

**REDACTED**

Rocky Mountain Power

Docket No. 17-035-40

Witness: Rick T. Link

BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

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**REDACTED**

Supplemental Direct and Rebuttal Testimony of Rick T. Link

January 2018

1 **Q. Are you the same Rick T. Link who previously provided direct testimony in this**  
2 **case on behalf of Rocky Mountain Power, a division of PacifiCorp?**

3 A. Yes.

4 **PURPOSE AND SUMMARY OF TESTIMONY**

5 **Q. What is the purpose of your supplemental direct and rebuttal testimony?**

6 A. In my supplemental direct testimony, I summarize the results of the 2017R Request for  
7 Proposals (“RFP”). I also provide updates to the economic analysis that demonstrate  
8 increasing customer benefits from the new wind resources (“Wind Projects”) and  
9 construction of the Aeolus-to-Bridger/Anticline line and network upgrades  
10 (“Transmission Projects”) (collectively, the “Combined Projects”).

11 In my rebuttal testimony, I rebut challenges to the company’s economic analysis  
12 raised in the direct testimonies of the Utah Division of Public Utilities (“DPU”)  
13 witnesses Dr. Joni Zenger and Daniel Peaco; Office of Consumer Services (“OCS”)  
14 witnesses Philip Hayet and Bela Vastag; and the Utah Association of Energy Users and  
15 Utah Industrial Energy Consumers (“UAE/UIEC”) witness Bradley G. Mullins.

16 **Q. Please summarize your supplemental direct testimony.**

17 A. The 2017R RFP generated robust and competitive responses from market participants.  
18 The final shortlist includes four new wind projects located in Wyoming from three  
19 different bidders. The total capacity of the four projects is 1,170 MW including three  
20 of the benchmark facilities (TB Flats I and II, now combined as a single project, and  
21 McFadden Ridge II), and two new facilities (Cedar Springs and Uinta). Uinta is a build-  
22 transfer agreement (“BTA”) totaling 161 MW, Cedar Springs is one-half BTA and one-  
23 half power-purchase agreement (“PPA”), for a total of 400 MW, and TB Flats I and II

24 and McFadden Ridge II are company-built facilities, totaling 500 MW and 109 MW,  
25 respectively.

26 The results of the 2017R RFP and the extensive modeling that supports it  
27 confirm that the Combined Projects are the least-cost, least-risk path available to serve  
28 the company's customers by meeting both near-term and long-term needs for additional  
29 resources. My supplemental direct testimony explains the following:

- 30 • The Combined Projects provide net customer benefits under all scenarios  
31 studied through 2036, and in seven of the nine scenarios through 2050.
- 32 • Customer benefits increase to \$177 million in the medium case through 2050  
33 (as compared to \$137 million in the original filing), and range from  
34 \$311 million to \$343 million in the medium case through 2036.
- 35 • The analysis reflects changes in federal tax law that were enacted in December  
36 2017, and updated best-and-final pricing from bidders received December 21,  
37 2017, after the federal tax law changes were known.
- 38 • The treatment of production tax credits ("PTCs") in the system modeling  
39 scenarios extending out through 2036 has been changed to better reflect how  
40 the PTCs will flow through to customers, which makes the treatment consistent  
41 with the nominal revenue requirement results that extend out through 2050.
- 42 • Sensitivity analysis shows substantial benefits of the Combined Projects persist  
43 when paired with PacifiCorp's wind repowering project and are not displaced  
44 when considering the potential procurement of solar PPA bids submitted into  
45 the on-going RFP for solar resources, the 2017S RFP.

46 **Q. Please summarize your rebuttal testimony.**

47 A. I address criticisms of the Company’s modeling assumptions and methodologies used  
48 to develop the economic analysis supporting the Combined Projects. My rebuttal  
49 testimony demonstrates that:

- 50 • PacifiCorp has near-term and long-term resource needs that will be partially  
51 met with the proposed Wind Projects.
- 52 • The heavily discounted cost of the Wind Projects is lower cost than all other  
53 near-term and long-term resource alternatives.
- 54 • Contrary to certain parties’ claims, there is nothing novel or unique about the  
55 Combined Projects that justifies unprecedented cost-recovery treatment that  
56 assigns all risk to the company.
- 57 • PacifiCorp’s long-standing methodology to develop its official forward price  
58 curve (“OFPC”) produces the best representation of future market prices and is  
59 appropriately used for the central forecast in the company’s economic analysis;  
60 the alternative price-policy scenarios provide a reasonable foundation for  
61 judging risk.
- 62 • The company’s economic analysis appropriately addresses key project risks that  
63 support including the Combined Projects as an important element in  
64 PacifiCorp’s least-cost, least-risk resource plan.

65 **SUPPLEMENTAL DIRECT TESTIMONY**

66 **2017R RFP RESULTS**

67 **Q. When did PacifiCorp issue the 2017R RFP?**

68 A. PacifiCorp issued the 2017R RFP on September 27, 2017, after it was approved by the

69 Public Service Commission of Utah (“Commission”) on September 22, 2017, and the  
70 Public Utility Commission of Oregon (“Oregon Commission”) on September 27, 2017.

71 **Q. Was the scope of the 2017R RFP modified before it was issued to include non-**  
72 **Wyoming wind projects?**

73 A. Yes. The company’s original proposal limited the RFP to wind resources capable of  
74 interconnecting to or delivering on a firm basis to the company’s transmission system  
75 in Wyoming. In response to issues raised in the RFP approval process, and consistent  
76 with the recommendations of Merrimack Energy Group, Inc., the Utah independent  
77 evaluator (“IE”), the company expanded the 2017R RFP to allow bids from non-  
78 Wyoming wind projects capable of interconnecting to or delivering on a firm basis to  
79 anywhere on the company’s transmission system.

80 **Q. In response to the Commission’s approval order, did the company decide to issue**  
81 **a solar RFP to run concurrently with the 2017R RFP?**

82 A. Yes. In its order approving the 2017R RFP, the Commission suggested, but did not  
83 require, a modification to expand the 2017R RFP to solicit solar resource bids. To  
84 maintain the 2017R RFP schedule while addressing the Commission’s suggestion, the  
85 company issued a separate solicitation process for solar resources, the 2017S RFP, on  
86 November 15, 2017. The 2017S RFP sought bids for solar resources up to 300 MW per  
87 individual project that can deliver energy and capacity to the company’s transmission  
88 system.

89 Similar to the 2017R RFP, the company retained London Economics  
90 International, LLC (“Solar RFP IE”) as the IE to oversee the solar RFP process. The  
91 2017S RFP schedule allowed the company to: (1) evaluate how solar resource bids

92 might impact the economic analysis of bids selected to the final shortlist in the 2017R  
93 RFP without delaying the schedule for the 2017R RFP; and (2) explore whether new  
94 solar resource opportunities might provide all-in economic benefits for customers.

95 **Q. When did the company receive initial bids in the 2017R RFP?**

96 A. The company received initial bids for Wyoming wind projects on October 17, 2017,  
97 and initial bids for non-Wyoming wind projects on October 24, 2017. The 2017R RFP  
98 was well received by the market, as indicated by the fact the company received  
99 Wyoming wind proposals from nine bidders offering 49 bid alternatives for 13 wind  
100 projects. The company also received non-Wyoming wind proposals from five bidders  
101 offering 15 bid alternatives for six wind projects. In aggregate, 5,219 MW of new wind  
102 resource capacity was bid into the 2017R RFP (4,624 MW of Wyoming wind and 595  
103 MW of non-Wyoming wind).

104 **Q. When did the company complete its initial shortlist evaluation?**

105 A. The company completed its initial shortlist evaluation and scoring and began a capacity  
106 factor evaluation process, performed by Sapere Consulting, on November 12, 2017.  
107 The Utah IE and Bates White, LLC, the Oregon IE, completed their review of the initial  
108 shortlist on November 17, 2017. Once the IEs completed their review of the initial  
109 shortlist, the company notified bidders whether their proposed projects were selected  
110 to the initial shortlist and provided an opportunity for bidders selected to the initial  
111 shortlist to update pricing. On November 22, 2017, the company received best-and-  
112 final pricing for bids selected to the initial shortlist.

113 **Q. Did the company use the best-and-final pricing received on November 22, 2017, to**  
114 **establish the 2017R RFP final shortlist?**

115 A. No. On November 16, 2017, shortly after best-and-final pricing was received, the U.S.  
116 House of Representatives passed H.R. 1, which included changes in federal tax law  
117 reasonably expected to affect bid pricing. On December 2, 2017, the U.S. Senate passed  
118 its own version of a tax-reform bill, setting the stage for a conference committee to  
119 reconcile differences between the two bills. On December 7, 2017, the company  
120 notified bidders that it would request updated pricing to reflect potential changes in  
121 federal tax law once the reconciliation process initiated by Congress was completed.  
122 On December 15, 2017, the conference committee approved its report on H.R. 1, and  
123 on December 18, 2017, the company notified bidders that updated best-and-final  
124 pricing reflecting federal tax provisions outlined in the conference committee's report  
125 on H.R. 1 must be submitted by December 21, 2017. The updated best-and-final pricing  
126 received on December 21, 2017, was used to establish the 2017R RFP final shortlist.

127 **Q. Were the provisions in the conference committee's report on H.R. 1 ultimately**  
128 **passed by Congress and signed by the President?**

129 A. Yes. Congress passed H.R. 1 on December 20, 2017. The bill became law on December  
130 22, 2017, when it was signed by President Trump.

131 **Q. How did the company select which bids to include in the 2017R RFP final**  
132 **shortlist?**

133 A. Consistent with the bid evaluation and selection process outlined in the Commission-  
134 approved RFP, the final shortlist selection process was implemented in two basic  
135 phases--the portfolio-development phase and the scenario-risk phase.

136 **Q. Please describe the portfolio-development phase.**

137 A. The portfolio-development phase identifies the least-cost combination of bids using a  
138 methodology that is consistent with the approach used to produce resource portfolios  
139 in the integrated resource plan (“IRP”). The portfolio-development phase was initiated  
140 by processing best-and-final pricing for each bid into the cost-and-performance data  
141 required as inputs to the System Optimizer (“SO”) model and the Planning and Risk  
142 model (“PaR”).

143 The SO model was then used to develop bid portfolios containing the least-cost  
144 combination of bids over a twenty-year planning horizon (2017 through 2036). When  
145 choosing the least-cost combination of bids, the SO model was configured to select  
146 from all of the bids and bid alternatives included in the initial shortlist and all other  
147 proxy-resource alternatives used to develop resource portfolios in PacifiCorp’s 2017  
148 IRP (*i.e.*, front-office transactions or “FOTs”, demand-side management resources, new  
149 thermal resources, *etc.*). The company did not force the SO model to select any bid or  
150 any combination of bids.

151 The company developed bid portfolios for nine price-policy scenarios, which,  
152 as described in my direct testimony, are developed by pairing three natural-gas price  
153 forecasts (low, medium, and high) with three carbon dioxide (“CO<sub>2</sub>”) price forecasts  
154 (zero, medium, and high). I describe updates made to these price-policy scenarios since  
155 the company’s original filing later in my supplemental direct testimony.

156 For each price-policy scenario, the company also calculated the present-value  
157 revenue-requirement differential (“PVRR(d)”) between two system simulations--one  
158 that includes 2017R RFP bids and the Transmission Projects and one without. These



159 studies were prepared using the SO model and PaR and are used to quantify the  
160 economic impact of top-performing bid portfolios.

161 The combination of bids selected by the SO model across each of the nine price-  
162 policy scenarios and the accompanying PVRR(d) results, calculated using the SO  
163 model and PaR, identifies the bid portfolios expected to deliver economic benefits for  
164 customers. Specific to the 2017R RFP, this process identified two bid portfolios that  
165 were then further evaluated in the scenario-risk analysis phase of the bid-selection  
166 process.

167 **Q. When developing bid portfolios, how much new wind capacity could the SO model  
168 select in eastern Wyoming?**

169 A. Consistent with the assumptions in my direct testimony, the company assumed that the  
170 Aeolus-to-Bridger/Anticline transmission line will enable interconnection of up to  
171 1,270 MW of additional wind resources to PacifiCorp's transmission system in eastern  
172 Wyoming. Considering that there is a transmission customer in the interconnection  
173 queue with an executed interconnection agreement for a 240-MW qualifying facility  
174 ("QF") in the area, the company assumed that sufficient interconnection capacity must  
175 be reserved for this transmission customer. Consequently, the company restricted new  
176 wind resource bids in eastern Wyoming to 1,030 MW (1,270 MW less 240 MW).

177 **Q. Please describe the scenario-risk-analysis phase of the final shortlist bid-  
178 evaluation process.**

179 A. The scenario-risk phase of the bid-evaluation process ensures that the two top-  
180 performing bid portfolios identified in the portfolio-development phase of the selection  
181 process are analyzed among all nine price-policy scenarios. For instance, one of the bid

182 portfolios identified in the portfolio-development phase includes a consistent set of bids  
183 selected by the SO model in five of the nine price-policy scenarios. The second bid  
184 portfolio, which includes the same bids that are in the first bid portfolio plus an  
185 additional bid, was selected by the SO model in the other four price-policy scenarios.  
186 In the scenario-risk phase of the bid-selection process, the first bid portfolio was  
187 analyzed in the four price-policy scenarios where it was not selected as the least-cost  
188 bid portfolio. Similarly, the second bid portfolio was analyzed in the five price-policy  
189 scenarios where it was not selected as the least-cost bid portfolio.

190 As in the portfolio-development phase, these studies were performed using the  
191 SO model and PaR. The outputs from these studies were used to calculate the PVRR(d)  
192 between two system simulations--one that includes 2017R RFP bids and the  
193 Transmission Projects and one without. The company then used the PVRR(d) results  
194 to initially identify the least-cost, least-risk bid portfolio.

195 **Q. Did the company identify any issues in the modeling initially used in the portfolio-**  
196 **development phase and scenario-risk phase of the bid-selection process?**

197 A. Yes. On-going due-diligence review of the least-cost, least-risk bid portfolio allowed  
198 the company to identify two issues with specific bids that affected the initial economic  
199 analysis. First, the company discovered that capacity factor adjustments applied to two  
200 bids were only partially captured in the SO model and PaR simulations. Consistent with  
201 recommendations from Sapere Consulting, the net capacity factor for two projects were  
202 assessed at 92 percent of the net capacity factor proposed by [REDACTED]  
203 [REDACTED]. When applying the net-capacity-factor adjustment in the SO model and  
204 PaR, its impact on federal PTC benefits and bid costs were accurately captured.

205 However, its impact on the expected energy output was not captured. This had the effect  
206 of overstating net power cost (“NPC”) benefits associated with these bids, one of which  
207 was included in the initial least-cost, least-risk bid portfolio.

208 The second issue was identified when reviewing redline edits made by  
209 [REDACTED] to the 2017R RFP pro-forma BTA. Specifically, the  
210 company noticed that [REDACTED], which submitted several BTA  
211 bids, with two of these bids initially included in the least-cost, least-risk bid portfolio,  
212 struck language specifying that it would be responsible for applicable sales taxes.  
213 [REDACTED] subsequently confirmed that its price proposals did not  
214 include sales tax, and the company confirmed that it did not include sales tax in its  
215 evaluation of costs for any of the [REDACTED] BTA bids.

216 **Q. How did the company evaluate the impact of these two issues in the bid-selection**  
217 **process?**

218 A. The company first corrected the net-capacity-factor inputs for the two projects  
219 proposed by [REDACTED] and included the estimated cost of sales tax  
220 on all of the [REDACTED] BTA bids. Once these corrections were  
221 made, the company reran the SO model portfolio-development studies for two price-  
222 policy scenarios--one pairing low natural-gas prices with zero CO<sub>2</sub> prices and one  
223 pairing medium natural-gas prices with medium CO<sub>2</sub> prices.

224 **Q. Did the correction to the net-capacity-factor inputs for the [REDACTED]**  
225 **[REDACTED] bids cause a change in the bid portfolio in these updated SO model**  
226 **studies?**

227 A. No. The [REDACTED] bid that was included in the original least-cost,

228 least-risk bid portfolio continued to be selected by the SO model in both price-policy  
229 scenarios.

230 **Q. Did the application of sales tax to the [REDACTED] BTA bids cause**  
231 **a change in the bid portfolio in these updated SO model studies?**

232 A. Yes. When sales tax was added to the cost of the [REDACTED] BTA  
233 bids, one of its two projects that was originally included in the initial least-cost, least-  
234 risk bid portfolio was replaced with another bid. Specifically, [REDACTED]  
235 [REDACTED] BTA bid for the [REDACTED] was replaced with [REDACTED]  
236 [REDACTED] for the [REDACTED].

237 **Q. Did the company update its economic analysis to account for this update to the**  
238 **bid portfolio?**

239 A. Yes. The economic analysis among all nine price-policy scenarios was refreshed to  
240 reflect this updated bid portfolio, representing the 2017R RFP final shortlist, with  
241 corrected cost-and-performance inputs. This analysis was updated using the SO model  
242 and PaR. I describe the company's updated economic analysis for the Combined  
243 Projects including the 2017R RFP final shortlist later in my supplemental direct  
244 testimony.

245 **Q. Did the company inform the Utah and Oregon IEs of changes to the 2017R RFP**  
246 **final shortlist resulting from the corrections applied to the modeling described**  
247 **above?**

248 A. Yes. When issues related to the application of net-capacity factor adjustments and the  
249 omission of sales tax in the economic analysis were discovered, the company notified  
250 the Utah and Oregon IEs to explain the impact on the 2017R RFP final shortlist and the

251 impact on the economic analysis.

252 **Q. Did the Oregon IE request any additional sensitivity studies during its review of**  
253 **the 2017R RFP final shortlist analysis?**

254 A. Yes. As I will address more fully later in my supplemental direct testimony, the  
255 company's bid-selection modeling, performed using the SO model and PaR, reflects  
256 nominal federal PTC inputs, to be consistent with how federal PTC benefits will flow  
257 into customer rates, where applicable, rather than levelized federal PTC inputs. To  
258 understand the impact of this assumption on bid selections, the Oregon IE requested  
259 that the company produce an SO model sensitivity, with levelized PTCs, using medium  
260 natural-gas price and medium CO<sub>2</sub> price assumptions to understand how treatment of  
261 federal PTCs affects bid selection. The Utah IE also expressed interest in seeing this  
262 sensitivity.

263 **Q. What were the findings from this IE sensitivity?**

264 A. When federal PTCs applicable to BTA bids and benchmark bids are levelized, the SO  
265 model replaces two BTA bids and a benchmark bid with two PPA bids. The PVRR(d)  
266 net benefits in the IE sensitivity, calculated from projected system costs through 2036  
267 from the SO model, are lower in the IE sensitivity than they are in the economic  
268 analysis using the 2017R RFP final shortlist. In reviewing these results with the IEs,  
269 the company also highlighted that the bid portfolio in the IE sensitivity produces higher  
270 nominal costs when compared to the economic analysis based on the 2017R RFP final  
271 shortlist.

272 **Q. Did the company change its 2017R RFP final shortlist based on the IE sensitivity?**

273 A. No. While the IE sensitivity shows a change in the bid portfolio, this portfolio is

274 selected based on federal PTC inputs that are inconsistent with how PTC benefits will  
 275 be treated in customer rates. Moreover, the net benefits from the bid portfolio in the IE  
 276 sensitivity produce lower PVRR(d) benefits and lower near-term nominal net-benefits  
 277 than the bid portfolio reflected in the 2017R RFP final shortlist.

278 **Q. Please describe the final shortlist of winning bids from the 2017R RFP.**

279 A. The 2017R RFP final shortlist includes four new wind projects located in Wyoming  
 280 from three different bidders. The total capacity of the four projects is 1,170 MW. The  
 281 projects included in the final shortlist are summarized in Table 1-SD.

282 **Table 1-SD. 2017R RFP Final Shortlist Projects**

Project Name (Bidder)	Location	Capacity (MW)
TB Flats I & II (PacifiCorp)	Carbon & Albany Counties, WY	500
Cedar Springs (NextEra Energy Acquisitions)	Converse County, WY	400
McFadden Ridge II (PacifiCorp)	Carbon & Albany Counties, WY	109
Uinta (Invenergy Wind Development)	Uinta County, WY	161

283 **Q. Are any of the winning bids the company’s benchmark resources?**

284 A. Yes. The TB Flats I and II and McFadden Ridge II projects are company-benchmark  
 285 resources that will be developed under engineer, procure, and construction (“EPC”)  
 286 agreements. The Uinta project is being developed by Invenergy Wind Development  
 287 under BTAs. The Cedar Springs project is being developed by NextEra Energy  
 288 Acquisitions as a 50-percent BTA and a 50-percent PPA. In total, the final shortlist  
 289 includes 361 MW that will be developed under BTAs, 609 MW of benchmark capacity  
 290 that will be developed under EPC agreements, and 200 MW that will deliver energy  
 291 and capacity under a PPA.

292 **Q. Please summarize the cost-and-performance attributes of the winning bids.**

293 A. The total in-service capital cost for the winning bids is \$1.30 billion, down from the

294 \$1.37 billion assumed in the company's initial filing. Considering that the winning bids  
295 represent an increase in total owned-wind capacity (from just over 860 MW in the  
296 company's initial filing to approximately 970 MW), the per-unit capital cost for final  
297 shortlist bids is down approximately 17 percent from \$1,590/kW to \$1,320/kW.

298 In addition to these capital costs, the PPA price that will be paid to NextEra  
299 Energy Acquisitions for 50 percent of the output from the Cedar Springs project is  
300 expected to add approximately [REDACTED] to total-system NPC [REDACTED]  
301 [REDACTED]. These costs are significantly lower  
302 than proxy PPA costs that were based off of certain QF projects that were included in  
303 the company's initial filing, which were assumed to add [REDACTED]  
304 to total-system NPC beginning 2022, rising to [REDACTED] by the  
305 end of 2041. This proxy QF project, which requires interconnection facilities beyond  
306 the Aeolus-to-Bridger/Anticline transmission line that cannot be built until 2024, is no  
307 longer included in the company's economic analysis of the Combined Projects.

308 In aggregate, the winning bids are expected to operate at a capacity-weighted  
309 average annual capacity factor of 40.3 percent.

310 The in-service cost for network upgrades required to interconnect the final  
311 shortlist projects total [REDACTED], and the cost to build the Aeolus-to-  
312 Bridger/Anticline transmission line remains at [REDACTED]. The expected cost-and-  
313 performance attributes for the winning bids and the Transmission Project is  
314 summarized in more detail in Confidential Exhibit RMP\_\_(RTL-1SD).

315 **Q. How did the company verify the forecasted capacity factors in its review of bids**  
316 **during the 2017R RFP?**

317 A. The company retained an independent third-party expert, Sapere Consulting, to  
318 evaluate the capacity factors proposed for each bid selected to the initial shortlist.  
319 Sapere Consulting's report is attached as Confidential Exhibit RMP\_\_(RTL-2SD).

320 **Q. Did the company adjust any of the performance data for bids included in the**  
321 **initial shortlist based on the report prepared by Sapere Consulting?**

322 A. Yes. Consistent with recommendations from Sapere Consulting, the net capacity factor  
323 for the [REDACTED] bids were assessed at 92 percent of the net  
324 capacity factor proposed by [REDACTED]. No adjustments were  
325 applied to any of the other bids.

326 **Q. As part of the 2017R RFP process, did the company perform any preliminary**  
327 **viability assessments for the projects included in the final shortlist?**

328 A. Yes. The company reviewed each project's place in the transmission interconnection  
329 queue and how each project will qualify for federal PTCs. The company also reviewed  
330 bid materials to evaluate site control, progress in collecting avian data, and permitting  
331 timelines. All of the projects have either initiated or received system impact studies and  
332 are expected to be able to execute interconnection agreements that support the proposed  
333 commercial-operation dates. All of the projects will qualify for the full value of PTCs  
334 by having secured safe-harbor equipment and by meeting continuity-of-construction  
335 requirements, as described in Ms. Nikki L. Kobliha's testimony, by coming online by  
336 the end of 2020. All of the final shortlist projects have demonstrated they have site  
337 control, have reasonable permitting timelines that will allow the projects to be place in



338 service by the end of 2020, and have initiated collection of avian data.

339 **Q. What is the status of the 2017S RFP?**

340 A. The company received initial bids for new solar resources on December 11, 2017. On  
341 January 8, 2018, PacifiCorp established an initial shortlist, considering both price and  
342 non-price scoring elements, which was subsequently submitted to the Solar RFP IE for  
343 review. As was the case with the 2017R RFP, the market response to the 2017S RFP  
344 was robust. The company received solar resource proposals from 31 bidders offering  
345 109 bid alternatives for 46 solar projects. In aggregate, 6,496 MW of new solar resource  
346 capacity was bid into the 2017S RFP. After completing its bid-eligibility screening, a  
347 process that ensures all bids satisfy minimum-bid requirements that are specified in the  
348 2017S RFP, the company disqualified 32 bid alternatives, which equates to 3,039 MW  
349 of new solar resource capacity.

350 **Q. Did the company review those bid alternatives that did not meet minimum-bid**  
351 **requirements with the Solar RFP IE?**

352 A. Yes. The Solar RFP IE reviewed the company's minimum-eligibility criteria and  
353 determined that these criteria are consistent with other renewable resource RFPs. The  
354 Solar RFP IE also reviewed the specific bid alternatives that were disqualified, and in  
355 all instances, found that the disqualified bids clearly did not meet the minimum-  
356 eligibility criteria listed in the RFP.

357 **Q. Has the Solar RFP IE commented on any other elements of the on-going RFP**  
358 **process?**

359 A. Yes. On January 10, 2018, the Solar RFP IE submitted its first status report, where it  
360 concluded that the 2017S RFP documents are clear and the 2017S RFP has been

361 conducted in a clear and transparent manner.

362 **Q. Please summarize the bids selected to the initial shortlist from the 2017S RFP.**

363 A. The 2017S RFP initial shortlist includes PPAs bids from 10 projects proposed by seven  
364 bidders totaling 1,629 MW. The majority of the projects (1,414 MW) are located in  
365 Utah, and the remaining initial shortlist bids are located in Oregon (114 MW) and  
366 Washington (100 MW). All of the bids on the 2017S RFP initial shortlist have proposed  
367 PPAs with commercial-operation dates ranging between November 2020 and January  
368 2021--approximately one year before the initial ramp down in investment-tax credits.

369 **Q. Has the company determined whether it will pursue any bids from the 2017S**  
370 **RFP?**

371 A. No. The company continues to evaluate potential bids in the 2017S RFP and has not  
372 yet established a final shortlist. There are several outstanding milestones that have to  
373 be met before establishing a final shortlist. Under the 2017S RFP schedule, the Solar  
374 RFP IE will complete its review of the initial shortlist no later than January 29, 2018,  
375 and then bidders will be asked to submit best-and-final pricing no later than February  
376 5, 2018. Once best-and-final pricing is received, the company plans to identify a final  
377 shortlist by mid-March 2018.

378 **Q. Has the company analyzed how the potential selection of bids from the 2017S RFP**  
379 **might affect the economic analysis of the 2017R RFP final shortlist?**

380 A. Yes. Using cost-and-performance data from the bids submitted into the 2017S RFP, the  
381 company analyzed how the potential selection of these bids would impact the economic  
382 analysis of the winning bids from the 2017R RFP. I describe this sensitivity analysis  
383 later in my supplemental direct testimony.

**UPDATED ECONOMIC ANALYSIS**

384

385 **Q. What assumptions did the company update before refreshing its economic**  
386 **analysis of the Combined Projects?**

387 A. The models were updated to reflect: (1) cost-and-performance assumptions for the  
388 Wind Projects consistent with the winning bids selected to the 2017R RFP final shortlist  
389 as summarized earlier in my supplemental direct testimony; (2) current load-forecast  
390 projections; (3) current price-policy scenario assumptions; and (4) recent changes in  
391 federal tax rate for corporations.

392 **Q. Please describe the updated cost-and-performance estimates for the Wind**  
393 **Projects.**

394 A. The updated economic analysis includes the capital costs associated with the winning  
395 bids, the costs associated with the Cedar Springs PPA, and the updated net capacity  
396 factors, as described above. The updated economic analysis also captures terminal-  
397 value benefits from BTA and EPC-benchmark bids, where the company retains control  
398 of the site at the end of the asset life. These benefits were considered in the 2017R RFP  
399 bid-selection process, consistent with the bid-evaluation methodology described in the  
400 RFP, and therefore, they are applied in the updated economic analysis.

401 **Q. What is captured by the terminal value applied to BTA and EPC-benchmark bids?**

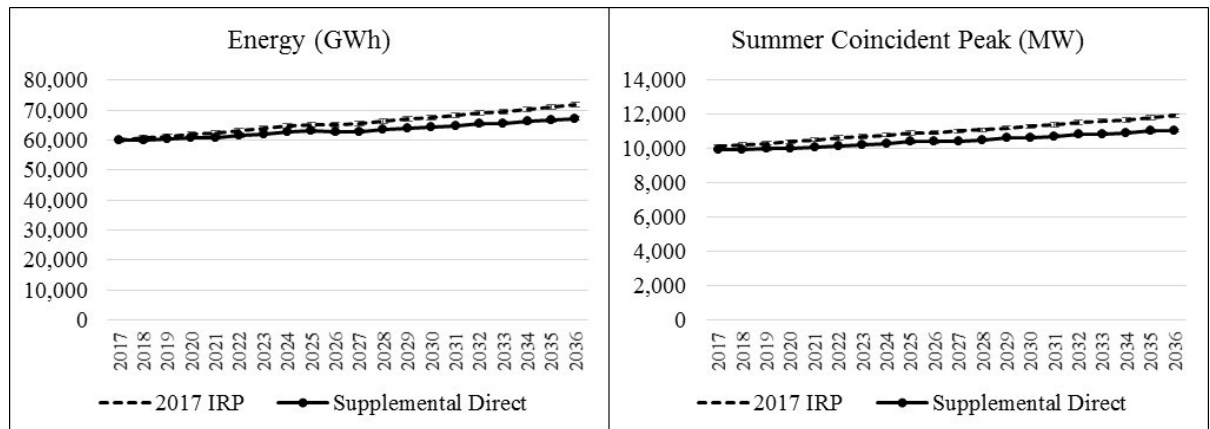
402 A. When a wind asset reaches the end of its life (assumed to be 30 years), equipment  
403 associated with the wind asset itself has been fully depreciated. However, transmission  
404 assets required to interconnect the wind facility have a longer life (assumed to be 62  
405 years). At the time the wind asset reaches the end of its life, the transmission assets  
406 required for interconnection have approximately 32 years of additional life remaining.

407           With an owned-wind facility where the company retains control of the site,  
408           whether developed as a BTA or an EPC-benchmark, that site can be redeveloped using  
409           existing transmission assets that have not been fully depreciated. Consequently, relative  
410           to the future development of a new greenfield wind project, the redevelopment of an  
411           existing site limits incremental transmission interconnection costs. Similarly, with an  
412           owned facility, an existing site can be redeveloped with limited incremental project-  
413           development costs, thereby reducing the cost to acquire development rights relative to  
414           a new site. These terminal-value benefits are not applicable to a PPA bid, where a third-  
415           party retains control of the site.

416   **Q.   Please describe the new load forecast assumptions included in the updated**  
417   **economic analysis.**

418   A.   The load forecast used in the economic analysis summarized in my direct testimony is  
419           the same load forecast used in PacifiCorp's 2017 IRP. This 2017 IRP load forecast was  
420           finalized in December 2016. The updated economic analysis uses the company's new  
421           load forecast completed in the summer of 2017, after the company made its initial  
422           filing.

423           Figure 1-SD compares the load forecast from the 2017 IRP used in my original  
424           economic analysis to the new load forecast. The updated system energy forecast is  
425           down by 2.2 percent in 2021 and down by 6.3 percent in 2036 relative to the 2017 IRP  
426           forecast. The updated coincident summer peak forecast is down by 4.1 percent in 2021  
427           and down by 7.2 percent in 2036 relative to the 2017 IRP forecast.

**Figure 1-SD. Comparison of the 2017 IRP and Updated Load Forecast Assumptions**

429 Changes in the load forecast are primarily driven by: (1) a reduction in Utah  
 430 and Wyoming industrial loads principally due to reduced usage projections for a  
 431 number of large customers; (2) increases in the growth of customer generation from  
 432 2017 to 2018, contributing to reductions in Utah residential customer usage; and (3)  
 433 updated appliance saturation and efficiency assumptions with refinements to  
 434 miscellaneous device sales data (*i.e.*, televisions, pool heaters, personal computers, and  
 435 other plug-in devices), contributing to reductions in Utah residential customer usage.

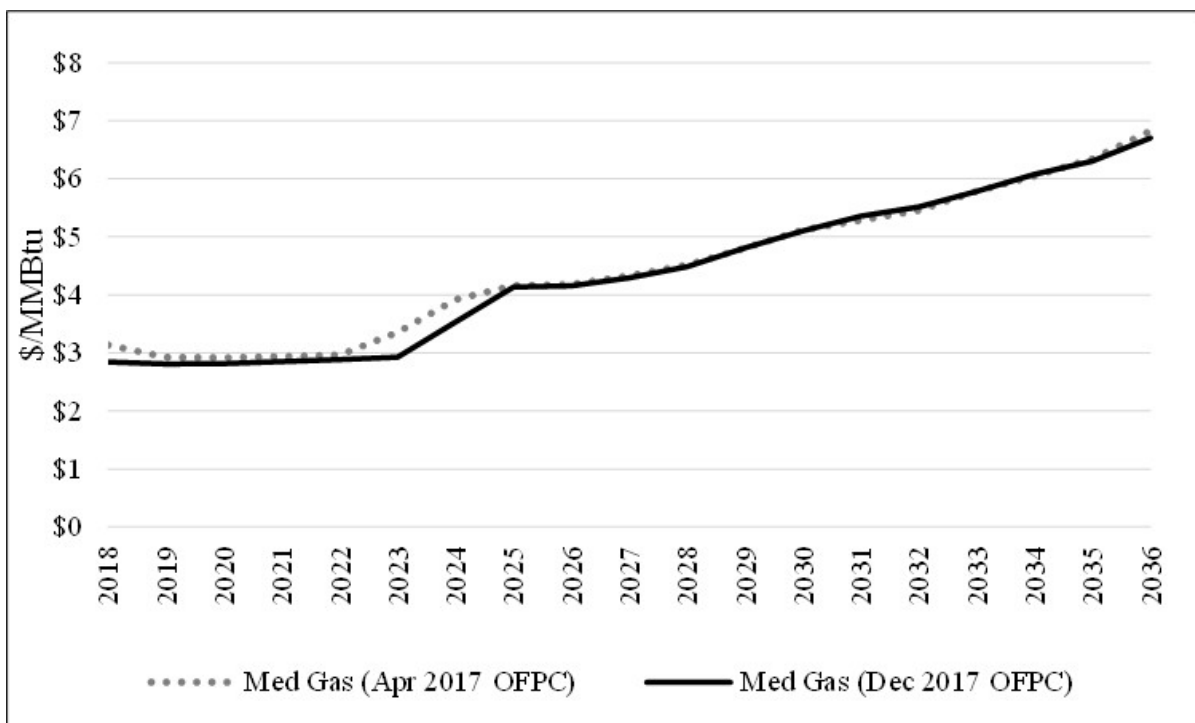
436 **Q. Please describe the new price-policy assumptions included in the updated**  
 437 **economic analysis.**

438 A. In my direct testimony, I described nine price-policy scenarios, developed by pairing  
 439 three natural-gas price forecasts (low, medium, and high) with three CO<sub>2</sub> price forecasts  
 440 (zero, medium, and high). The medium natural-gas price assumptions were derived  
 441 from the company's OFPC. In the economic analysis summarized in my direct  
 442 testimony, the company used its April 26, 2017 OFPC.

443 The company's most recent OFPC is dated December 30, 2017, which reflects  
 444 more current market forwards and an updated forecast from [REDACTED]. Figure 2-SD

445 compares Henry Hub natural-gas prices from the April 26, 2017 OFPC, as used to  
446 support the economic analysis in my direct testimony, with Henry Hub natural-gas  
447 prices from the updated December 30, 2017 OFPC. Over the period 2018 through 2036  
448 and using the most current discount rate, the nominal levelized price for Henry Hub  
449 natural-gas prices has decreased by approximately three percent from \$4.06/MMBtu to  
450 \$3.94/MMBtu.

451 **Figure 2-SD. Comparison of the April 2017 and December 2017 OFPC Henry Hub**  
452 **Natural Gas Price Forecasts**



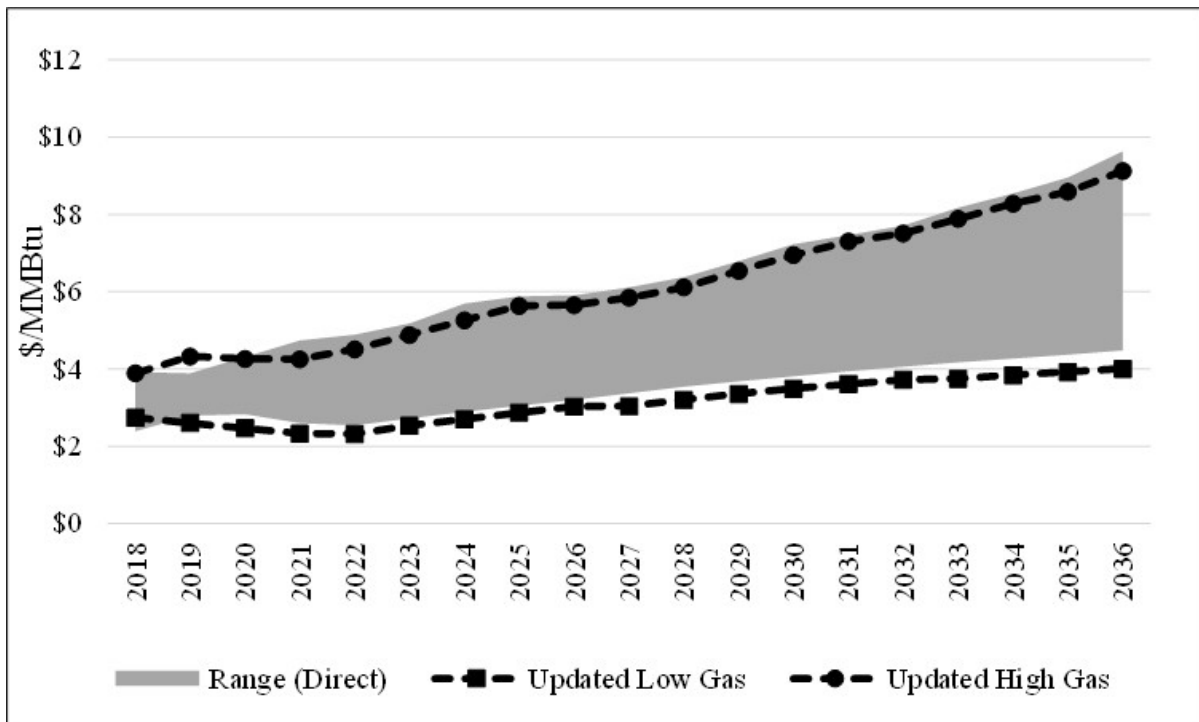
453 The updated OFPC reflects market forwards as of December 30, 2017 over the  
454 period January 2018 through January 2024. The decrease in levelized prices between  
455 the updated OFPC and the April OFPC used in the company's original economic  
456 analysis is primarily driven by a reduction in market forwards. Prices in the updated  
457 market fundamentals forecast from [REDACTED], which are used exclusively in the OFPC  
458 beyond January 2025, track closely with those assumed in the April 2017 OFPC. The

459 company continues to blend market forwards from month 61 (February 2023) through  
460 month 72 (January 2024) with the fundamentals-based forecast from month 85  
461 (February 2025) through month 96 (January 2026) to establish prices in month 73  
462 (February 2024) through month 84 (January 2025).

463 **Q. Did the company update the low and high natural-gas price scenarios used in the**  
464 **updated economic analysis?**

465 A. Yes. Consistent with the company's approach to develop low and high natural-gas price  
466 scenarios used in the original economic analysis, low and high natural-gas price  
467 assumptions were updated after reviewing the range in more recent forecasts developed  
468 by ████████, ██████, and the U.S. Department of Energy's Energy Information  
469 Administration. Exhibit RMP\_\_(RTL-3SD) shows the range in natural-gas price  
470 assumptions from these third-party forecasts relative to those adopted for the price-  
471 policy scenarios in the company's updated economic analysis of the Combined  
472 Projects.

473 Figure 3-SD shows the range between the low and high natural-gas price  
474 scenarios used in the company's original economic analysis alongside the updated low  
475 and high natural-gas price assumptions. Nominal levelized prices in the low and high  
476 scenarios are \$2.95/MMBtu (down by approximately seven percent) and \$5.60/MMBtu  
477 (down by approximately four percent), respectively.

**Figure 3-SD. Updated Low and High Natural-Gas Price Assumptions**

479 **Q. Did the company update its CO<sub>2</sub> price scenarios used in its updated economic**  
 480 **analysis?**

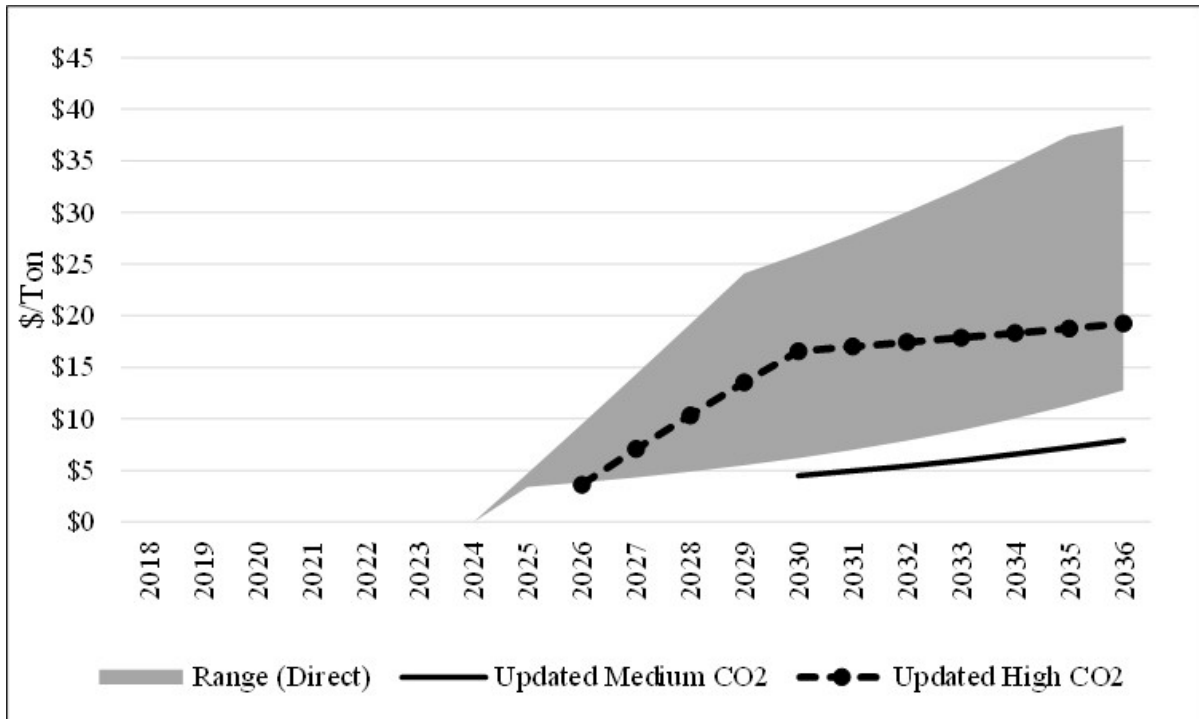
481 A. Yes. As with natural-gas price assumptions and consistent with the company's approach  
 482 to develop low and high CO<sub>2</sub> price scenarios used in the original economic analysis,  
 483 low and high CO<sub>2</sub> price assumptions were updated after reviewing the range in more  
 484 recent forecasts developed by [REDACTED] and [REDACTED]. To bracket the low end of potential-  
 485 policy outcomes, the company continues to assume there are no future policies adopted  
 486 that would require incremental costs to achieve emission reductions in the electric  
 487 sector. For this scenario, the assumed CO<sub>2</sub> price is zero.

488 Figure 4-SD shows the range between the medium and high CO<sub>2</sub> price scenarios  
 489 used in the company's original economic analysis alongside the updated medium and  
 490 high CO<sub>2</sub> price assumptions. The updated medium and high CO<sub>2</sub> price assumptions are  
 491 lower and start later relative to the assumptions summarized in my direct testimony.



492 Updated CO<sub>2</sub> prices in the medium scenario begin in 2030 (five years later) at \$4.49/ton  
 493 and rise to \$7.95/ton by 2036. Updated prices in the high scenario begin in 2026 (one  
 494 year later) at \$3.62/ton, rise to \$16.55/ton by 2030, and reach \$19.23/ton by 2036.  
 495

**Figure 4-SD. Updated Medium and High CO<sub>2</sub> Price Assumptions**



496 **Q. Please describe the updated federal tax rate for corporations that was included in**  
 497 **the updated economic analysis of the Combined Projects.**

498 A. The company’s updated analysis assumes a 21-percent federal income tax rate. Based  
 499 on an assumed net state income tax rate of 4.54 percent, the effective combined federal  
 500 and state income tax rate used in the updated analysis is 24.587 percent.

501 **Q. Please describe how the effective combined federal and state income tax rate**  
 502 **assumption is applied in the SO model and PaR in the updated economic analysis.**

503 A. The effective combined federal and state income tax rate affects the company’s post-  
 504 tax weighted-average cost of capital (“post-tax WACC”), which is used as the discount

505 rate in the SO model and PaR. With the changes in tax law, the company's discount rate  
506 has been updated from 6.57 percent to 6.91 percent.

507 The modified income tax rate also affects the capital revenue requirement for  
508 all new resource options available for selection in the SO model, including the selection  
509 of bids from the 2017R RFP. As described in my direct testimony, capital revenue  
510 requirement is levelized in the SO and PaR models to avoid potential distortions in the  
511 economic analysis of capital-intensive assets that have different lives and in-service  
512 dates. This is achieved through annual capital-recovery factors, which are expressed as  
513 a percentage of the initial capital investment for any given resource alternative in any  
514 given year. Capital-recovery factors, which are based on the revenue requirement for  
515 specific types of assets, are differentiated by each asset's assumed life, book-  
516 depreciation rates, and tax-depreciation rates. Because capital revenue requirement  
517 accounts for the impact of income taxes on rate-based assets, the capital-recovery  
518 factors applied to new resource costs in the SO model were updated for each simulation  
519 of the company's system.

520 Finally, the updated income tax rate affects the tax gross-up of all PTC-eligible  
521 resources. As noted in my direct testimony, the current value of federal PTCs is  
522 \$24/MWh, which equates to a \$38.68/MWh reduction in revenue requirement  
523 assuming an effective combined federal and state income tax rate of 37.95 percent. The  
524 updated combined federal and state income tax rate reduces the revenue requirement  
525 associated with federal PTCs from \$38.68/MWh to \$31.82/MWh, adjusted for inflation  
526 over time. The impact of the updated income tax rate assumptions were applied to all  
527 PTC-eligible resource alternatives available in the SO model.

528 **Q. How were these assumption updates captured in the updated economic analysis of**  
529 **the Combined Projects?**

530 A. The company updated the SO model and PaR to reflect these updated assumptions. As  
531 was done in the original analysis summarized in my direct testimony, these models  
532 were used to calculate the PVRR(d) between a simulation with and without the  
533 Combined Projects after applying the modeling updates. These simulations continue to  
534 cover a forecast horizon out through 2036. The company also updated its calculation  
535 of the PVRR(d) from the change in nominal revenue requirement due to the Combined  
536 Projects through 2050.

537 **Q. In addition to the assumption updates described above, did the company change**  
538 **how it applied federal PTC benefits in its system modeling using the SO model**  
539 **and PaR configured to forecast system costs through 2036?**

540 A. Yes. When establishing the 2017R RFP final shortlist, the company applied PTC  
541 benefits for applicable bids (BTAs and benchmark-EPC bids) on a nominal basis rather  
542 than on a levelized basis. This approach better reflects how the federal PTC benefits  
543 for these bids will flow through to customers and aligns the treatment of federal PTC  
544 benefits in the system modeling results extending out through 2036 with the nominal  
545 revenue requirement results extending out through 2050. It also ensures the 2017R RFP  
546 bid selections from the SO model more accurately reflect the difference in how BTA  
547 and benchmark-EPC bids are expected to impact customer rates.

548 **Q. Did the company continue to apply revenue requirement associated with capital**  
549 **costs on a levelized basis in its system modeling using the SO model and PaR**  
550 **configured to forecast system costs through 2036?**

551 A. Yes. When setting rates, revenue requirement from capital costs is depreciated over  
552 the book life of the asset, effectively spreading the cost of capital investments over  
553 the life of the asset. Because revenue requirement from capital projects is spread over  
554 the life of the asset in rates, these costs continue to be treated as a levelized cost in the  
555 SO model and PaR simulations. As was done in the company's original economic  
556 analysis to estimate the nominal revenue requirement impacts from the Combined  
557 Projects, revenue requirement from capital associated with the Combined Projects is  
558 treated as a nominal cost when the results are extrapolated out through 2050.

559 **UPDATED SYSTEM-MODELING PRICE-POLICY RESULTS**

560 **Q. Please summarize the updated PVRR(d) results calculated from the SO model and**  
561 **PaR through 2036.**

562 A. Table 2-SD summarizes the updated PVRR(d) results for each price-policy scenario.  
563 The PVRR(d) between cases with and without the Combined Projects, reflecting  
564 winning bids from the 2017R RFP, are shown for the SO model and for PaR, which  
565 was used to calculate both the stochastic-mean PVRR(d) and the risk-adjusted  
566 PVRR(d). The data used to calculate the PVRR(d) results shown in the table are  
567 provided as Exhibit RMP\_\_\_(RTL-4SD).

568  
569

**Table 2-SD Updated SO Model and PaR PVRR(d)  
(Benefit)/Cost of the Combined Projects (\$ million)**

<b>Price-Policy Scenario</b>	<b>SO Model PVRR(d)</b>	<b>PaR Stochastic Mean PVRR(d)</b>	<b>PaR Risk-Adjusted PVRR(d)</b>
Low Gas, Zero CO2	(\$145)	(\$104)	(\$109)
Low Gas, Medium CO2	(\$186)	(\$124)	(\$131)
Low Gas, High CO2	(\$297)	(\$258)	(\$272)
Medium Gas, Zero CO2	(\$306)	(\$246)	(\$258)
Medium Gas, Medium CO2	(\$343)	(\$311)	(\$327)
Medium Gas, High CO2	(\$430)	(\$388)	(\$406)
High Gas, Zero CO2	(\$619)	(\$509)	(\$535)
High Gas, Medium CO2	(\$636)	(\$539)	(\$567)
High Gas, High CO2	(\$696)	(\$605)	(\$636)

570 Over a 20-year period, the Combined Projects reduce customer costs in all nine  
571 price-policy scenarios. This outcome is consistent in both the SO model and PaR  
572 results. Under the central price-policy scenario, assuming medium natural-gas prices  
573 and medium CO<sub>2</sub> prices, the PVRR(d) net benefits range between \$311 million, when  
574 derived from PaR stochastic-mean results, and \$343 million, when derived from SO  
575 model results.

576 **Q. What trends do you observe in the modeling results across the different price-**  
577 **policy scenarios?**

578 A. Projected system net benefits increase with higher natural-gas price assumptions, and  
579 similarly, increase with higher CO<sub>2</sub> price assumptions. Conversely, system net benefits  
580 decline when low natural-gas prices and low CO<sub>2</sub> prices are assumed. This trend holds

581 true when looking at the results from the two simulations used to calculate the PVRR(d)  
582 for all nine of the price-policy scenarios. Importantly, both models continue to show  
583 that the net benefits from the Combined Projects are robust across a range of price-  
584 policy assumptions.

585 **Q. Did you update the potential upside to these PVRR(d) results associated with**  
586 **renewable energy credit (“REC”) revenues?**

587 A. Yes. Consistent with my direct testimony, the PVRR(d) results presented in Table 2-SD  
588 do not reflect the potential value of RECs generated by the incremental energy output  
589 from the Wind Projects. Accounting for the updated performance estimates discussed  
590 above, customer benefits for all price-policy scenarios would improve by  
591 approximately \$31 million for every dollar assigned to the incremental RECs that will  
592 be generated from the Wind Projects through 2036 (up from \$26 million in my original  
593 analysis). Quantifying the potential upside associated with incremental REC revenues  
594 is simply intended to communicate that the net benefits from the Combined Projects  
595 could improve if the incremental RECs can be monetized in the market.

596 **Q. Is there additional upside to the net benefits shown in Table 2-SD?**

597 A. Yes. Before receiving bids submitted into the 2017R RFP, the company locked down  
598 with the IEs default operations and maintenance (“O&M”) assumptions that were  
599 applied to BTA and benchmark-EPC bids beyond proposed O&M agreement periods.  
600 These assumptions were based on the company’s experience in operating and  
601 maintaining the existing fleet of owned-wind facilities, and were used in the bid-  
602 selection process and the economic analysis summarized above.

603                    Since construction of the company's existing fleet of wind facilities, wind  
604                    technology has evolved and turbine sizes have increased. With the increase in turbine  
605                    size, O&M costs are expected to be lower than actual experience because there are  
606                    fewer turbines on a given site. The range in cost savings is expected to vary between  
607                    31 to 42 percent of certain O&M cost elements (*i.e.*, materials and O&M contract  
608                    costs). Two of the winning bids--Invenergy Wind Development's Uinta project and the  
609                    company's TB Flats I and II project--will use larger-turbine equipment for a portion of  
610                    the wind turbines on each site. If the O&M cost elements applicable to the larger-  
611                    turbine equipment are reduced by 42 percent, which is equivalent to an approximately  
612                    18-percent reduction in total O&M costs, beyond the proposed O&M agreement period,  
613                    customer benefits calculated through 2036 for all price-policy scenarios would improve  
614                    by approximately \$13 million.

615                    **UPDATED REVENUE-REQUIREMENT MODELING PRICE-POLICY RESULTS**

616                    **Q.     Did the company update its revenue-requirement modeling among different price-**  
617                    **policy scenarios to reflect the modeling updates described above?**

618                    A.     Yes. Using the same annual revenue-requirement modeling methodology described in  
619                    my direct testimony, the company updated its forecast of the change in nominal annual  
620                    revenue requirement due to the Combined Projects, incorporating the modeling updates  
621                    described earlier my testimony.

622                    **Q.     Please summarize the updated PVRR(d) results calculated from the change in**  
623                    **annual revenue requirement through 2050.**

624                    A.     Table 3-SD summarizes the updated PVRR(d) results for each price-policy scenario  
625                    calculated off of the change in annual nominal revenue requirement through 2050. The

626 annual data over the period 2017 through 2050 that was used to calculate the PVRR(d)  
 627 results shown in the table are provided as Exhibit RMP\_\_(RTL-5SD).

628 **Table 3-SD. Updated Nominal Revenue Requirement PVRR(d)**  
 629 **(Benefit)/Cost of the Combined Projects (\$ million)**

Price-Policy Scenario	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	\$169
Low Gas, Medium CO2	\$133
Low Gas, High CO2	(\$105)
Medium Gas, Zero CO2	(\$60)
Medium Gas, Medium CO2	(\$177)
Medium Gas, High CO2	(\$301)
High Gas, Zero CO2	(\$437)
High Gas, Medium CO2	(\$479)
High Gas, High CO2	(\$585)

630 When system costs and benefits from the Combined Projects are extended out  
 631 through 2050, covering the full depreciable life of the owned wind projects included in  
 632 the 2017R RFP final shortlist, the Combined Projects reduce customer costs in seven  
 633 out of nine price-policy scenarios. Customer benefits range from \$60 million in the  
 634 medium natural-gas, zero CO<sub>2</sub> scenario, to \$585 million in the high natural-gas, high  
 635 CO<sub>2</sub> scenario. Under the central price-policy scenario, assuming medium natural-gas  
 636 prices and medium CO<sub>2</sub> prices, the PVRR(d) benefits of the Combined Projects are  
 637 \$177 million. The Combined Projects provide significant customer benefits in all price-  
 638 policy scenarios, and the net benefits are unfavorable only when low natural-gas prices



639 are paired with zero or medium CO<sub>2</sub> prices. These results show that upside benefits far  
640 outweigh downside risks.

641 **Q. Is there additional potential upside to these PVRR(d) results associated with REC**  
642 **revenues?**

643 A. Yes. Consistent with my direct testimony, the PVRR(d) results presented in Table 3-SD  
644 do not reflect the potential value of RECs generated by the incremental energy output  
645 from the Wind Projects. Accounting for the updated performance, customer benefits  
646 for all price-policy scenarios would improve by approximately \$39 million for every  
647 dollar assigned to the incremental RECs that will be generated from the Wind Projects  
648 through 2050 (up from \$34 million in my original analysis).

649 **Q. Is there additional potential upside to these PVRR(d) results associated with**  
650 **reduced O&M costs?**

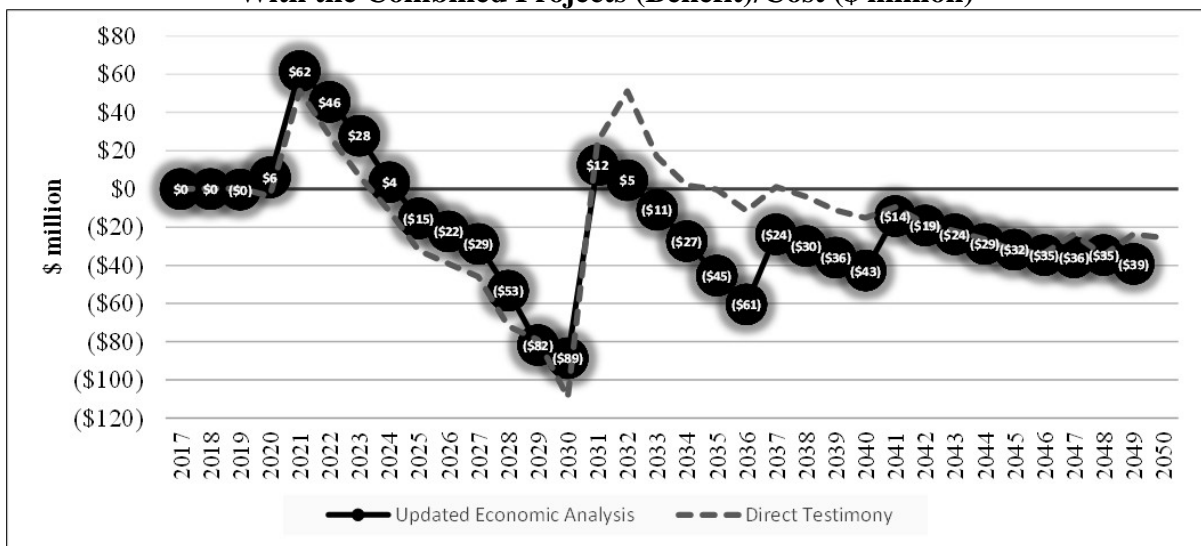
651 A. Yes. As discussed above, the company anticipates O&M costs for those projects that  
652 will install larger turbine equipment to be lower than what has been reflected in the  
653 updated economic analysis. Accounting for these cost savings, customer benefits for  
654 all price-policy scenarios would improve by approximately \$22 million when  
655 calculated from projected operating costs through 2050.

656 **Q. Please describe the change in annual nominal revenue requirement from the**  
657 **Combined Projects.**

658 A. Figure 5-SD shows the updated change in nominal revenue requirement due to the  
659 Combined Projects for the medium natural-gas, medium CO<sub>2</sub> price-policy scenario on  
660 a total-system basis. These results are shown alongside the same results from the  
661 original economic analysis summarized in my direct testimony. The change in nominal

662 revenue requirement shown in the figure reflects updated costs, including capital  
 663 revenue requirement (*i.e.*, depreciation, return, income taxes, and property taxes),  
 664 O&M expenses, the Wyoming wind-production tax, and PTCs. The project costs are  
 665 netted against updated system impacts from the Combined Projects, reflecting the  
 666 change in NPC, emissions, non-NPC variable costs, and system fixed costs that are  
 667 affected by, but not directly associated with, the Combined Projects.

668 **Figure 5-SD Updated Total-System Annual Revenue Requirement**  
 669 **With the Combined Projects (Benefit)/Cost (\$ million)**



670 The data shown in this figure for the updated economic analysis have the same  
 671 basic profile as the data from the original economic analysis summarized in my direct  
 672 testimony. This profile shows that despite a reduction in PTC benefits associated with  
 673 changes in federal tax law, the reduced costs from winning bids from the 2017R RFP  
 674 continue to generate substantial near-term customer benefits, reduce the magnitude and  
 675 shorten the duration over which costs increase after federal PTCs for new wind  
 676 resources expire, and continue to contribute to customer benefits over the long term.

677 The year-on-year reduction in net benefits from 2036 to 2037 is driven by the  
 678 company's conservative approach to extrapolate benefits from 2037 through 2050

679 based on modeled results from the 2028-through-2036 time frame. This leads to an  
680 abrupt reduction in the benefits in 2037, and a subsequent year-on-year reduction to net  
681 benefits, which breaks from the trend observed in the model results over the 2033-to-  
682 2036 time frame, This extrapolation methodology is conservative because it results in  
683 project benefits not matching the levels observed in the model results for 2036 until  
684 2044.

### 685 SOLAR SENSITIVITY

686 **Q. Please describe the sensitivity studies that analyzed the impact of the solar bids**  
687 **received in the 2017S RFP on the economics of the Combined Projects.**

688 A. The company's solar sensitivity analysis used the SO model and PaR simulations to  
689 determine the PVRR(d) based on two model runs--one with solar PPA bids and the  
690 Combined Projects and one with solar PPA bids but without the Combined Projects. In  
691 the sensitivity where PPA bids are pursued with the Combined Projects, the SO model  
692 continues to choose the winning bids included in the 2017R RFP final shortlist as part  
693 of the least-cost bid portfolio. Depending upon the price-policy scenario, between 1,118  
694 MW and 1,315 MW of solar PPA bids, from new projects all located in Utah, are added  
695 to the system by the SO model.

696 **Q. What were the results of the solar sensitivity where solar PPA bids are assumed to**  
697 **be pursued in lieu of the Combined Projects?**

698 A. Table 4-SD summarizes PVRR(d) results for the solar sensitivity where solar PPA bids  
699 are assumed to be pursued without any investments in the Combined Projects. This  
700 sensitivity was developed using SO model and PaR simulations through 2036 for the  
701 medium natural gas, medium CO<sub>2</sub> and the low natural gas, zero CO<sub>2</sub> price-policy

702 scenarios. The results are shown alongside the benchmark study in which the Combined  
 703 Projects were evaluated without solar PPA bids.

704 **Table 4-SD Solar Sensitivity with Solar PPAs Included**  
 705 **in lieu of the Combined Projects (Benefit)/Cost (\$ million)**

	<b>Sensitivity PVRR(d)</b>	<b>Benchmark PVRR(d)</b>	<b>Change in PVRR(d)</b>
<b>Medium Gas, Medium CO2</b>			
SO Model	(\$334)	(\$343)	\$9
PaR Stochastic Mean	(\$203)	(\$311)	\$108
PaR Risk Adjusted	(\$213)	(\$327)	\$114
<b>Low Gas, Zero CO2</b>			
SO Model	(\$206)	(\$145)	(\$61)
PaR Stochastic Mean	(\$126)	(\$104)	(\$22)
PaR Risk Adjusted	(\$133)	(\$109)	(\$24)

706 In the medium natural gas, medium CO<sub>2</sub> price-policy scenario, a portfolio with  
 707 the Combined Projects delivers greater customer benefits relative to a portfolio that  
 708 adds solar PPA bids without the Combined Projects. Customer benefits are greater  
 709 when the resource portfolio includes the Combined Projects without solar PPA bids by  
 710 \$114 million in the medium natural gas, medium CO<sub>2</sub> price-policy scenario based on  
 711 the risk-adjusted PaR results. In the low natural gas, zero CO<sub>2</sub> price-policy scenario,  
 712 the portfolio with solar PPA bids and without the Combined Projects has higher net  
 713 customer benefits relative to a portfolio containing just the Combined Projects. The  
 714 increase in net benefits in the solar PPA portfolio is \$24 million based on the risk-  
 715 adjusted PaR results.

716 **Q. What were the results of the solar sensitivity where solar PPA bids are pursued**  
 717 **with the Combined Projects?**

718 A. Table 5-SD summarizes PVRR(d) results for the solar sensitivity where solar PPA bids  
 719 are assumed to be pursued along with the proposed investments in the Combined  
 720 Projects. This sensitivity was developed using SO model and PaR simulations through  
 721 2036 for the medium natural gas, medium CO<sub>2</sub> and the low natural gas, zero CO<sub>2</sub> price-  
 722 policy scenarios. The results are shown alongside the benchmark study in which the  
 723 Combined Projects were evaluated without solar PPA bids.

724 **Table 5-SD Solar Sensitivity with Solar PPAs Included**  
 725 **With the Combined Projects (Benefit)/Cost (\$ million)**

	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
<b>Medium Gas, Medium CO<sub>2</sub></b>			
SO Model	(\$602)	(\$343)	(\$259)
PaR Stochastic Mean	(\$442)	(\$311)	(\$131)
PaR Risk Adjusted	(\$464)	(\$327)	(\$137)
<b>Low Gas, Zero CO<sub>2</sub></b>			
SO Model	(\$286)	(\$145)	(\$141)
PaR Stochastic Mean	(\$185)	(\$104)	(\$81)
PaR Risk Adjusted	(\$195)	(\$109)	(\$86)

726 When the solar PPAs are pursued in addition to the Combined Projects, the total  
 727 benefits increase, but are diluted (*i.e.*, the aggregate net benefits are less than the sum  
 728 of the benefits for the cases where Combined Projects or solar PPAs are pursued  
 729 independently).

730 **Q. What conclusions can you draw from these solar sensitivity analyses?**

731 A. These sensitivities demonstrate that should the company choose to pursue solar bids

732 through the 2017S RFP, the resulting solar PPAs would not displace the Combined  
733 Projects as an alternative means to deliver economic savings for customers.

734 While the sensitivity with a portfolio containing solar PPAs without the  
735 Combined Projects produces a PVRR(d) with net benefits that are slightly higher than  
736 a portfolio without the solar PPAs in the low natural-gas, zero CO<sub>2</sub> price-policy  
737 scenario, both portfolios deliver customer benefits. This sensitivity does not support an  
738 alternative resource procurement strategy to pursue solar PPA bids in lieu of the  
739 Combined Projects. This would leave the significant benefits from the Combined  
740 Projects, which include building a much-needed transmission line, on the table.  
741 Importantly, the sensitivity that evaluates the Combined Projects with the solar PPAs  
742 produces net benefits that are greater than the net benefits from the Combined Projects  
743 without the solar PPAs. This confirms that near-term renewable procurement is not a  
744 matter of whether the company should pursue the Combined Projects *or* the solar PPAs,  
745 but whether the company should consider both opportunities. At this time, it is clear  
746 that the Combined Projects provide significant net benefits, and that these benefits are  
747 not eliminated if the company were to also pursue solar PPA bids through the 2017S  
748 RFP.

749 **WIND-REPOWERING SENSITIVITY**

750 **Q. Has the company updated its sensitivity analysis related to the wind repowering**  
751 **project?**

752 A. Yes. Based on the updates discussed above, coupled with the updated cost-and  
753 performance estimates for the wind repowering project (described in Docket No. 17-  
754 035-39), the company performed a sensitivity that includes the repowered wind

755 facilities assuming they continue to operate within the limits of their large generator  
 756 interconnection agreements (“LGIAs”).

757 **Q. What were the results of the wind-repowering sensitivity?**

758 A. Table 6-SD summarizes PVRR(d) results for this wind-repowering sensitivity. This  
 759 sensitivity was developed using SO model and PaR simulations through 2036 for the  
 760 medium natural-gas, medium CO<sub>2</sub> and the low natural-gas, zero CO<sub>2</sub> price-policy  
 761 scenarios. The results are shown alongside the benchmark study in which the Combined  
 762 Projects were evaluated without wind repowering.

763 **Table 6-SD Wind-Repowering**  
 764 **Sensitivity (Benefit)/Cost (\$ million)**

	<b>Sensitivity PVRR(d)</b>	<b>Benchmark PVRR(d)</b>	<b>Change in PVRR(d)</b>
<b>Medium Gas, Medium CO2</b>			
SO Model	(\$541)	(\$343)	(\$198)
PaR Stochastic Mean	(\$475)	(\$311)	(\$164)
PaR Risk Adjusted	(\$498)	(\$327)	(\$171)
<b>Low Gas, Zero CO2</b>			
SO Model	(\$313)	(\$145)	(\$169)
PaR Stochastic Mean	(\$255)	(\$104)	(\$152)
PaR Risk Adjusted	(\$268)	(\$109)	(\$159)

765 In the wind-repowering sensitivity, customer benefits increase significantly  
 766 when the wind repowering project is implemented with the Combined Projects in both  
 767 the medium natural-gas, medium CO<sub>2</sub>, and the low natural-gas, zero CO<sub>2</sub> price-policy  
 768 scenarios. These results demonstrate that customer benefits not only persist, but also  
 769 increase, if both the wind-repowering project and the Combined Projects are  
 770 completed.

771 **REBUTTAL TESTIMONY RESOURCE NEED**

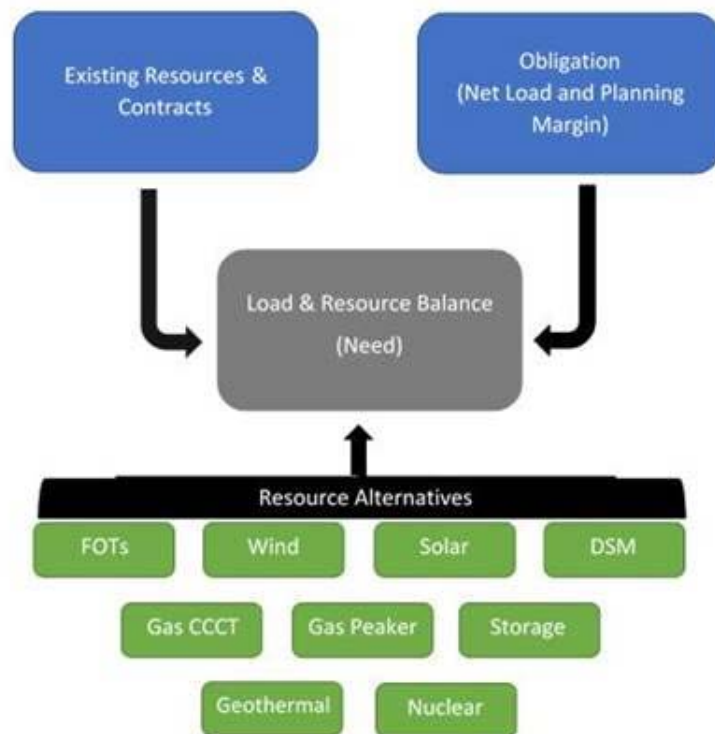
772 **Q. Dr. Zenger, Mr. Vastag, and Mr. Mullins argue that the Combined Projects are not**  
773 **774 tied to a specific resource need. (Zenger Direct, pages 9-11; Vastag Direct lines 53-**  
775 **64; Mullins Direct, page 10, lines 17-20.) Do you agree?**

776 A. No. The Combined Projects meet both near-term and long-term resource needs  
777 identified in the company’s 2017 IRP. The Combined Projects leverage federal PTCs  
778 to provide least-cost resources that meet these needs, and do so with substantial savings  
779 to customers.

780 **Q. How does the company develop its forecast of resource need?**

781 A. Resource need is the product of a load-and-resource balance, which is reported in the  
782 IRP. Figure 1-R summarizes the elements of the load-and-resource balance that are  
used to establish resource need, and once identified, how that need can be met.

**Figure 1-R. Elements of the Load-and-Resource Balance**





783           There are two basic elements to the load-and-resource balance: (1) existing  
784 resources and committed contracts; and (2) obligations. Existing resources and  
785 committed contracts account for any planned or assumed resource retirements and  
786 contract terminations over time. Obligations include load, net of customer-sited  
787 generation and interruptible contracts, over time. Obligations also include a planning  
788 margin, which represents an incremental planning requirement, applied as an increase  
789 to the projected obligation, to ensure sufficient capacity on the system to manage  
790 uncertain events (*i.e.*, weather and outages) and known requirements (*i.e.*, operating  
791 reserves). In recent IRPs, including the 2017 IRP, the company assumes a 13-percent  
792 planning margin.

793           The load-and-resource balance reflects the difference between these two basic  
794 elements. When existing resources and contracts exceed obligations, the company has  
795 sufficient resources to reliably meet customer needs. When existing resources and  
796 contracts are less than its obligations, the company has a resource need. This balance  
797 between existing resources, including committed contracts, and obligations can change  
798 over time. When the company faces a resource need, the IRP is used to evaluate a wide  
799 range of supply-side resources (*i.e.*, renewable resources, gas-fired resources,  
800 uncommitted front-office transactions or “FOTs”, *etc.*) and demand-side resources (*i.e.*,  
801 demand-side management resources or “DSM”) that can be used to meet that need over  
802 time. Different types of resource portfolios that can be used to meet a resource need are  
803 evaluated in the IRP to determine which portfolio is least cost, accounting for risk.

804 **Q. Does the load-and-resource balance presented in the 2017 IRP show a near-term**  
805 **resource need?**

806 A. Yes. Accounting for assumed resource retirements, contract terminations, and  
807 incremental DSM savings from the preferred portfolio, the 2017 IRP shows a near-term  
808 resource need of 527 MW in 2017 rising to 1,023 MW in 2021, the first full year the  
809 Combined Projects will be placed in service.<sup>1</sup> The resource need grows over time with  
810 load growth, existing resource retirements, and committed contracts terminations.

811 **Q. Do the Combined Projects fully satisfy the near-term resource need identified in**  
812 **the 2017 IRP load-and-resource balance?**

813 A. No. In the 2017 IRP, the company updated its capacity contribution values for wind  
814 and solar resources. Based on these values, 15.8 percent of Wyoming wind resource  
815 capacity can be relied upon at times when the system is most likely to experience  
816 conditions where load exceeds available resources. Consequently, the 1,100 MW of  
817 new Wyoming wind in the 2017 IRP preferred portfolio meets approximately 174 MW  
818 (17 percent) of the 1,023 MW resource need in 2021. The remaining resource need in  
819 2021 (83 percent) is met with uncommitted FOTs.

820 **Q. If the Combined Projects were not included in the resource portfolio, how would**  
821 **the 2021 resource need be met?**

822 A. Resource portfolios that do not include the Combined Projects include more  
823 uncommitted FOTs. The resource portfolios with more uncommitted FOTs are higher  
824 cost than resource portfolios that include the Combined Projects under a wide range of  
825 price-policy scenarios. Simply stated, resource portfolios with the Combined Projects

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<sup>1</sup> Table 5.15, PacifiCorp's 2017 IRP, Volume I.

826 displace FOTs in the near-term because the Combined Projects, accounting for PTC  
827 savings, are lower cost and lower risk than FOT resource alternatives.

828 **Q. Has the company previously acquired renewable resources that displace FOTs?**

829 A. Yes. This is not the first time the company has implemented a least-cost, least-risk plan  
830 to procure renewable resources that displace uncommitted FOTs. In fact, all 1,698 MW  
831 of PacifiCorp's existing contracted and owned renewable resources included in rates  
832 today, not including QFs, were acquired and approved by the Commission because they  
833 were the least-cost, least-risk resources, displaced FOTs, and were acquired well before  
834 any thermal capacity or state renewable portfolio standard need.

835 **Q. Mr. Mullins claims that FOTs do not represent fulfillment of a resource need.**  
836 **(Mullins Direct, page 15, lines 1-4.) Is this true?**

837 A. No. Mr. Mullins claims that the 2017 IRP shows currently available resources and FOTs  
838 will meet the company's resource needs through 2026 and therefore the Combined  
839 Projects "cannot be reasonably characterized as addressing a resource need." (Mullins  
840 Direct, page 12, lines 10-11.) This claim improperly assumes that the maximum level  
841 of FOTs assumed in the IRP are committed resources and that other resource  
842 alternatives, such as the Combined Projects, cannot be used to meet the projected  
843 resource need at a lower cost. As noted above, in the IRP, FOTs represent *uncommitted*  
844 resources, meaning they can be displaced if lower-cost alternatives are available. As  
845 the 2017 IRP shows, the energy and capacity provided by the Wind Projects are lower  
846 cost than other resource alternatives, including FOTs.

847 **Q. Is Mr. Mullins' testimony here inconsistent with prior positions taken by UAE?**

848 A. Yes. I understand that in Docket No. 15-035-53, UAE (as part of the Rocky Mountain

849 Coalition for Renewable Energy (“Coalition”)), argued that it was “incorrect . . . that  
850 the [company’s 2015] IRP shows no need for additional resources for over a decade,  
851 and that QF PPAs thus represent unneeded resources.” *In the Matter of the Application*  
852 *of Rocky Mountain Power for Modification of Contract Term of PURPA Power*  
853 *Purchase Agreements with Qualifying Facilities*, Docket No. 15-035-53, Post Hearing  
854 Brief of the Rocky Mountain Coalition for Renewable Energy at 9-10 (Dec. 9, 2015).  
855 UAE argued: “To the contrary, the IRP demonstrates a need for significant new  
856 resources, which PacifiCorp primarily proposes to secure through short-term FOTs.”  
857 *Id.* See also *In the Matter of the Application of Rocky Mountain Power for Modification*  
858 *of Contract Term of PURPA Power Purchase Agreements with Qualifying Facilities*,  
859 Docket No. 15-035-53, Tr. pg. 234, lines 11-20 (Nov. 12, 2015) (Coalition witness  
860 Kevin C. Higgins testified that the “IRP calls for the purchase of around one million  
861 megawatt hours per year in front-office transactions from 2016 to 2024” and that these  
862 transactions could be displaced by lower cost alternatives). Mr. Mullins’ position here,  
863 on behalf of UAE, is contradicted by UAE’s prior advocacy.

864 **Q. Has any other party recognized that FOTs are used to meet near-term resource**  
865 **needs?**

866 A. Yes. I understand that in the company’s 2015 IRP docket, DPU noted: “Near-term  
867 resource needs continue to be met with DSM and FOTs.” *PacifiCorp’s 2015 Integrated*  
868 *Resource Plan*, Docket No. 15-035-04, Division Comments on PacifiCorp’s 2015 IRP  
869 at 24 (Aug. 25, 2015). Thus, DPU’s position in this case is also contradicted by its prior  
870 comments.

871 **Q. What factors influence the type of resources used to meet the company's resource**  
872 **need over the long term?**

873 A. Uncommitted FOTs are traditionally one of the lowest-cost resources that can be used  
874 to meet a resource need. This is because the cost of these FOT resources reflect only  
875 the marginal, variable operating cost of existing resources selling excess firm energy  
876 to market participants on a forward basis. While the availability of PTCs changes this  
877 dynamic for the Combined Projects, supporting their inclusion in the company's  
878 resource portfolio by the end of 2020, uncommitted FOTs are still generally lower cost  
879 than *other* resource alternatives. Consequently, as the resource need grows over time,  
880 the level of uncommitted FOTs in the preferred portfolio generally grows, approaching  
881 maximum limits.<sup>2</sup> The timing in which the resource need exceeds maximum  
882 uncommitted FOT limits, after accounting for other lower-cost alternatives such as the  
883 Combined Projects, is a strong indicator of when the company will require incremental  
884 generating resources to meet its long-term resource need.

885 **Q. How do the new wind resources included in the company's 2017 IRP preferred**  
886 **portfolio meet a long-term resource need?**

887 A. The company's 2017 IRP forecasts that maximum levels of uncommitted FOTs begin  
888 to exceed resource needs by just under 400 MW beginning in 2028. The 1,100 MW of  
889 Wyoming wind resources included in the 2017 IRP preferred portfolio in 2021  
890 contributes 174 MW of system capacity. Consequently, the 2017 IRP analysis shows  
891 that these new wind projects will meet approximately 44 percent of the resource need

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<sup>2</sup> These maximum limits are based on the company's active participation in the wholesale power markets, physical delivery constraints, market liquidity and market depth, and with consideration of regional resource supply.

892 incremental to the resource need that can be met with FOTs. Therefore, beginning in  
893 2028, the new wind resources included in the 2017 IRP preferred portfolio in 2021  
894 begin deferring the need for other, high-cost resource alternatives. In this sense, these  
895 new wind resources can be viewed as displacing higher-cost uncommitted FOT  
896 resources in the near-term and deferring other higher-cost resource alternatives over  
897 the long-term.

898 **Q. While these new wind resources will be used to meet both near-term and long-**  
899 **term resource needs, are you aware of examples where the Commission deemed**  
900 **early acquisition prudent?**

901 A. Yes. I understand that in 1974, the Commission found that the company's decision to  
902 overbuild capacity at its Huntington plan was prudent because "substantial long-range  
903 benefits will accrue to the Utah ratepayers by having the additional facilities at the  
904 lower cost . . . and that Utah Power made a wise decision in constructing the larger  
905 generation unit when it had the opportunity to do so." *Re Utah Power & Light Co.*, 6  
906 P.U.R.4th 263 (1974) (finding it prudent to increase capacity from 300 MW to 400 MW  
907 and sell near-term excess capacity until needed to serve customers).

908 **Q. Dr. Zenger, Mr. Vastag, and Mr. Hayet claim that the Combined Projects are an**  
909 **economic opportunity to capture PTCs and not tied to resource need. (Zenger**  
910 **Direct, lines 236-239; Vastag Direct, lines 1-2, 55-64; Hayet Direct, lines 148-149.)**  
911 **Is this a fair characterization of the Combined Projects?**

912 A. No. The company's analysis shows that acquiring the new wind resources now, when  
913 they are PTC-eligible, will displace higher-cost resources in both the near and long  
914 terms. The PTCs affect the timing and economics of the new resource, not the need for

915 the resource. The fact that the Combined Projects are a time-limited opportunity based  
916 on PTCs does not inherently indicate that they are disconnected from a resource need.

917 **Q. Mr. Mullins claims that the Combined Projects could be viewed as a hedge against**  
918 **market prices, but that this benefit should be ignored. (Mullins Direct, page 16,**  
919 **lines 11-20.) How do you respond?**

920 A. First, the company agrees that wind resources provide a valuable hedge against future  
921 price volatility and the risk of future carbon regulation because wind resources have no  
922 fuel costs or carbon emissions, facts I understand that the Commission has previously  
923 recognized. *See In the Matter of the Application of Rocky Mountain Power for Approval*  
924 *of Changes to Renewable Avoided Cost Methodology for Qualifying Facilities Projects*  
925 *Larger than Three Megawatts*, Docket No. 12-035-100, Order on Motion to Stay  
926 Agency Action at 17 (Dec. 20, 2012) (“wind resources provide ratepayers a hedge  
927 against fuel price and environmental risks”). The company’s assessment of the  
928 Combined Projects appropriately accounted for the valuable risk mitigation provided  
929 by wind resources.

930 Second, contrary to Mr. Mullins’ characterization, the Combined Projects are  
931 not being acquired “solely for hedging value.” (Mullins Direct, page 16, lines 19-20.)  
932 As discussed above, the Combined Projects meet an identified resource need and are  
933 lower cost and lower risk than other resource alternatives, including FOTs. The fact the  
934 Combined Projects provide hedging value and further reduce the company’s generation  
935 portfolio risk is an attribute of the projects, not a fault.

936 **Q. Mr. Mullins indicates that he was surprised when the company announced as part**  
937 **of its 2017 IRP process that its preferred portfolio included the Combined**  
938 **Projects. (Mullins Direct, page 6, lines 14-19.) Dr. Zenger claims that the**  
939 **Commission should be skeptical of the Combined Projects because they were**  
940 **introduced late in the planning process. (Zenger Direct, lines 247-255.) How do**  
941 **you respond?**

942 A. The Combined Projects were a logical development as the 2017 IRP analysis evolved.  
943 In late 2016 and early 2017, the company continued to study and refine its resource  
944 portfolios, all of which contained new Wyoming wind resources. In reviewing these  
945 resource portfolios, it became clear that the amount of Wyoming wind included in these  
946 resource portfolios was limited by transmission constraints. The presence of the  
947 Wyoming wind resources in these initial portfolios led the company to assess whether  
948 additional wind resources enabled by advancing sub-segments of Energy Gateway  
949 West would further lower system costs. Consequently, after the January 2017 public  
950 input meeting, the company incorporated the Aeolus-to-Bridger/Anticline line as a  
951 specific sensitivity case in its broader Energy Gateway sensitivity analysis. In late  
952 February, the company's modeling of four Energy Gateway transmission sensitivities  
953 indicated there were potential benefits to including the Aeolus-to-Bridger/Anticline  
954 line in the portfolio. At the March 2017 public input meeting, the company presented  
955 this preliminary analysis to stakeholders, along with next steps that communicated the  
956 company's intention to further refine key assumptions for this sensitivity case.

957 While the pre-filing stakeholder review process of the Combined Projects was  
958 necessarily limited by the timing of the company's analysis and 2017 IRP filing



959 deadlines, it was in customers' interest to consider these resources and ultimately  
960 include them in the 2017 IRP preferred portfolio. The company explicitly chose to share  
961 the results of its analysis with stakeholders as it was being produced. Given the time-  
962 sensitive nature of these resource opportunities, delaying the IRP to allow additional  
963 pre-filing review was not a viable option. Instead, the company expeditiously  
964 completed the necessary analysis and shared it with IRP stakeholders in real time.

965 **Q. Were there wind resources in other scenarios?**

966 A. Yes. The 2017 IRP analyzed all alternatives when identifying ways to meet customers'  
967 near-term and long-term resource needs, including incremental DSM savings,  
968 procurement of uncommitted FOTs, new supply-side resources, including new  
969 renewable resources, and changes in use of or upgrades to existing resources to develop  
970 the preferred least-cost, least-risk portfolio of resources. The company's 2017 IRP  
971 shows a need for new resources that can be partially met with new wind generation by  
972 the end of 2020 across almost all modeled portfolios. The company examined  
973 alternatives for meeting this near-term need, but transmission constraints limited wind  
974 resource options.

975 **Q. Mr. Hayet argues that the preferred portfolio that included the Combined Projects**  
976 **was not "significantly better" than other modeled portfolios. (Hayet Direct, lines**  
977 **138-40.) How do you respond?**

978 A. It is not clear which of the many portfolios that the company developed and analyzed  
979 in the 2017 IRP that Mr. Hayet believes might be lower cost and lower risk than the  
980 preferred portfolio. Similarly, Mr. Hayet does not identify what criteria he is using to  
981 determine why some other resource portfolio should have been selected as the preferred

982 portfolio. The company’s selection of the preferred portfolio is supported by robust  
983 analysis and a thorough screening process that considers expected costs, risk,  
984 reliability, emissions, fuel diversity, and customer rate impacts. Throughout the  
985 portfolio-development-and-screening process, top-performing resource portfolios  
986 consistently included new PTC-eligible wind facilities. Resource portfolios that  
987 included the Aeolus-to-Bridger transmission line, which enables additional PTC-  
988 eligible wind resources, produced a risk-adjusted PVRR that was notably lower than  
989 portfolios that excluded these investments.

990 **Q. Mr. Peaco claims that “the only alternative to the Combined Projects is not to**  
991 **pursue them” because there is no need for additional resources. (Peaco Direct,**  
992 **lines 293-297.) Are there risks associated with not pursuing the Combined**  
993 **Projects?**

994 A. Yes. If the company does not pursue the Combined Projects, it will be forgoing the  
995 opportunity for customers to acquire heavily-discounted resources in the near term, in  
996 exchange for greater reliance on near-term market transactions and waiting until after  
997 the expiration of PTCs to acquire zero-fuel-cost resources to meet growing energy and  
998 capacity needs. Contrary to parties’ implication that there are no customer risks  
999 associated with forgoing the opportunity to procure PTC-eligible resources, there are  
1000 risks associated with greater reliance on higher-cost FOT resources over the near term  
1001 and greater reliance on other higher-cost resources over the long term—and those risks  
1002 will be borne by customers.

1003 Although parties point out the risks of the Combined Projects, they do not  
1004 demonstrate that they are higher risk than the next best alternative. In contrast, the 2017

1005 IRP and the economic analysis summarized in this testimony clearly demonstrates that  
1006 the Combined Projects are least-cost, least-risk compared to all other alternatives,  
1007 including the status quo alternative, which will result in increased reliance on higher-  
1008 cost FOTs. Indeed, greater reliance on FOTs, in lieu of the Combined Projects, is  
1009 expected to cost more under every combination of natural gas and CO<sub>2</sub> price scenario  
1010 studied using the SO model and PaR with a forecast horizon extending through 2036.

1011 **Q. Have any parties to this case previously expressed concern over the risks**  
1012 **associated with the continued reliance on market transactions?**

1013 A. Yes. When the company requested authority to terminate its RFP for 2016 resources, I  
1014 understand that DPU noted that it “and others have for several years questioned the  
1015 company’s continued reliance on front office transaction (FOTs) (*i.e.*, short-term  
1016 wholesale power purchases) in the company’s bi-annual integrated resource planning  
1017 process.” *PacifiCorp’s All Source Request for Proposals for a 2016 Resource*, Docket  
1018 No. 11-035-73, Memorandum of the Division of Public Utilities at 4 (Jan. 14, 2013).  
1019 DPU continued: “The termination of this RFP continues the company’s reliance on  
1020 FOTs and in the near- to intermediate-term may increase its reliance on these wholesale  
1021 purchases together with the continued risks the Division associates with such reliance.”  
1022 *Id.* Similarly, OCS reiterated its concern “with the company’s reliance on front office  
1023 transactions in the long term.” *PacifiCorp’s All Source Request for Proposals for a*  
1024 *2016 Resource*, Docket No. 11-035-73, Memorandum of the Office of Consumer  
1025 Services at 2 (Jan. 14, 2013).

1026 I understand that DPU reiterated its concerns in the 2015 IRP docket. First, DPU  
1027 noted: “For all of the years under review, the obligation or system requirement is greater

1028 than the available resources.” *PacifiCorp’s 2015 Integrated Resource Plan*, Docket  
1029 No. 15-035-04, Division Comments on PacifiCorp’s 2015 IRP at 16 (Aug. 25, 2015).  
1030 DPU then observed that the company closes this resource deficit by relying “more  
1031 heavily on FOTs to satisfy the difference” and that the “reliance on FOT transactions  
1032 continues to be a concern to the Division and to other Utah parties.” *Id.* According to  
1033 DPU, the “reliance on the wholesale electric market could result in ratepayers facing  
1034 greater price volatility and potentially loss of power except at very high prices in the  
1035 event that the wholesale markets dry up due to environmental concerns and the possible  
1036 closure of existing coal fired generation facilities, among other reasons.” *Id.*

1037 **Q. Has any party provided meaningful analysis demonstrating that the status quo is**  
1038 **less risky than pursuing the Combined Projects?**

1039 A. No. In asserting, without analysis, that the status quo yields superior outcomes, the  
1040 parties discount the availability of a lower-cost, lower-risk alternative. To the extent  
1041 they assume inaction is less risky than action, this assumption lacks either logical or  
1042 factual support. There is nothing about inaction that makes it preferable to action when  
1043 objectively considering relative risk. For the Combined Projects, nearly every modeling  
1044 scenario results in customer benefits. Declining to pursue the Combined Projects results  
1045 in a likely opportunity cost—that is, a likely customer loss.

1046 The parties’ recommendation against the Combined Projects is substantially  
1047 more likely to achieve a less favorable outcome for customers in the form of increased  
1048 costs and increased risk—a result inadequately justified by the preference for inaction  
1049 over action. The company seeks to develop the Combined Projects now because the  
1050 PTCs make this the least-cost, least-risk option to serve current capacity and energy

1051 needs. Inaction will forgo a valuable opportunity, and delaying the acquisition of least-  
1052 cost resources in favor of higher-cost alternatives is not in the best interest of customers.

1053 **Q. Both Dr. Zenger and Mr. Mullins also argue that the company has an incentive to**  
1054 **invest in the Combined Projects and suggest that this incentive is improperly**  
1055 **driving the investment decision. (Mullins Direct, page 9, line 1-2; Zenger Direct,**  
1056 **lines 117-119.) How do you respond?**

1057 A. These claims ignore the resource need discussed above. Mr. Mullins further supports  
1058 this conclusion by citing the Averch-Johnson thesis, which theorizes that traditional  
1059 rate-base and rate-of-return regulation biases a regulated firm, as compared to an  
1060 unregulated one, toward more capital-intensive modes of production. Mr. Mullins’  
1061 reliance on the Averch-Johnson thesis is misplaced, however, because there is  
1062 considerable debate about whether the Averch-Johnson effect is real and, even if it is  
1063 real, whether such an effect would be undesirable.<sup>3</sup>

1064 This argument also ignores that the Combined Projects are more cost-effective  
1065 than FOTs, even when including capital and run-rate operating costs. A higher-cost  
1066 resource should not be selected merely to prevent an opportunity for shareholders to  
1067 earn a rate of return.

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<sup>3</sup> Charles F. Phillips, Jr., *The Regulation of Public Utilities* 892-93 (1993); see also James C. Bonbright et al., *Principles of Public Utility Rates* 362 (2d ed. 1988) (“[T]o the extent [the Averch-Johnson effect] exists, it could well be a more important influence for good than for poor performance[.]”) (quoting Alfred E. Kahn, *Applications of Economics to Utility Rate Structures*, 101 *Public Utilities Fortnightly* 59 (Jan. 19, 1978)); id. (“To repeat: we find a paucity of data documenting the Averch-Johnson effects and instead find largely educated speculation.”). A recent meta-analysis of scholarship concerning the Averch-Johnson effect concluded that it amounts to “an intellectual curiosity,” and suggested that further efforts to discern an Averch-Johnson effect on regulated utilities be “abandoned in favour of more productive enterprises.” Stephen M. Law, *Assessing the Averch-Johnson-Wellisz Effect for Regulated Utilities*, 6 *INT’L J. OF ECON. & FIN.* 41, 42, 52 (2014).

1068 **Q. Dr. Zenger also argues that if the Commission approves the Combined Projects**  
1069 **here it will “likely lead to unwanted future utility actions.” (Zenger Direct, lines**  
1070 **257-261.) Is this a valid concern?**

1071 A. No. Dr. Zenger’s concern is about unwarranted resource development, and it is not clear  
1072 how that could occur given the Commission’s standard for reviewing the prudence of  
1073 new resource acquisitions. The only scenario in which Dr. Zenger’s fears could  
1074 materialize—excessive capital investment at excessive ratepayer risk—requires the  
1075 Commission to change its prudence review standard to ignore the reasonableness of the  
1076 utility decision-making based on what the utility knew or should have known at the  
1077 time of the acquisition decision.

1078 **Q. Dr. Zenger argues that the Combined Projects do not represent an “ordinary”**  
1079 **resource acquisition. (Zenger Direct, lines 228-231.) Do you agree?**

1080 A. No. There is nothing novel or unique about the Combined Projects that require  
1081 heightened review or a different standard for approval. Dr. Zenger does not challenge  
1082 the fact that the company has an energy and capacity need in 2028. At the very least,  
1083 the Combined Projects are an early acquisition. Dr. Zenger provides no support for the  
1084 position that shareholders should bear greater risk when a utility prudently acquires a  
1085 resource ahead of need. The Combined Projects do not present risks different than  
1086 typical utility investments. The company’s analysis shows that benefits from the  
1087 Combined Projects accrue to customers in the near-term, well before the alleged 2028  
1088 capacity deficiency.

**ECONOMIC ANALYSIS**

1089

1090 **Q. Mr. Mullins, Mr. Hayet, and Mr. Peaco argue that the company has overstated the**  
1091 **economic benefits of the Combined Projects because natural gas prices in the base**  
1092 **case scenario are too high. (Mullins Direct, page 23, lines 9-15; Hayet Direct, lines**  
1093 **271-297; Peaco Direct, lines 734-735) How does the company determine the**  
1094 **forecasted natural-gas prices used for the economic analysis?**

1095 A. The medium (or base case) forecast is the company’s OFPC, which uses observed  
1096 forward market prices for the first 72 months, followed by a 12-month transition to  
1097 natural-gas prices based on a forecast developed by a reputable third-party expert. The  
1098 low and high natural-gas price assumptions were also based on recent forecasts  
1099 developed by reputable third-party experts. The company verified the reasonableness  
1100 of the third-party forecasts by comparison to forecasts prepared by others, including  
1101 the U.S. Department of Energy’s Energy Information Administration.

1102 **Q. Is the OFPC used in the company’s economic analysis the same forecast the**  
1103 **Commission has used for ratemaking, setting avoided costs rates, and evaluating**  
1104 **both demand- and supply-side resources?**

1105 A. Yes. The OFPC, which represents the medium-natural-gas-price case is the same  
1106 forecast used for setting net power costs in the company’s Utah rates. It is also used  
1107 when the company calculates avoided cost prices paid to QFs, and evaluates the cost-  
1108 effectiveness of demand-side and supply-side resources.

1109 **Q. Has the DPU previously testified regarding the reliance on the forward price curve**  
1110 **when making resource decisions?**

1111 A. Yes. I understand that in Docket No. 12-035-102, the DPU testified that “future prices

1112 will likely be different from the forward price curve, but if the forecast is unbiased, *i.e.*,  
1113 that it is equally likely that the actual future prices are higher or lower than the  
1114 forecasted prices, [] the best approach is to simply act today on its forecast as the best  
1115 indicator of future outcomes.” *In the Matter of the Voluntary Request of Rocky*  
1116 *Mountain Power for Approval of Resource Decision to Acquire Natural Gas Resources,*  
1117 Docket No. 12-035-102, Pre-Filed Direct Testimony of Douglas D. Wheelwright on  
1118 Behalf of Utah Division of Public Utilities at lines 326-330 (Mar. 5, 2013). DPU noted  
1119 that if “one had information today that the longer-term future was likely to be different  
1120 from the above forecast, then the above analysis could be invalidated by the additional  
1121 information.” *Id.* at 330-332. In this case, however, there is no additional information  
1122 indicating that the longer-term future is likely to be different from the OFPC and  
1123 therefore, according to the DPU’s prior analysis, the “best approach” is to act today  
1124 based on the OFPC.

1125 **Q. How does the company use each of the price-policy scenarios in its analysis?**

1126 A. The price-policy scenario assuming medium natural-gas prices and medium CO<sub>2</sub> prices  
1127 represents the central forecast, around which the impact of lower or higher price  
1128 assumptions can be evaluated. In the company’s updated economic analysis, the  
1129 PVRR(d) net benefit of the Combined Projects derived from the central price-policy  
1130 scenario is \$177 million when calculated from projected nominal system costs through  
1131 2050. This outcome indicates that, when central price-policy assumptions are used,  
1132 there is a reasonably sized cushion in the PVRR(d) results allowing for some erosion  
1133 of the favorable economics should long-term natural-gas prices and CO<sub>2</sub> prices end up  
1134 lower than what is assumed in this scenario. The other price-policy scenarios are useful



1135 in quantifying how sensitive the PVRR(d) results are to these key assumptions and  
1136 provide a foundation for judging risk. Importantly, however, the company's updated  
1137 analysis now shows robust customer benefits in nearly all price-policy scenarios  
1138 without even accounting for potential upside benefits not reflected in the economic  
1139 analysis.

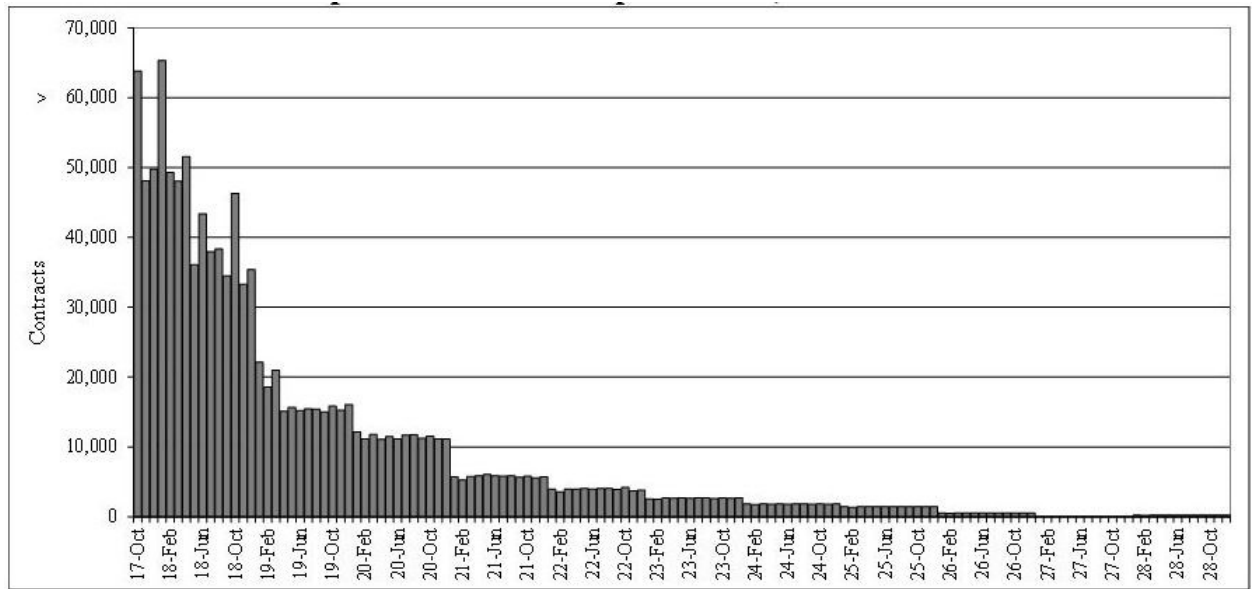
1140 **Q. Mr. Peaco compares the company's natural-gas price forecasts with NYMEX**  
1141 **Henry Hub natural-gas futures through 2029 as of November 28, 2017, and**  
1142 **concludes that the NYMEX forecast is "at least as important to consider" as the**  
1143 **company's OFPC. (Peaco Direct, lines 722-723.) How do you respond?**

1144 A. Mr. Peaco's reliance on NYMEX futures is misguided because it relies solely on  
1145 NYMEX Henry Hub natural-gas futures after 2022, which do not accurately capture  
1146 market expectations for long-term natural-gas prices. Mr. Peaco fails to consider the  
1147 open interest in NYMEX Henry Hub futures contracts, which quickly falls for futures  
1148 contracts further out in time. The sparsity of open interest in the out period makes these  
1149 futures contracts an unreliable indicator of market expectations for long-term natural-  
1150 gas prices.

1151 Each futures trade represents the creation of a new contract and is indicative of  
1152 new capital being committed to the market. Figure 2-R shows NYMEX Henry Hub  
1153 natural-gas open interest as of September 11, 2017.

1154  
1155

**Figure 2-R. NYMEX Henry Hub Natural Gas Futures  
Open Interest as of September 11, 2017**



1156 This figure shows that open interest is greater in the near term and significantly  
1157 lower in the long term. For instance, in 2018 open contracts average over 43,200. By  
1158 2023, open contracts average just over 2,600—approximately six percent of the open  
1159 interest observed for 2018 contracts. The concentration in the earlier futures indicates  
1160 the market is deeper and stronger in the near term because fewer market participants  
1161 are willing to commit capital required to enter and maintain long-term contracts.

1162 There are very few contracts supporting NYMEX Henry Hub natural-gas-  
1163 futures prices over the period in which Mr. Peaco claims the market outlook most  
1164 closely aligns with the company’s low natural-gas price forecast (*i.e.*, beyond 2024).  
1165 Contracts with greater open interest more accurately represent a market consensus of  
1166 where spot prices are likely to trade. Long-term prices are shaped by a handful of  
1167 participants who are lightly committed. These participants are basing their decisions on  
1168 highly imperfect data. Short-term prices are shaped by a large field of market

1169 participants, who commit far more capital because there is more transparency around  
1170 the conditions and variables that can impact prices.

1171 **Q. Has the DPU previously commented on the accuracy of the NYMEX futures**  
1172 **contracts as a predictor for future prices?**

1173 A. Yes. I understand that, in a 2001 case, DPU discussed using NYMEX future contract  
1174 prices to forecast avoided costs, but noted that the “future market is not very robust as  
1175 very few trades are currently being made, thus the accuracy of the future’s price is  
1176 questionable.” *In the Matter of Revisions to PacifiCorp’s Tariff P.S.C.U. No. 43, Re:*  
1177 *Schedule 72, Irrigation Curtailment Program Rider*, Docket No. 01-035-T04, Order  
1178 (May 11, 2001).

1179 **Q. Mr. Mullins claims that the company’s OFPC systematically overstates future**  
1180 **market prices. (Mullins Direct, page 23, lines 9-15.) Please respond.**

1181 A. It is not reasonable to evaluate a forecast error for OFPCs. The company’s OFPC is  
1182 developed from a combination of market forwards on a given quote date and a long-  
1183 term, fundamentals-based forecast as a proxy for forward prices beyond the period in  
1184 which observed market forwards are not available. Forecast error is a measure of the  
1185 difference between forecasted spot prices and actual spot prices. Comparing forward  
1186 prices to actual spot prices is a misapplication of forecast error, because market  
1187 forwards, which are used in the first 84 months of the OFPC, are observed, and not  
1188 forecasted. Forward prices represent transaction prices occurring at the time of a future  
1189 delivery date.

1190 Market participants cannot transact on a spot price forecast. A spot price  
1191 forecast merely represents a potential view of what prices will be at some point in the

1192 future. Market forwards reflect pricing for contracts that reflect the price, on a given  
1193 quote date, at which buyers and sellers are transacting for future delivery.

1194 **Q. Mr. Mullins also claims that, “[i]f the OFPCs are reasonably accurate, one would**  
1195 **expect PacifiCorp’s price forecast to be an unbiased expectation of future spot**  
1196 **prices.” (Mullins Direct, page 27, lines 17-18.) Is this true?**

1197 A. Not necessarily. It is not strictly true that the forward prices will or should equal the  
1198 expected price. Forward buyers and sellers are considering the trade-off between using  
1199 a fixed forward price and simply waiting to transact at a risky spot price. To avoid  
1200 arbitrage, these two have to be equal in present value, not in delivery-date value. In  
1201 general, it is likely that spot prices are somewhat systematically risky, because demand  
1202 for most commodities tends to move with the economy as a whole. Thus, it is unlikely  
1203 that the appropriate discount rate for taking the present value of expected spot prices  
1204 will be the risk-free rate that applies to discounting the forward price. For the two  
1205 present values to be equal, the two future values have to be somewhat different.

1206 **Q. Mr. Mullins argues that the historical difference between the forecasted and actual**  
1207 **spot prices indicates that there is a risk premium embedded in the OFPC. (Mullins**  
1208 **Direct, page 28, lines 15-17.) How do you respond?**

1209 A. There may be a risk premium in the forward prices, which are used in the first 84  
1210 months of the OFPC, but that does not mean there is a risk premium further out in the  
1211 forecasted period.

1212 Moreover, Mr. Mullins’ position here is contradicted by his testimony before  
1213 the Oregon Commission earlier this year. In the company’s annual power cost update  
1214 proceeding, I understand that Mr. Mullins testified that the company’s electric market

1215 transactions entered more than seven days before the settlement period (*i.e.*, hedging  
1216 transactions) systematically generate customer benefits because the forward price  
1217 curve is systematically *lower* than actual spot market prices. *See In the Matter of*  
1218 *PacifiCorp, dba Pacific Power, 2018 Transition Adjustment Mechanism*, OPUC Docket  
1219 No. UE 323, ICNU/200, Mullins/8-10 (Aug. 2, 2017).

1220 **Q. Mr. Mullins claims that the Commission has expressed skepticism about the**  
1221 **accuracy of long-term forecasting when it ordered QF contracts reduced to fifteen**  
1222 **years. (Mullins Direct, page 32, lines 13-13.) Please respond.**

1223 A. This argument is unpersuasive. First, the company’s avoided cost prices in Utah are set  
1224 using the OFPC. Despite the Commission’s concern over the inherent difficulty of  
1225 forecasting, it has not implemented a policy requiring the company to use a lower  
1226 forward price curve for avoided cost prices. Second, this argument ignores the fact that  
1227 all long-term resource planning requires the use of long-term assumptions and  
1228 forecasts. There is no doubt that there is uncertainty in future wholesale market prices,  
1229 which is precisely the reason that the company has evaluated the Combined Projects  
1230 across a range of different price-policy scenarios. And in nearly all scenarios, the  
1231 Combined Projects produce net benefits for customers.

1232 **Q. Has UAE previously taken a position on price risk associated with long-term**  
1233 **utility resource acquisitions?**

1234 A. Yes. In the same case where the Commission shortened the QF contract term, I  
1235 understand that UAE’s witness testified that “there is price risk associated with the  
1236 acquisition of any long-term resource, including utility resources.” *In the Matter of the*  
1237 *Application of Rocky Mountain Power for Modification of Contract Term of PURPA*

1238 *Power Purchase Agreements with Qualifying Facilities*, Docket No. 15-035-53,  
1239 Prefiled Direct Testimony of Kevin C. Higgins at lines 1465-169 (Sept. 16, 2015)  
1240 (testifying on behalf of the Coalition, which included UAE). But UAE’s witness argued  
1241 the “price risk operates in both directions.” *Id.* Thus, according to UAE, “[i]f the  
1242 company’s market price forecast is unbiased then the long-term price of a QF contract  
1243 is as likely to be below future market prices as above them.” *Id.* This prior position is  
1244 fundamentally inconsistent with Mr. Mullins’ testimony here that forecast prices are  
1245 inherently overstated.

1246 UAE’s brief further explained that “[t]here is no way to predict whether” actual  
1247 prices will be higher or lower than forecasts, but the risks are not symmetrical; the  
1248 “downside risk of higher future prices is essentially limitless, while the realistic upside  
1249 risk of lower future prices is relatively limited.” *In the Matter of the Application of*  
1250 *Rocky Mountain Power for Modification of Contract Term of PURPA Power Purchase*  
1251 *Agreements with Qualifying Facilities*, Docket No. 15-035-53, Post Hearing Brief of  
1252 the Rocky Mountain Coalition for Renewable Energy at 8 (Dec. 9, 2015) (internal  
1253 quotations omitted). Again, this prior UAE position undercuts Mr. Mullins’ testimony  
1254 here that forecast prices are consistently excessive. Moreover, given that the benefits  
1255 of the Combined Projects increase as forecast natural-gas prices increase, UAE’s prior  
1256 position bolsters the case in favor of the Combined Projects.

1257 **Q. Based on the historical forecasting error, Mr. Mullins claims that the economic**  
1258 **benefits of the Combined Projects may be overstated by approximately \$411.2**  
1259 **million. (Mullins Direct, page 30, lines 3-12.) Is this a reasonable claim?**

1260 **A.** No. As I stated above, it is not reasonable to evaluate a forecast error for OFPCs, and

1261 therefore, it is not appropriate to apply an erroneous forecast error metric to long-term  
1262 price assumptions. It is reasonable to assess a range of market outcomes, and this is  
1263 precisely what the company has done by analyzing low and high natural-gas price  
1264 scenarios that are based on recent forecasts developed by reputable third-party experts.

1265 **Q. Mr. Mullins further claims that two gas hedging contracts entered into in 2012**  
1266 **have been harmful to customers. (Mullins Direct, page 34, lines 15-16.) How do**  
1267 **you respond?**

1268 A. I disagree. Mr. Mullins inappropriately reviews the performance of these two natural-  
1269 gas hedges as financial trades. A financial trade is executed based on a speculative  
1270 market view to earn a favorable return. A hedge is made to limit exposure to market  
1271 volatility, not to earn a favorable return. The value of a hedge is not based on the fixed-  
1272 price exposure of the hedge, but its effectiveness in limiting exposure to volatility in  
1273 spot market prices. The effectiveness of these hedge transactions has no relevance to  
1274 the validity of the company's OFPC, which reflects the best and unbiased  
1275 representation of future market conditions available at the time the OFPC is produced,  
1276 and has no relevance to the economic analysis of the Combined Projects.

1277 **Q. Mr. Hayet criticizes the company for updating the modeling assumptions for the**  
1278 **Combined Projects without also updating modeling assumptions related to**  
1279 **competing resource options, like solar resources. (Hayet Direct, lines 193-205).**  
1280 **How do you respond?**

1281 A. As described above, the results of the 2017S RFP were used as a sensitivity in the  
1282 selection of the shortlist for the 2017R RFP. Thus, the cost-and-performance  
1283 assumptions related to solar resources have been fully updated commensurate with the

1284 updated modeling assumptions for the Combined Projects.

1285 **Q. Mr. Hayet was concerned that the 2017S results used in the sensitivity analysis**  
1286 **may be incomplete because the solar RFP is still pending. (Hayet Direct, lines 675-**  
1287 **677.) How do you respond?**

1288 A. While the 2017S RFP has not yet concluded, the data used in the company's solar  
1289 sensitivities are tied to bids from a competitive solicitation process with robust market  
1290 participation. Cost-and-performance assumptions used in the company's solar  
1291 sensitivities are taken directly from this solicitation, which is being implemented with  
1292 the oversight of an IE who has found that the process is being conducted in a clear and  
1293 transparent manner. While the company has not established a final shortlist from the  
1294 2017S RFP, the sensitivity studies that rely on bids submitted into the RFP are not  
1295 incomplete.

1296 **Q. Mr. Peaco claims that the company's analysis never considered smaller or larger**  
1297 **quantities of wind resources that may be more economic than the 1,180 MW of**  
1298 **wind included in the company's initial filing. (Peaco Direct, lines 410-415.) How**  
1299 **do you respond?**

1300 A. Mr. Peaco is wrong. The company's portfolio development process used to evaluate the  
1301 results of the 2017R RFP performed the exact analysis Mr. Peaco claims is lacking. As  
1302 described in my supplemental direct testimony, the portfolio-development process  
1303 allowed the SO model to select from any of the bids submitted to the 2017R RFP, which  
1304 allowed the SO model to select smaller or larger quantities of wind. Ultimately, the  
1305 model selected 1,170 MW of wind capacity as the least-cost bid portfolio based on the  
1306 cost-and-performance of each bid.



1307 **Q. Mr. Peaco claims that the expected customer benefits are modest relative to the**  
1308 **overall project costs and that there is very little certainty that customers will see**  
1309 **significant, if any, cost savings. (Peaco Direct, line 316-318.) Mr. Hayet criticizes**  
1310 **the Combined Projects because, under most scenarios, he claims they present**  
1311 **modest benefits relative to the company's total revenue requirement. (Hayet**  
1312 **Direct, lines 284-297.) Please respond.**

1313 A. First, Mr. Peaco mischaracterizes the relationship between the cost and benefits of the  
1314 Combined Projects by comparing the up-front investment cost to the *net* benefits of the  
1315 project. This artificially makes it appear that customer benefits are relatively small in  
1316 relation to the investment required to deliver those benefits, when in fact, the gross  
1317 benefits from the projects are actually greater than total project costs.

1318 For instance, in the updated economic analysis, the PVRR(d) results calculated  
1319 from the change in system costs through 2050 assuming medium natural-gas and  
1320 medium CO<sub>2</sub> prices show a \$177 million *net* customer benefit from the Combined  
1321 Projects. This is based on present-value project costs, including changes to run-rate  
1322 operating costs, totaling \$1.47 billion. The present value of customer benefits,  
1323 including federal PTC benefits, for this price-policy scenario is \$1.65 billion, which is  
1324 \$177 million greater than the present value of project costs. In fact, the present value  
1325 of customer benefits among all nine price-policy scenarios ranges between \$1.30  
1326 billion and \$2.06 billion. In nearly all scenarios, the present value of customer benefits  
1327 exceed the present value of customer costs.

1328 Second, the fact the total expected benefits are small relative to the company's  
1329 total revenue requirement means little in this case. It is hard to imagine a resource

1330 decision that would provide customer benefits comparable to the total revenue  
1331 requirement, which is apparently the metric Mr. Hayet has chosen to measure the  
1332 reasonableness of the benefits.

1333 **Q. Mr. Mullins claims the company used supplemental GRID studies to develop**  
1334 **unrealistic assumptions that are a “key driver in the economic benefits” of the**  
1335 **Combined Projects. (Mullins Direct, page 41, line 7-14.) Is this true?**

1336 A. No. Contrary to Mr. Mullins’ claim, the company’s economic analysis supporting the  
1337 Combined Projects does not include any assumptions derived from the supplemental  
1338 GRID studies referenced by Mr. Mullins. The GRID studies and assumptions referred  
1339 to by Mr. Mullins were used in the 2017 IRP, but not in the economic analysis included  
1340 in this case.

1341 **Q. Does Mr. Mullins criticize the company’s wind-integration charge assumptions**  
1342 **used in the economic analysis supporting the Combined Projects?**

1343 A. Yes. Mr. Mullins notes that the company’s wind-integration charge assumed in the  
1344 economic analysis supporting the Combined Projects is \$0.63/MWh, when it estimated  
1345 an integration cost of \$2.35/MWh in 2014. (Mullins Direct, page 50, lines 12-19.)

1346 **Q. Please respond.**

1347 A. The change in regulation-reserve costs is attributable to lower market prices,  
1348 transmission congestion as a result of sizeable increases in solar capacity in the  
1349 company’s portfolio, and expanding the pool of regulation-reserve resources to include  
1350 30-minute ramping capability, none of which are disputed by Mr. Mullins. Thus, the  
1351 wind-integration cost assumptions developed in the company’s 2017 IRP are the most  
1352 accurate estimate available.

1353 **Q. Mr. Peaco alleges that because there is no current price on carbon emissions, the**  
1354 **scenarios with zero CO<sub>2</sub> price may be the most likely outcome. (Peaco Direct, lines**  
1355 **765-772.) Do you agree?**

1356 A. No. It is not reasonable to conclude that today's policy environment is the best indicator  
1357 of the policy environment we can expect over the next three decades. It is even more  
1358 unreasonable to dismiss the results of scenarios developed to quantify the economic  
1359 impact of potential environmental policy outcomes that could impute a financial cost  
1360 on CO<sub>2</sub> emissions at some point over the next three decades. While it is possible that  
1361 no such policy will materialize, as contemplated in certain price-policy scenarios, it  
1362 does not mean that given the current policy environment, it is the most likely scenario.

1363 **Q. Mr. Peaco claims that there is a production risk associated with the Wind Projects**  
1364 **that impact customer benefits. (Peaco Direct, lines 979-982.) How has the company**  
1365 **mitigated this risk?**

1366 A. Mr. Peaco does not testify that the company's wind-generation forecasts are invalid.  
1367 Mr. Peaco simply asserts a potential risk to the overall economics if wind-generation  
1368 output is reduced. This one-sided risk assessment fails to quantify the potential upside  
1369 benefits if wind generation exceeds the assumed forecast used in the economic analysis.  
1370 The company retained an independent expert to study and confirm the reasonableness  
1371 of its capacity factor assumptions for specific projects bid into the 2017R RFP, and the  
1372 findings of this review have been reflected in the economic analysis of specific  
1373 proposals.

1374 **Q. Mr. Mullins argues that projected oversupply conditions in the West pose a risk**  
1375 **to the Combined Projects that was not considered by the company. (Mullins**  
1376 **Direct, page 19, lines 9-14.) Was this considered?**

1377 A. The company is aware of the development of renewable resources across the West.  
1378 However, oversupply conditions are driven by the correlation between large numbers  
1379 of intermittent renewable resources. For instance, wind resources in the Columbia  
1380 River Gorge are often either mostly on or mostly off, with appreciable impacts on  
1381 market prices in both directions. Similarly, solar resources across the West are strongly  
1382 correlated with the position of the sun and thus each other, and likewise impact market  
1383 prices in both directions.

1384 While wind resources in Wyoming are correlated with each other, they are not  
1385 strongly correlated with wind resources in the Columbia River Gorge or solar  
1386 resources. The correlation of the proposed resources with the rest of the wind in the  
1387 company's portfolio is already accounted for in the company's analysis, and the  
1388 expected overall impact of renewable resource additions in the West is accounted for  
1389 in the company's OFPC. Thus, the company's economic analysis reasonably accounts  
1390 for potential oversupply conditions applicable to the proposed resources.

1391 Moreover, the majority of the benefits associated with the Combined Projects  
1392 are a result of fuel savings at PacifiCorp's plants, rather than market transactions based  
1393 on the OFPC, particularly in the first few years. The costs associated with the  
1394 company's fuel supply are less likely to be impacted by oversupply conditions in the  
1395 manner suggested by Mr. Mullins.

1396 **Q. Mr. Hayet, Mr. Mullins, and Dr. Zenger also point out the risk associated with**  
1397 **federal tax reform. (Mullins Direct, page 38, lines 14-19; Hayet Direct, pages 15-**  
1398 **21; Zenger Direct, lines 272-274.) Has the risk associated with changes to the**  
1399 **federal tax code been largely resolved?**

1400 A. Yes. The company’s updated economic analysis described in my supplemental direct  
1401 testimony accounts for the reduction in the federal income tax rate. And, despite the  
1402 lower tax rate, the Combined Projects remain economic and the benefits have actually  
1403 increased from the estimated benefits in the company’s direct filing.

1404 **Q. Mr. Peaco questions the company’s methodology for calculating the extended**  
1405 **economic benefits beyond the 20-year study period used in the 2017 IRP. (Peaco**  
1406 **Direct, lines 382-389.) Mr. Hayet also criticizes the calculation of extended**  
1407 **benefits. (Hayet Direct, lines 593-594.) How do you respond?**

1408 A. The company’s extrapolation methodology reasonably used the aggregate system  
1409 benefits derived from the SO model and PaR over the period 2028 through 2036 (after  
1410 the Dave Johnston plant retires). These data, based on how the Combined Projects  
1411 affect forecasted system costs, are a reasonable proxy for projected long-term benefits  
1412 associated with the Combined Projects. Mr. Peaco’s criticism of this methodology  
1413 simply states that the company’s approach “can yield results that are problematic due  
1414 to the timing of new resource additions[.]” (Peaco Direct, lines 386-387.) Mr. Peaco  
1415 never explains with those problematic results are, or even if they occurred. Mr. Peaco’s  
1416 criticism is without merit.

1417 **Q. Mr. Hayet also argues that the benefits reflected in the repowering sensitivity are**  
1418 **likely overstated. (Hayet Direct, lines 633-637.) What is the basis for Mr. Hayet's**  
1419 **claim?**

1420 A. Mr. Hayet claims that the company did not provide any analysis that the benefits of the  
1421 Combined Projects would increase significantly when combined with repowering and  
1422 measured through 2050. Mr. Hayet argues that the methodology the company used in  
1423 the repowering docket to model the customer benefits from 2037 to 2050 overstates the  
1424 value of the incremental generation from the repowered facilities because there is no  
1425 reason to expect the value of the incremental energy before 2037 (when repowering  
1426 will produce 550 GWh) will be a reasonable proxy for the value after 2037 (when  
1427 repowering will produce 3,300 GWh).

1428 **Q. Please respond.**

1429 A. The updated repowering sensitivity performed above demonstrates that the benefits of  
1430 the Combined Project increase in combination with the repowering project when  
1431 measured through 2036. Thus, without the extrapolation that Mr. Hayet criticizes,  
1432 repowering increases customer benefits by \$171 million under the medium natural-gas  
1433 price, medium CO<sub>2</sub> price scenario, and by \$159 million under the low natural-gas price,  
1434 zero CO<sub>2</sub> price scenario as measured by risk-adjusted PaR results.

1435 **Q. Mr. Mullins claims that the use of the levelized fixed cost for the Transmission**  
1436 **Projects understates the total costs because the transmission assets have longer**  
1437 **useful lives than the 20-year study period used to evaluate the economic benefits**  
1438 **of the Combined Projects. (Mullins Direct, pages 48-49.) Mr. Peaco makes a**  
1439 **similar argument. (Peaco Direct, lines 367-379.) How do you respond?**

1440 A. First, Mr. Mullins acknowledges that levelized costs are regularly used to evaluate  
1441 different generation resources with different lives. But Mr. Mullins claims that the use  
1442 of levelized costs is not appropriate when comparing transmission assets because  
1443 transmission lines do not produce electricity. Mr. Mullins provides no further  
1444 explanation and, on its face, this argument makes no sense. If levelized costs are a  
1445 reasonable metric for comparing competing resources with different useful lives, there  
1446 is no reason to arbitrarily exclude transmission resources.

1447 Second, Mr. Peaco and Mr. Mullins both claim that the company's economic  
1448 analysis understates the total costs of the Transmission Projects because the economic  
1449 analysis does not cover the 62-year useful life of the Transmission Projects. But, as Mr.  
1450 Peaco concedes, customers will receive the benefits of the Transmission Projects  
1451 beyond the study period used in this case.

1452 **Q. Mr. Peaco argues that a relatively small reduction in the amount of wind resources**  
1453 **that the company acquires will largely eliminate the customer benefits of the**  
1454 **Combined Projects. (Peaco Direct, lines 582-585.) How do you respond?**

1455 A. The company has established its final shortlist from the 2017R RFP and is on track to  
1456 execute definitive agreements with winning bidders by mid-April 2018. At this stage,

1457 the amount of new wind resource capacity that maximizes customer benefits has been  
1458 established.

1459 **Q. Mr. Davis also claims that the Wind Projects could add to the existing constraints**  
1460 **on the transmission system and require the uneconomic curtailment of existing**  
1461 **thermal resources. (Davis Direct, lines 220-231.) How do you respond?**

1462 A. Incremental energy from the Wind Projects could contribute to congestion and require  
1463 redispatch of other system resources. Redispatch can reduce NPC benefits at times  
1464 where increased congestion would restrict the otherwise economic use of other system  
1465 resources to serve load or as a source for wholesale-market sales. The economic  
1466 analysis summarized in my direct testimony and the updated economic analysis  
1467 summarized in my supplemental direct testimony captures the cost of redispatch in the  
1468 economic analysis.

## 1469 CONCLUSION

1470 **Q. Please summarize the conclusions of your rebuttal testimony.**

1471 A. The results of the 2017R RFP confirm that the Combined Projects are the least-cost,  
1472 least-risk resources available to serve the company's customers. The substantial  
1473 volume of bids submitted into the 2017R RFP produced competitive project costs,  
1474 allowing the company to obtain greater wind generating capacity at lower overall  
1475 capital costs, with increased net benefits for customers. The Combined Projects show  
1476 net customer benefits under all price-policy scenarios through 2036 and in seven of  
1477 nine scenarios through 2050. The company's updated sensitivities further demonstrate  
1478 that the Combined Projects are not displaced by solar resources that bid into the 2017S



1479 RFP, and that the economics of the Combined Projects become more favorable when  
1480 combined with wind repowering.

1481 Despite claims to the contrary, PacifiCorp has near-term and long-term resource  
1482 needs that can be partially met with heavily discounted Wind Projects that are lower  
1483 cost than all other near-term and long-term resource alternatives. The Combined  
1484 Projects are an element of PacifiCorp's least-cost, least-risk resource plan and there is  
1485 nothing novel or unique about these resources that justifies unprecedented cost-  
1486 recovery treatment that assigns all risk to the company. The company's long-standing  
1487 methodology to develop its OFPC produces the best representation of future market  
1488 prices for the central forecast, and alternative price-policy scenarios provide a  
1489 reasonable foundation for judging risk.

1490 **Q. Does this conclude your supplemental direct and rebuttal testimony?**

1491 **A. Yes.**