Corrected Supplemental Direct and Rebuttal Testimony

Rick T. Link

and McFadden Ridge II are company-built facilities, totaling 500 MW and 109 MW,
 respectively.

The results of the 2017R RFP and the extensive modeling that supports it confirm that the Combined Projects are the least-cost, least-risk path available to serve the company's customers by meeting both near-term and long-term needs for additional resources. My supplemental direct testimony explains the following:

- The Combined Projects provide net customer benefits under all scenarios
 studied through 2036, and in seven of the nine scenarios through 2050.
- Customer benefits increase to \$151 million in the medium case through 2050
 (as compared to \$137 million in the original filing), and range from
 \$333 million to \$349 million in the medium case through 2036.
- The analysis reflects changes in federal tax law that were enacted in December
 2017, and updated best-and-final pricing from bidders received December 21,
 2017, after the federal tax law changes were known.
- The treatment of production tax credits ("PTCs") in the system modeling
 scenarios extending out through 2036 has been changed to better reflect how
 the PTCs will flow through to customers, which makes the treatment consistent
 with the nominal revenue requirement results that extend out through 2050.
- Sensitivity analysis shows substantial benefits of the Combined Projects persist
 when paired with PacifiCorp's wind repowering project and are not displaced
 when considering the potential procurement of solar PPA bids submitted into
 the on-going RFP for solar resources, the 2017S RFP.

Table 2-SD Updated SO Model and PaR PVRR(d) (Benefit)/Cost of the Combined Projects (\$ million)

Price-Policy Scenario	SO Model PVRR(d)	PaR Stochastic Mean PVRR(d)	PaR Risk- Adjusted PVRR(d)
Low Gas, Zero CO2	(\$145)	(\$126)	(\$131)
Low Gas, Medium CO2	(\$186)	(\$146)	(\$152)
Low Gas, High CO2	(\$297)	(\$280)	(\$294)
Medium Gas, Zero CO2	(\$306)	(\$268)	(\$280)
Medium Gas, Medium CO2	(\$343)	(\$333)	(\$349)
Medium Gas, High CO2	(\$430)	(\$409)	(\$428)
High Gas, Zero CO2	(\$619)	(\$531)	(\$557)
High Gas, Medium CO2	(\$636)	(\$561)	(\$588)
High Gas, High CO2	(\$696)	(\$627)	(\$658)

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Over a 20-year period, the Combined Projects reduce customer costs in all nine price-policy scenarios. This outcome is consistent in both the SO model and PaR 571 572 results. Under the central price-policy scenario, assuming medium natural-gas prices 573 and medium CO₂ prices, the PVRR(d) net benefits range between \$333 million, when 574 derived from PaR stochastic-mean results, and \$349 million, when derived from PaR 575 risk-adjusted results.

- What trends do you observe in the modeling results across the different price-576 **Q**. 577 policy scenarios?
- 578 A. Projected system net benefits increase with higher natural-gas price assumptions, and 579 similarly, increase with higher CO₂ price assumptions. Conversely, system net benefits decline when low natural-gas prices and low CO2 prices are assumed. This trend holds 580

- 626 annual data over the period 2017 through 2050 that was used to calculate the PVRR(d)
- 627 results shown in the table are provided as Exhibit RMP_(RTL-5SD).

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Table 3-SD. Updated Nominal Revenue Requirement PVRR(d)
(Benefit)/Cost of the Combined Projects (\$ million)

Price-Policy Scenario	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	\$195
Low Gas, Medium CO2	\$159
Low Gas, High CO2	(\$79)
Medium Gas, Zero CO2	(\$34)
Medium Gas, Medium CO2	(\$151)
Medium Gas, High CO2	(\$275)
High Gas, Zero CO2	(\$411)
High Gas, Medium CO2	(\$453)
High Gas, High CO2	(\$559)

630 When system costs and benefits from the Combined Projects are extended out 631 through 2050, covering the full depreciable life of the owned wind projects included in 632 the 2017R RFP final shortlist, the Combined Projects reduce customer costs in seven 633 out of nine price-policy scenarios. Customer benefits range from \$34 million in the 634 medium natural-gas, zero CO₂ scenario, to \$559 million in the high natural-gas, high 635 CO₂ scenario. Under the central price-policy scenario, assuming medium natural-gas 636 prices and medium CO₂ prices, the PVRR(d) benefits of the Combined Projects are 637 \$151 million. The Combined Projects provide significant customer benefits in all price-638 policy scenarios, and the net benefits are unfavorable only when low natural-gas prices

revenue requirement shown in the figure reflects updated costs, including capital revenue requirement (*i.e.*, depreciation, return, income taxes, and property taxes), O&M expenses, the Wyoming wind-production tax, and PTCs. The project costs are netted against updated system impacts from the Combined Projects, reflecting the change in NPC, emissions, non-NPC variable costs, and system fixed costs that are affected by, but not directly associated with, the Combined Projects.

668 669 Figure 5-SD Updated Total-System Annual Revenue Requirement With the Combined Projects (Benefit)/Cost (\$ million)





677 The year-on-year reduction in net benefits from 2036 to 2037 is driven by the 678 company's conservative approach to extrapolate benefits from 2037 through 2050 scenarios. The results are shown alongside the benchmark study in which the Combined

703 Projects were evaluated without solar PPA bids.

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Table 4-SD Solar Sensitivity with Solar PPAs Includedin lieu of the Combined Projects (Benefit)/Cost (\$ million)

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$334)	(\$343)	\$9
PaR Stochastic Mean	(\$222)	(\$333)	\$111
PaR Risk Adjusted	(\$233)	(\$349)	\$116
Low Gas, Zero CO2			
SO Model	(\$206)	(\$145)	(\$61)
PaR Stochastic Mean	(\$141)	(\$126)	(\$15)
PaR Risk Adjusted	(\$148)	(\$131)	(\$17)

706 In the medium natural gas, medium CO₂ price-policy scenario, a portfolio with 707 the Combined Projects delivers greater customer benefits relative to a portfolio that 708 adds solar PPA bids without the Combined Projects. Customer benefits are greater 709 when the resource portfolio includes the Combined Projects without solar PPA bids by 710 \$116 million in the medium natural gas, medium CO₂ price-policy scenario based on 711 the risk-adjusted PaR results. In the low natural gas, zero CO₂ price-policy scenario, 712 the portfolio with solar PPA bids and without the Combined Projects has higher net 713 customer benefits relative to a portfolio containing just the Combined Projects. The 714 increase in net benefits in the solar PPA portfolio is \$17 million based on the risk-715 adjusted PaR results.

716 **O**. What were the results of the solar sensitivity where solar PPA bids are pursued 717 with the Combined Projects?

718 Table 5-SD summarizes PVRR(d) results for the solar sensitivity where solar PPA bids A. 719 are assumed to be pursued along with the proposed investments in the Combined 720 Projects. This sensitivity was developed using SO model and PaR simulations through 721 2036 for the medium natural gas, medium CO₂ and the low natural gas, zero CO₂ price-722 policy scenarios. The results are shown alongside the benchmark study in which the Combined Projects were evaluated without solar PPA bids. 723

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Table 5-SD Solar Sensitivity with Solar PPAs Included With the Combined Projects (Benefit)/Cost (\$ million)

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$602)	(\$343)	(\$259)
PaR Stochastic Mean	(\$482)	(\$333)	(\$149)
PaR Risk Adjusted	(\$504)	(\$349)	(\$155)
Low Gas, Zero CO2			
SO Model	(\$286)	(\$145)	(\$141)
PaR Stochastic Mean	(\$217)	(\$126)	(\$91)
PaR Risk Adjusted	(\$227)	(\$131)	(\$96)

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When the solar PPAs are pursued in addition to the Combined Projects, the total 727 benefits increase, but are diluted (*i.e.*, the aggregate net benefits are less than the sum 728 of the benefits for the cases where Combined Projects or solar PPAs are pursued 729 independently).

730 What conclusions can you draw from these solar sensitivity analyses? 0.

731 A. These sensitivities demonstrate that should the company choose to pursue solar bids 755 facilities assuming they continue to operate within the limits of their large generator 756 interconnection agreements ("LGIAs").

757 What were the results of the wind-repowering sensitivity? **Q**.

- 758 A. Table 6-SD summarizes PVRR(d) results for this wind-repowering sensitivity. This 759 sensitivity was developed using SO model and PaR simulations through 2036 for the 760 medium natural-gas, medium CO₂ and the low natural-gas, zero CO₂ price-policy 761 scenarios. The results are shown alongside the benchmark study in which the Combined 762 Projects were evaluated without wind repowering.
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Table 6-SD Wind-Repowering Sensitivity (Benefit)/Cost (\$ million)

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$541)	(\$343)	(\$198)
PaR Stochastic Mean	(\$497)	(\$333)	(\$164)
PaR Risk Adjusted	(\$520)	(\$349)	(\$171)
Low Gas, Zero CO2			
SO Model	(\$313)	(\$145)	(\$169)
PaR Stochastic Mean	(\$277)	(\$126)	(\$152)
PaR Risk Adjusted	(\$290)	(\$131)	(\$159)

In the wind-repowering sensitivity, customer benefits increase significantly 765 when the wind repowering project is implemented with the Combined Projects in both 766 767 the medium natural-gas, medium CO₂, and the low natural-gas, zero CO₂ price-policy 768 scenarios. These results demonstrate that customer benefits not only persist, but also 769 increase, if both the wind-repowering project and the Combined Projects are completed. 770

will likely be different from the forward price curve, but if the forecast is unbiased, *i.e.*, 1112 1113 that it is equally likely that the actual future prices are higher or lower than the 1114 forecasted prices, [] the best approach is to simply act today on its forecast as the best indicator of future outcomes." In the Matter of the Voluntary Request of Rocky 1115 1116 Mountain Power for Approval of Resource Decision to Acquire Natural Gas Resources, 1117 Docket No. 12-035-102, Pre-Filed Direct Testimony of Douglas D. Wheelwright on 1118 Behalf of Utah Division of Public Utilities at lines 326-330 (Mar. 5, 2013). DPU noted 1119 that if "one had information today that the longer-term future was likely to be different 1120 from the above forecast, then the above analysis could be invalidated by the additional 1121 information." Id. at 330-332. In this case, however, there is no additional information 1122 indicating that the longer-term future is likely to be different from the OFPC and 1123 therefore, according to the DPU's prior analysis, the "best approach" is to act today 1124 based on the OFPC.

1125 Q. How does the company use each of the price-policy scenarios in its analysis?

1126 The price-policy scenario assuming medium natural-gas prices and medium CO₂ prices A. 1127 represents the central forecast, around which the impact of lower or higher price 1128 assumptions can be evaluated. In the company's updated economic analysis, the 1129 PVRR(d) net benefit of the Combined Projects derived from the central price-policy 1130 scenario is \$151 million when calculated from projected nominal system costs through 1131 2050. This outcome indicates that, when central price-policy assumptions are used, 1132 there is a reasonably sized cushion in the PVRR(d) results allowing for some erosion 1133 of the favorable economics should long-term natural-gas prices and CO₂ prices end up 1134 lower than what is assumed in this scenario. The other price-policy scenarios are useful

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1307Q.Mr. Peaco claims that the expected customer benefits are modest relative to the1308overall project costs and that there is very little certainty that customers will see1309significant, if any, cost savings. (Peaco Direct, line 316-318.) Mr. Hayet criticizes1310the Combined Projects because, under most scenarios, he claims they present1311modest benefits relative to the company's total revenue requirement. (Hayet1312Direct, lines 284-297.) Please respond.

A. First, Mr. Peaco mischaracterizes the relationship between the cost and benefits of the Combined Projects by comparing the up-front investment cost to the *net* benefits of the project. This artificially makes it appear that customer benefits are relatively small in relation to the investment required to deliver those benefits, when in fact, the gross benefits from the projects are actually greater than total project costs.

1318 For instance, in the updated economic analysis, the PVRR(d) results calculated 1319 from the change in system costs through 2050 assuming medium natural-gas and 1320 medium CO₂ prices show a \$151 million *net* customer benefit from the Combined 1321 Projects. This is based on present-value project costs, including changes to run-rate operating costs, totaling \$1.50 billion. The present value of customer benefits, 1322 1323 including federal PTC benefits, for this price-policy scenario is \$1.65 billion, which is 1324 \$151 million greater than the present value of project costs. In fact, the present value 1325 of customer benefits among all nine price-policy scenarios ranges between \$1.30 1326 billion and \$2.06 billion. In nearly all scenarios, the present value of customer benefits 1327 exceed the present value of customer costs.

1328Second, the fact the total expected benefits are small relative to the company's1329total revenue requirement means little in this case. It is hard to imagine a resource

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and McFadden Ridge II are company-built facilities, totaling 500 MW and 109 MW,
 respectively.

The results of the 2017R RFP and the extensive modeling that supports it confirm that the Combined Projects are the least-cost, least-risk path available to serve the company's customers by meeting both near-term and long-term needs for additional resources. My supplemental direct testimony explains the following:

- The Combined Projects provide net customer benefits under all scenarios
 studied through 2036, and in seven of the nine scenarios through 2050.
- Customer benefits increase to \$177-151 million in the medium case through
 2050 (as compared to \$137 million in the original filing), and range from
 \$311-333 million to \$343-349 million in the medium case through 2036.
- The analysis reflects changes in federal tax law that were enacted in December
 2017, and updated best-and-final pricing from bidders received December 21,
 2017, after the federal tax law changes were known.
- The treatment of production tax credits ("PTCs") in the system modeling
 scenarios extending out through 2036 has been changed to better reflect how
 the PTCs will flow through to customers, which makes the treatment consistent
 with the nominal revenue requirement results that extend out through 2050.
- Sensitivity analysis shows substantial benefits of the Combined Projects persist
 when paired with PacifiCorp's wind repowering project and are not displaced
 when considering the potential procurement of solar PPA bids submitted into
 the on-going RFP for solar resources, the 2017S RFP.

Table 2-SD Updated SO Model and PaR PVRR(d) (Benefit)/Cost of the Combined Projects (\$ million)

Price-Policy Scenario	SO Model PVRR(d)	PaR Stochastic Mean PVRR(d)	PaR Risk- Adjusted PVRR(d)
Low Gas, Zero CO2	(\$145)	(\$ 104<u>126</u>)	(\$ 109<u>131</u>)
Low Gas, Medium CO2	(\$186)	(\$ <u>124146</u>)	(\$ 131<u>152</u>)
Low Gas, High CO2	(\$297)	(\$ 258 280)	(\$ 272<u>294</u>)
Medium Gas, Zero CO2	(\$306)	(\$ 246<u>268</u>)	(\$ 258 280)
Medium Gas, Medium CO2	(\$343)	(\$ 311<u>333</u>)	(\$ 327<u>349</u>)
Medium Gas, High CO2	(\$430)	(\$ <u>388409</u>)	(\$4 <u>06428</u>)
High Gas, Zero CO2	(\$619)	(\$ 509<u>531</u>)	(\$ 535 557)
High Gas, Medium CO2	(\$636)	(\$ 539<u>561</u>)	(\$ 567<u>588</u>)
High Gas, High CO2	(\$696)	(\$ 605 <u>627</u>)	(\$ 636<u>658</u>)

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Over a 20-year period, the Combined Projects reduce customer costs in all nine price-policy scenarios. This outcome is consistent in both the SO model and PaR 571 572 results. Under the central price-policy scenario, assuming medium natural-gas prices 573 and medium CO₂ prices, the PVRR(d) net benefits range between \$311-333 million, 574 when derived from PaR stochastic-mean results, and \$343-349 million, when derived 575 from SO modelPaR risk-adjusted results.

What trends do you observe in the modeling results across the different price-576 **Q**. 577 policy scenarios?

578 A. Projected system net benefits increase with higher natural-gas price assumptions, and 579 similarly, increase with higher CO₂ price assumptions. Conversely, system net benefits 580 decline when low natural-gas prices and low CO₂ prices are assumed. This trend holds

- 626 annual data over the period 2017 through 2050 that was used to calculate the PVRR(d)
- 627 results shown in the table are provided as Exhibit RMP_(RTL-5SD).

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]	Table 3-SD. Updated Nominal Revenue Requirement PVRR(d)
	(Benefit)/Cost of the Combined Projects (\$ million)

Price-Policy Scenario	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	\$ 169 <u>195</u>
Low Gas, Medium CO2	\$ 133<u>159</u>
Low Gas, High CO2	(\$ 105<u>79</u>)
Medium Gas, Zero CO2	(\$ 60<u>34</u>)
Medium Gas, Medium CO2	(\$ 177<u>151</u>)
Medium Gas, High CO2	(\$ 301<u>275</u>)
High Gas, Zero CO2	(\$ <u>437411</u>)
High Gas, Medium CO2	(\$ 479<u>453</u>)
High Gas, High CO2	(\$ 585<u>559</u>)

630 When system costs and benefits from the Combined Projects are extended out 631 through 2050, covering the full depreciable life of the owned wind projects included in 632 the 2017R RFP final shortlist, the Combined Projects reduce customer costs in seven 633 out of nine price-policy scenarios. Customer benefits range from \$60.34 million in the 634 medium natural-gas, zero CO₂ scenario, to \$585-559 million in the high natural-gas, 635 high CO₂ scenario. Under the central price-policy scenario, assuming medium natural-636 gas prices and medium CO₂ prices, the PVRR(d) benefits of the Combined Projects are 637 \$177-151 million. The Combined Projects provide significant customer benefits in all 638 price-policy scenarios, and the net benefits are unfavorable only when low natural-gas revenue requirement shown in the figure reflects updated costs, including capital revenue requirement (*i.e.*, depreciation, return, income taxes, and property taxes), O&M expenses, the Wyoming wind-production tax, and PTCs. The project costs are netted against updated system impacts from the Combined Projects, reflecting the change in NPC, emissions, non-NPC variable costs, and system fixed costs that are affected by, but not directly associated with, the Combined Projects.



Figure 5-SD Updated Total-System Annual Revenue Requirement With the Combined Projects (Benefit)/Cost (\$ million)



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The data shown in this figure for the updated economic analysis have the same

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basic profile as the data from the original economic analysis summarized in my direct

694 MW and 1,315 MW of solar PPA bids, from new projects all located in Utah, are added
695 to the system by the SO model.

696 Q. What were the results of the solar sensitivity where solar PPA bids are assumed to 697 be pursued in lieu of the Combined Projects?

- A. Table 4-SD summarizes PVRR(d) results for the solar sensitivity where solar PPA bids
 are assumed to be pursued without any investments in the Combined Projects. This
 sensitivity was developed using SO model and PaR simulations through 2036 for the
 medium natural gas, medium CO₂ and the low natural gas, zero CO₂ price-policy
 scenarios. The results are shown alongside the benchmark study in which the Combined
 Projects were evaluated without solar PPA bids.
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Table 4-SD Solar Sensitivity with Solar PPAs Includedin lieu of the Combined Projects (Benefit)/Cost (\$ million)

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$334)	(\$343)	\$9
PaR Stochastic Mean	(\$ 203 222)	(\$ 311<u>333</u>)	\$ 108<u>111</u>
PaR Risk Adjusted	(\$ <u>213233</u>)	(\$ <u>327349</u>)	\$ 114<u>116</u>
Low Gas, Zero CO2			
SO Model	(\$206)	(\$145)	(\$61)
PaR Stochastic Mean	(\$ <u>126141</u>)	(\$ <u>104126</u>)	(\$ <u>2215</u>)
PaR Risk Adjusted	(\$ <u>133148</u>)	(\$ 109<u>131</u>)	(\$ <u>2417</u>)

706In the medium natural gas, medium CO2 price-policy scenario, a portfolio with707the Combined Projects delivers greater customer benefits relative to a portfolio that708adds solar PPA bids without the Combined Projects. Customer benefits are greater

709when the resource portfolio includes the Combined Projects without solar PPA bids by710\$114-116 million in the medium natural gas, medium CO2 price-policy scenario based711on the risk-adjusted PaR results. In the low natural gas, zero CO2 price-policy scenario,712the portfolio with solar PPA bids and without the Combined Projects has higher net713customer benefits relative to a portfolio containing just the Combined Projects. The714increase in net benefits in the solar PPA portfolio is \$24-17 million based on the risk-715adjusted PaR results.

Q. What were the results of the solar sensitivity where solar PPA bids are pursued with the Combined Projects?

- 718A.Table 5-SD summarizes PVRR(d) results for the solar sensitivity where solar PPA bids719are assumed to be pursued along with the proposed investments in the Combined720Projects. This sensitivity was developed using SO model and PaR simulations through7212036 for the medium natural gas, medium CO2 and the low natural gas, zero CO2 price-722policy scenarios. The results are shown alongside the benchmark study in which the723Combined Projects were evaluated without solar PPA bids.
- 724Table 5-SD Solar Sensitivity with Solar PPAs Included725With the Combined Projects (Benefit)/Cost (\$ million)

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$602)	(\$343)	(\$259)
PaR Stochastic Mean	(\$442 <u>482</u>)	(\$ 311<u>333</u>)	(\$ 131<u>149</u>)
PaR Risk Adjusted	(\$4 <u>64504</u>)	(\$ <u>327349</u>)	(\$ <u>137155</u>)
Low Gas, Zero CO2			
SO Model	(\$286)	(\$145)	(\$141)
PaR Stochastic Mean	(\$ <u>185217</u>)	(\$ <u>104126</u>)	(\$ <u>8191</u>)
PaR Risk Adjusted	(\$ 195 227)	(\$ <u>109131</u>)	(\$ <u>8696</u>)

When the solar PPAs are pursued in addition to the Combined Projects, the total benefits increase, but are diluted (*i.e.*, the aggregate net benefits are less than the sum 727 728 of the benefits for the cases where Combined Projects or solar PPAs are pursued 729 independently).

What conclusions can you draw from these solar sensitivity analyses? 730 0.

731 A. These sensitivities demonstrate that should the company choose to pursue solar bids 732 through the 2017S RFP, the resulting solar PPAs would not displace the Combined 733 Projects as an alternative means to deliver economic savings for customers.

734 While the sensitivity with a portfolio containing solar PPAs without the 735 Combined Projects produces a PVRR(d) with net benefits that are slightly higher than 736 a portfolio without the solar PPAs in the low natural-gas, zero CO₂ price-policy 737 scenario, both portfolios deliver customer benefits. This sensitivity does not support an 738 alternative resource procurement strategy to pursue solar PPA bids in lieu of the 739 Combined Projects. This would leave the significant benefits from the Combined 740 Projects, which include building a much-needed transmission line, on the table. 741 Importantly, the sensitivity that evaluates the Combined Projects with the solar PPAs

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
Medium Gas, Medium CO2			
SO Model	(\$541)	(\$343)	(\$198)
PaR Stochastic Mean	(\$4 <u>75497</u>)	(\$ 311<u>333</u>)	(\$164)
PaR Risk Adjusted	(\$4 <u>98520</u>)	(\$ <u>327<u>349</u>)</u>	(\$171)
Low Gas, Zero CO2			
SO Model	(\$313)	(\$145)	(\$169)
PaR Stochastic Mean	(\$ 255 277)	(\$ 104<u>126</u>)	(\$152)
PaR Risk Adjusted	(\$ <u>268290</u>)	(\$ 109<u>131</u>)	(\$159)

In the wind-repowering sensitivity, customer benefits increase significantly 766 when the wind repowering project is implemented with the Combined Projects in both 767 the medium natural-gas, medium CO_2 , and the low natural-gas, zero CO_2 price-policy 768 scenarios. These results demonstrate that customer benefits not only persist, but also 769 increase, if both the wind-repowering project and the Combined Projects are completed. 770

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REBUTTAL TESTIMONYRESOURCE NEED

772 Q. Dr. Zenger, Mr. Vastag, and Mr. Mullins argue that the Combined Projects are not 773 tied to a specific resource need. (Zenger Direct, pages 9-11; Vastag Direct lines 53-774 64; Mullins Direct, page 10, lines 17-20.) Do you agree?

775 A. No. The Combined Projects meet both near-term and long-term resource needs 776 identified in the company's 2017 IRP. The Combined Projects leverage federal PTCs 777 to provide least-cost resources that meet these needs, and do so with substantial savings 778 to customers.

How does the company develop its forecast of resource need? 779 **Q**.

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1120 from the above forecast, then the above analysis could be invalidated by the additional 1121 information." *Id.* at 330-332. In this case, however, there is no additional information 1122 indicating that the longer-term future is likely to be different from the OFPC and 1123 therefore, according to the DPU's prior analysis, the "best approach" is to act today 1124 based on the OFPC.

1125 Q. How does the company use each of the price-policy scenarios in its analysis?

1126 A. The price-policy scenario assuming medium natural-gas prices and medium CO₂ prices 1127 represents the central forecast, around which the impact of lower or higher price 1128 assumptions can be evaluated. In the company's updated economic analysis, the 1129 PVRR(d) net benefit of the Combined Projects derived from the central price-policy 1130 scenario is \$177-151 million when calculated from projected nominal system costs 1131 through 2050. This outcome indicates that, when central price-policy assumptions are 1132 used, there is a reasonably sized cushion in the PVRR(d) results allowing for some 1133 erosion of the favorable economics should long-term natural-gas prices and CO₂ prices 1134 end up lower than what is assumed in this scenario. The other price-policy scenarios 1135 are useful in quantifying how sensitive the PVRR(d) results are to these key 1136 assumptions and provide a foundation for judging risk. Importantly, however, the 1137 company's updated analysis now shows robust customer benefits in nearly all pricepolicy scenarios without even accounting for potential upside benefits not reflected in 1138 1139 the economic analysis.

1140 Q. Mr. Peaco compares the company's natural-gas price forecasts with NYMEX 1141 Henry Hub natural-gas futures through 2029 as of November 28, 2017, and

1307Q.Mr. Peaco claims that the expected customer benefits are modest relative to the1308overall project costs and that there is very little certainty that customers will see1309significant, if any, cost savings. (Peaco Direct, line 316-318.) Mr. Hayet criticizes1310the Combined Projects because, under most scenarios, he claims they present1311modest benefits relative to the company's total revenue requirement. (Hayet1312Direct, lines 284-297.) Please respond.

A. First, Mr. Peaco mischaracterizes the relationship between the cost and benefits of the Combined Projects by comparing the up-front investment cost to the *net* benefits of the project. This artificially makes it appear that customer benefits are relatively small in relation to the investment required to deliver those benefits, when in fact, the gross benefits from the projects are actually greater than total project costs.

1318 For instance, in the updated economic analysis, the PVRR(d) results calculated 1319 from the change in system costs through 2050 assuming medium natural-gas and 1320 medium CO₂ prices show a \$177-151 million net customer benefit from the Combined 1321 Projects. This is based on present-value project costs, including changes to run-rate 1322 operating costs, totaling $\frac{1.471.50}{1.471.50}$ billion. The present value of customer benefits, 1323 including federal PTC benefits, for this price-policy scenario is \$1.65 billion, which is 1324 \$177-151 million greater than the present value of project costs. In fact, the present 1325 value of customer benefits among all nine price-policy scenarios ranges between \$1.30 1326 billion and \$2.06 billion. In nearly all scenarios, the present value of customer benefits 1327 exceed the present value of customer costs.

1328Second, the fact the total expected benefits are small relative to the company's1329total revenue requirement means little in this case. It is hard to imagine a resource