price-policy scenario, the
2030 combined effect of the hourly price-profile and capacity-contribution assumptions is to
2031 decrease the benefit of the solar PPAs from showing a \$45 million net benefit to
2032 showing a \$56 million net cost (a \$101 million reduction in benefits) based on
2033 stochastic-mean PaR results, and from showing a \$48 million net benefit to showing a
2034 \$58 million net cost (a \$106 million reduction in benefits) based on risk-adjusted PaR
2035 results.

2036 Again, the price-policy scenario assumptions used to analyze solar-PPA bids in
2037 the 2017S RFP are identical to those used to analyze the Combined Projects in my
2038 second supplemental direct testimony, with the exception that the medium CO₂ price
2039 assumptions were correctly applied as a nominal cost instead of real costs in
2040 2012 dollars.

2041 **Q. When assessing the impact of the hourly price-profile sensitivity for the 2017S**
2042 **RFP, did the company consider how the CAISO-derived hourly price scalars**
2043 **might affect the economic analysis of the Combined Projects?**

2044 A. Yes. The table below summarizes how the CAISO-derived hourly price-scalar
2045 assumptions impact the Combined Projects and, separately, how these assumptions
2046 impact the 1,320 MW bid portfolio that includes solar PPAs without the Combined
2047 Projects when applying medium natural gas, medium CO₂ price-policy assumptions.

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**Table 4-SR: Solar-Only Compared to Combined Projects
Hourly-Price Sensitivity System Modeling Results
(Medium Gas, Medium CO₂)**

	Stochastic-Mean PaR PVRR(d) (Benefit)/Cost \$ million	Risk-Adjusted PaR PVRR(d) (Benefit)/Cost \$ million
Combined Projects		
Benchmark Analysis (Second Supplemental Direct)	\$(357)	\$(386)
Hourly Price-Profile Sensitivity & Nominal CO ₂	\$(328)	\$(343)
Decrease in Net Benefits	\$29	\$43
2017S Solar-PPA Bid Portfolio		
Benchmark Analysis (Current Hourly Scalars)	\$(237)	\$(248)
Hourly Price-Profile Sensitivity	\$(160)	\$(168)
Decrease in Net Benefits	\$77	\$80

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This analysis shows that the new hourly prices-profile decreases the customer benefits of the Combined Projects on a stand-alone basis and decreases the customer benefits of the solar PPAs on a stand-alone basis. But, importantly, the reduction in net benefits associated with the hourly-price profile sensitivity is between 1.9 and 2.7 times greater for the solar PPAs than it is for the Combined Projects when applying medium gas, medium CO₂ price-policy assumptions. The disproportionate impact is consistent with the fact that solar generation profiles are more highly correlated with the impact solar resources are having on hourly price profiles relative to wind. While both types of technologies are faced with the same reduction in the market value of energy during the middle of the day, the wind generation produces energy during the early morning and late evening hours, when the market value of energy is higher.

2062 **Q. Did you conduct this same analysis for the low gas, zero CO₂ price-policy**
 2063 **scenario?**

2064 A. Yes. The table below summarizes how the CAISO-derived hourly price-scalar
 2065 assumptions impact the Combined Projects and the 1,320 MW solar-PPA bid portfolio
 2066 when applying low gas, zero CO₂ price-policy assumptions.

2067 **Table 5-SR: Solar-Only Compared to Combined Projects**
 2068 **Hourly-Price Sensitivity System Modeling Results**
 2069 **(Low Gas, Zero CO₂)**

	Stochastic-Mean PaR PVRR(d) (Benefit)/Cost \$ million	Risk-Adjusted PaR PVRR(d) (Benefit)/Cost \$ million
Combined Projects		
Benchmark Analysis (Second Supplemental Direct)	(\$150)	(\$156)
Hourly Price-Profile Sensitivity	(\$125)	(\$130)
Decrease in Net Benefits	\$25	\$26
2017S Solar-PPA Bid Portfolio		
Benchmark Analysis (Current Hourly Scalars)	(\$125)	(\$131)
Hourly Price-Profile Sensitivity	(\$69)	(\$72)
Decrease in Net Benefits	\$56	\$59

2070 Similar to the medium gas, medium CO₂ price-policy scenario, the results show
 2071 that the net benefits associated with both the Combined Projects and the solar PPAs
 2072 decreased, but, again, the reduction in net benefits associated with the hourly-price
 2073 profile sensitivity is approximately 2.2 to 2.3 times greater for the solar PPAs than it is
 2074 for the Combined Projects when applying low gas, zero CO₂ price-policy assumptions.

2075 **Q. What conclusions can you draw from these results?**

2076 A. The solar PPAs are more sensitive to the refined hourly price-profile and therefore
 2077 present a greater risk that the customer benefits of the solar PPAs are overstated relative
 2078 to the Combined Projects.

2079 **Q. Did the company apply the capacity-contribution sensitivity to the Combined**
2080 **Projects?**

2081 A. No. Unlike solar resources, wind resources are expected to generate in all hours of the
2082 day, and thus the energy output from wind resources are not likely to shift the timing
2083 of potential loss-of-load events to hours when the wind is not generating. Consequently,
2084 the capacity-contribution value for wind resources (15.8 percent for east wind as
2085 reported in the 2017 IRP) is less likely to be materially impacted with increasing
2086 penetration of either new wind or solar resources.

2087 **Q. How do the economics of the Combined Projects with CAISO-derived hourly**
2088 **price scalars compare to the economics of the solar-PPA bid portfolio that reflects**
2089 **the combined effects of the alternative hourly-price and capacity-contribution**
2090 **assumptions?**

2091 A. The table below summarizes how these assumptions impact the Combined Projects and
2092 the 1,320 MW solar-PPA bid portfolio when applying medium natural gas, medium
2093 CO₂ price-policy assumptions.

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**Table 6-SR: Solar-Only Compared to Combined Projects
Capacity-Contribution Sensitivity System Modeling Results
(Medium Gas, Medium CO₂)**

	Stochastic-Mean PaR PVRR(d) (Benefit)/Cost \$ million	Risk-Adjusted PaR PVRR(d) (Benefit)/Cost \$ million
Combined Projects		
Benchmark Analysis (Second Supplemental Direct)	(\$357)	(\$386)
Hourly Price-Profile Sensitivity & Nominal CO ₂	(\$328)	(\$343)
Decrease in Net Benefits	\$29	\$43
2017S Solar-PPA Bid Portfolio		
Benchmark Analysis (Current Hourly Scalars/Cap Cont.)	(\$237)	(\$248)
Hourly Price-Profile/Cap Cont. Sensitivity	(\$93)	(\$97)
Decrease in Net Benefits	\$144	\$151

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As set forth above, the combined effect of the hourly price-profile and capacity-contribution assumptions is to reduce the net benefits of the solar-PPA bids by between \$144 million and \$151 million in the medium gas, medium CO₂ price-policy scenario, which is approximately 3.5 to 5.0 times greater than the impact of the hourly price-profile on the Combined Projects.

Q. What do these sensitivities show when applying low gas, zero CO₂ price-policy assumptions?

A. The table below summarizes how hourly price-scalar and capacity-contribution sensitivity assumptions affect the Combined Projects and the 1,320 MW solar-PPA bid portfolio when applying low natural gas, zero CO₂ price-policy assumptions.

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**Table 7-SR: Solar-Only Compared to Combined Projects
Capacity-Contribution Sensitivity System Modeling Results
(Low Gas, Zero CO₂)**

	Stochastic-Mean PaR PVRR(d) (Benefit)/Cost \$ million	Risk-Adjusted PaR PVRR(d) (Benefit)/Cost \$ million
Combined Projects		
Benchmark Analysis (Second Supplemental Direct)	(\$150)	(\$156)
Hourly Price-Profile Sensitivity	(\$125)	(\$130)
Decrease in Net Benefits	\$25	\$26
2017S Solar-PPA Bid Portfolio		
Benchmark Analysis (Current Hourly Scalars/Cap Cont.)	(\$125)	(\$131)
Hourly Price-Profile/Cap Cont. Sensitivity	(\$8)	(\$8)
Decrease in Net Benefits	\$117	\$123

2110 The combined effect of the hourly price-profile and capacity-contribution
2111 assumptions is to reduce the net benefits of the solar-PPA bids by between \$117 million
2112 and \$123 million in the low natural gas, zero CO₂ price-policy scenario, which is
2113 approximately 4.7 times greater than the impact of the hourly price-profile on the
2114 Combined Projects.

2115 **Q. What conclusions can you draw from these sensitivities?**

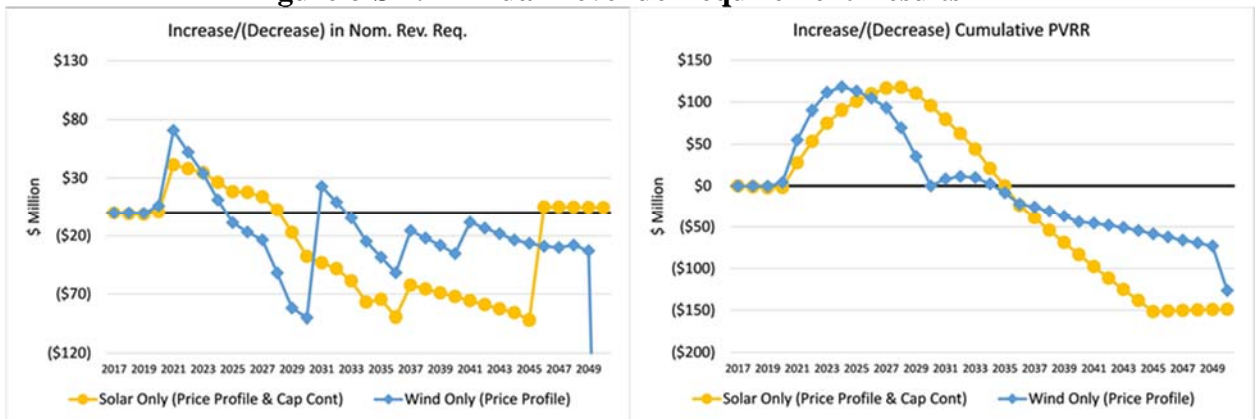
2116 A. The sensitivities set forth above demonstrate that there is risk that the customer benefits
2117 from the solar PPAs are overstated because the assumed capacity-contribution value
2118 and associated resource-deferral benefits are likely to be lower than what is assumed in
2119 the base analysis. Importantly, this same risk does not apply to the Combined Projects.
2120 In fact, the Combined Projects will bring additional transmission capacity and a diverse
2121 resource that is uncorrelated to solar production (*i.e.*, wind production occurs in all
2122 hours, not just daylight hours). Moreover, solar-resource opportunities do not displace
2123 the benefits of the Combined Projects, and similarly, the Combined Projects do not

2124 displace the potential benefits of solar-resource opportunities. Solar resources are best
2125 viewed as an incremental opportunity to the Combined Projects, not as an alternative.

2126 **Q. Did PacifiCorp perform an annual revenue requirement analysis to assess how**
2127 **these risks affect the Combined Projects and the 1,320 MW solar-PPA bid**
2128 **portfolio?**

2129 A. Yes. Figure 6-SR provides these annual revenue requirement results when applying
2130 medium natural gas, medium CO₂ price-policy assumptions. The figure also shows the
2131 cumulative PVRR, where the PVRR for each year represents the present value of annual
2132 revenue requirement from that year and all prior years.

2133 **Figure 6-SR: Annual Revenue Requirement Results**



2134 As Figure 6-SR illustrates, the PVRR(d) benefits of the Combined Projects,
2135 reflecting an hourly price profile derived from the CAISO day-ahead data, when
2136 calculated from nominal revenue requirement results is \$127 million. The PVRR(d)
2137 benefits of the solar PPAs, reflecting an hourly price profile derived from the CAISO
2138 day-ahead data and reflecting a 29.9 percent capacity-contribution value, is
2139 \$149 million. The Combined Projects have a higher net cost relative to the solar PPAs
2140 for two years; however, with PTCs, the net costs drop below the solar-PPA bids
2141 beginning year three and the Combined Projects begin producing net benefits by 2025.

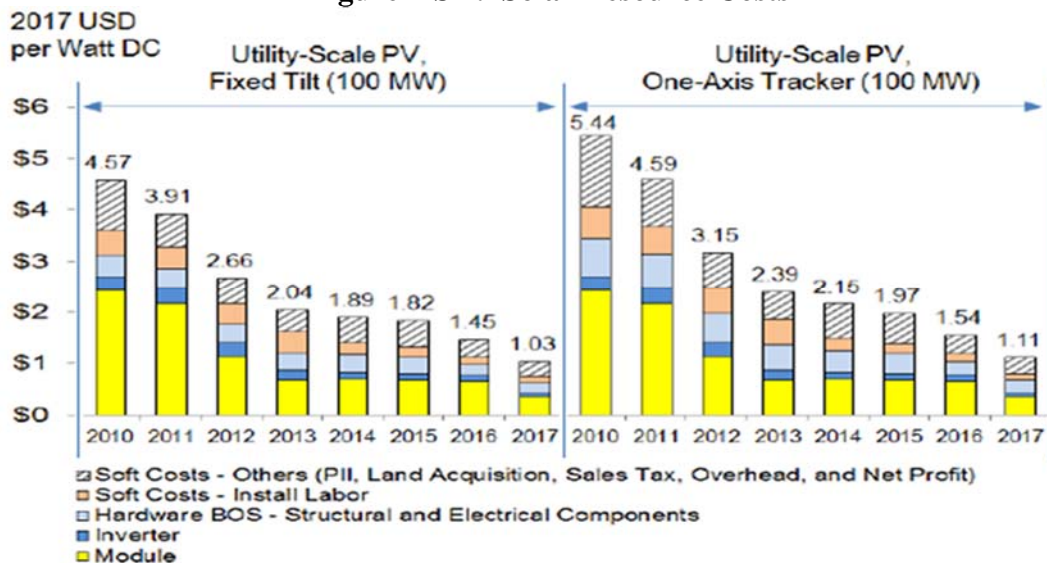
2142 The solar PPAs do not begin producing net benefits until 2029. Beyond the first few
 2143 years, the cumulative PVRR of the Combined Projects is favorable relative to the solar-
 2144 PPA bids through 2035. Over the long term, more speculative benefits that reflect no
 2145 further deterioration to hourly price profiles or capacity-contribution value drive the
 2146 cumulative PVRR benefits of the solar-PPA bids below wind. In 2050, the terminal
 2147 value assumed for owned assets (applicable to 1,011 MW of the new wind) improves
 2148 the cumulative PVRR for the Combined Projects.

2149 **Q. In addition to the risk associated with hourly prices and capacity contribution, are**
 2150 **there any other risks associated with obtaining solar PPAs now as a result of the**
 2151 **2017S RFP?**

2152 **A.** Yes. As shown in Figure 7-SR, solar resource costs have been steadily declining and
 2153 the trend is expected to continue.

2154

Figure 7-SR: Solar Resource Costs



Source: Fu, Ran, David Feldman, Robert Margolis Mike Woodhouse, and Kristen Ardani. "U.S. Solar Photovoltaic System Cost Benchmark: Q1 2017." *National Renewable Energy Laboratory*. September 2017.

2155 As illustrated above, solar resource costs have fallen over time with a

2156 77-percent reduction in utility-scale solar photovoltaic system costs for fixed-tilt
2157 systems over the 2010-2017 time frame and an 80-percent reduction for single-axis
2158 tracker systems. Stemming from increases in module costs due to a global shortage of
2159 Tier 1 module supply, tax-reform uncertainty, and tariff uncertainty, solar costs
2160 increased for the first time in the third quarter of 2017 since the Solar Energy Industry
2161 Association and GTM Research began publishing market cost reports in 2010;
2162 however, cost reductions are expected to continue over the long term. By the second
2163 half of 2019, tariff and tax risks, including implications on tax-equity markets, are
2164 expected to have been mitigated and module costs are expected to fall to as low as
2165 30 cents-per-watt on a direct-current basis by 2019.² Additional reductions to the cost
2166 of inverters, tracking structures, and other balance-of-system components are expected
2167 to further reduce total-system costs in 2019 and 2020.

2168 **Q. How do these changes in solar resource costs impact the company's assessment of**
2169 **the 2017S RFP resources?**

2170 A. When considering the relatively long lead time between contract execution of
2171 2017S RFP solar resource bids with commercial operation dates in late 2020, and the
2172 fact that the 30-percent ITC is available for solar projects coming online as late as 2021,
2173 current pricing for solar resources likely reflects a risk premium, by both bidders and
2174 their tax-equity investors, related to tariff and tax-reform uncertainties. Solar pricing
2175 received in late 2019 for projects that could come online in 2021 and qualify for the
2176 30-percent ITC should reflect expected cost reductions and avoid the current risk

² "Why Solar Is on a Path to Dominance," *Greentech Media*, Yuri Horwitz, February 15, 2018 (available at <https://www.greentechmedia.com/articles/read/solar-is-going-to-win-bigly>).

2177 premium associated with tariff and tax-reform uncertainties.

2178 **Q. Mr. Hayet claims that the company did not discuss the nominal revenue**
2179 **requirement results through 2050 for the solar sensitivity presented in the second**
2180 **supplemental direct testimony. (Hayet Second Rebuttal, lines 557–585.) How do**
2181 **you respond?**

2182 A. As I described in my supplemental and second supplemental direct testimonies, the
2183 company’s system-modeling analysis demonstrated that the combined benefits of the
2184 solar resources and the Combined Projects were higher than the individual benefits of
2185 each resource option alone. Mr. Hayet does not dispute that conclusion.

2186 As I discussed earlier, the system-modeling results provide a view of the
2187 economic analysis that is consistent with the planning period and approach used to
2188 identify a least-cost, least-risk preferred portfolio in the IRP. While the nominal
2189 revenue-requirement analysis provides a sense of how the Combined Projects and solar
2190 resources might impact customer rates over time, longer-term results in this analysis
2191 are increasingly difficult to project. The company focused on the system-modeling
2192 results when performing its solar resource sensitivities because these studies are more
2193 suitable for comparing different resource portfolios, consistent with how resource
2194 portfolios are evaluated in the IRP.

2195 **Q. Mr. Mullins and Mr. Hayet claim that the nominal revenue-requirement results**
2196 **show that solar PPAs are a superior resource option when compared to the**
2197 **Combined Projects. (Hayet Second Rebuttal, lines 557–585; Mullins**
2198 **Supplemental Rebuttal, lines 402–411.) How do you respond?**

2199 A. First, Mr. Hayet and Mr. Mullins do not dispute that the customer benefits of the

2200 Combined Projects and the solar resources together are higher than each resource
2201 option alone when analyzed over a 20-year time frame, consistent with evaluation of
2202 resource portfolios in the IRP. That is the key finding reported in my solar sensitivity
2203 analysis.

2204 Second, as described above, there is a risk that benefits of the solar PPAs
2205 reported in my second supplemental direct testimony are overstated, as demonstrated
2206 by the additional sensitivities discussed above, and that these risks could increase over
2207 time.

2208 **Q. If the Bridger/Anticline transmission line is included in the base case as discussed**
2209 **above, does that demonstrate that the Combined Projects are more favorable than**
2210 **solar PPAs in the nominal revenue-requirement results?**

2211 A. Yes. Including the net present-value costs of the transmission line in the base case adds
2212 \$293 million in net benefits to the Combined Projects, for a total of \$467 million in net
2213 benefits in the medium case.

2214 **Q. These witnesses also claim that the solar option is also less risky than the**
2215 **Combined Projects because the solar resources are PPAs. (Mullins Supplemental**
2216 **Rebuttal, lines 421-422; Hayet Second Rebuttal, lines 581-585.) Is this true?**

2217 A. No. These parties' focus on only the commercial structure is overly simplistic. As
2218 described above, solar resources generally present additional risks that do not apply to
2219 wind resources. Specifically, solar resources tend to generate most during the day, when
2220 demand and prices are relatively low. Because the generation profile of solar resources
2221 is consistent across the west, the increasing penetration of solar resources throughout
2222 the region will likely further depress prices during the period when solar generates.

2223 Thus, there is a risk with solar that the value of the generation provided will be less
2224 than current forecasts and could be less than projected in the hourly price-profile
2225 sensitivities.

2226 Moreover, the capacity contribution of solar resources is likely decreasing as
2227 solar penetration increases. As discussed above, this is a risk that is unique to solar
2228 resources and means that the customer benefits for solar resources are likely overstated.

2229 **Q. Are there any other risks associated with pursuing solar resources now?**

2230 A. Yes. Dr. Zenger and Mr. Hayet claim that the solar PPAs are less risky because they do
2231 not require the Aeolus-to-Bridger/Anticline transmission line. (Zenger Supplemental
2232 Rebuttal and Surrebuttal, lines 207–210; Hayet Second Rebuttal, lines 581–583.) But,
2233 as described by Mr. Vail, that transmission line is needed today and will provide
2234 substantial customer benefits independent of the fact that it will enable interconnection
2235 of the Wind Projects. And, as described by Mr. Vail, the company currently anticipates
2236 construction of the line by 2024 even without the Combined Projects. Thus, far from
2237 reducing customer risk, if the company selected the solar PPAs instead of the Combined
2238 Projects, it would create a very real risk that customers would ultimately bear the cost
2239 of the Aeolus-to-Bridger/Anticline line without the cost offset provided by the PTC-
2240 eligible Wind Projects. And as I discussed earlier, the company’s economic analysis of
2241 the Combined Projects is conservative because it does not consider the cost of the
2242 Aeolus-to-Bridger/Anticline transmission line in the base case. As shown above,
2243 accounting for this cost in the base case would improve the net benefits from the
2244 Combined Projects by hundreds of millions of dollars in all price-policy scenarios.

2245 **Q. Dr. Zenger claims that “Utah solar resources should have been considered in this**
2246 **docket along with the Combined Projects.” (Zenger Supplemental Rebuttal and**
2247 **Surrebuttal, lines 213–215.) Is this position consistent with DPU’s prior position**
2248 **on the 2017R RFP?**

2249 A. No. In the docket where the Commission approved the 2017R RFP, DPU testified that
2250 the “RFP should be restricted to wind-only resources” because the “point of issuing the
2251 RFP is to potentially reap the benefits of the PTCs.” *In the Matter of the Application of*
2252 *Rocky Mountain Power for Approval of Solicitation Process of Wind Resources*, Docket
2253 No. 17-0035-23, DPU Exhibit 1.0 REB, lines 151–152 (Sept. 13, 2017).

2254 CONCLUSION

2255 **Q. Please summarize the conclusions of your surrebuttal testimony.**

2256 A. As confirmed by two different independent evaluators, the 2017R RFP was fair,
2257 transparent, and unbiased. The independent evaluators found that the bids selected to
2258 the 2017R RFP final shortlist represent the top offers that are viable under current
2259 transmission planning assumptions, and the Utah independent evaluator found that the
2260 final shortlist of bids should result in significant savings for customers. While solar-
2261 resource bids submitted into the 2017R RFP may provide customer benefits, contrary
2262 to claims from certain parties, solar-resource bids are not a superior resource alternative
2263 to the Combined Projects. When considering solar resource valuation risks, expected
2264 cost declines, and availability of the 30-percent ITC for solar projects coming online as
2265 late as 2021, PacifiCorp does not need to act now and has decided not to select any of
2266 the solar-PPA bids to the 2017S RFP final shortlist. PacifiCorp will continue to reassess
2267 potential economic benefits from solar-resource opportunities through bi-lateral

2268 opportunities and in the 2019 IRP, considering a thorough assessment of valuation risks
2269 with full stakeholder engagement, to determine whether a new competitive solicitation
2270 process for projects capable of achieving commercial operation by the end of 2021 will
2271 provide customer benefits.

2272 In contrast, the phase out of PTC benefits that are available for qualifying wind
2273 projects occurs sooner than the ramp down of ITC benefits that are available for solar
2274 resources, which requires that PacifiCorp must act now to deliver the new wind and
2275 needed transmission investments that will partially offset projected capacity needs and
2276 produce both near-term and long-term benefits for customers. This conclusion is
2277 supported by thorough and extensive economic analyses that is based on over
2278 1,300 20-year simulations of PacifiCorp's system, which have been used to evaluate
2279 how the net benefits of the Combined Projects are affected by a variety of variables and
2280 uncertainties.

2281 **Q. Does this conclude your surrebuttal testimony?**

2282 A. Yes.