

Rocky Mountain Power
Docket No. 17-035-40
Witness: Cindy A. Crane

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

Supplemental Direct and Rebuttal Testimony of Cindy A. Crane

January 2018

1 **Q. Are you the same Cindy A. Crane who previously provided direct testimony in**
2 **this case on behalf of Rocky Mountain Power (“Company”), a division of**
3 **PacifiCorp?**

4 A. Yes.

5 **PURPOSE AND SUMMARY OF TESTIMONY**

6 **Q. What is the purpose of your supplemental direct and rebuttal testimony?**

7 A. I support the Company's request that the Public Service Commission of Utah
8 (“Commission”) approve its significant energy resource decision to construct and
9 acquire new wind resources (“Wind Projects”) and voluntary energy resource decision
10 for construction of the Aeolus-to-Bridger/Anticline line and network upgrades
11 (“Transmission Projects”) (collectively, the “Combined Projects”). I provide overall
12 policy support for the Company’s supplemental testimony describing the results of the
13 Company’s 2017R request for proposals (“2017R RFP”). I also provide the policy
14 rebuttal to the testimony filed by the Division of Public Utilities (“DPU”), Office of
15 Consumer Services (“OCS”), the Utah Association of Energy Users (“UAE”) and Utah
16 Industrial Energy Consumers (“UIEC”).

17 **Q. Please summarize your testimony.**

18 A. The results of the 2017R RFP make the Combined Projects an increasingly attractive
19 resource opportunity for customers. The benefits are now greater and more certain, and
20 the risks have decreased. The Combined Projects will provide substantial near-term and
21 long-term customer benefits and represent the least-cost, least-risk strategy for meeting
22 the needs of Utah customers. The Company’s supplemental testimony demonstrates the
23 Company has recognized and mitigated all potential risks and concerns.

24 In rebuttal testimony, the Company shows the Combined Projects are necessary
25 to meet an identified resource need and present no more risk than typical utility
26 investments. The Company will manage future potential risks either through the off-
27 ramps built into the projects or by seeking additional direction from the Commission
28 before or during project implementation.

29 **SUPPLEMENTAL DIRECT TESTIMONY**

30 **Q. Based on the results of the 2017R RFP and the Company's updated analysis of**
31 **benefits, costs, and risks, do the Combined Projects satisfy the public interest**
32 **standard?**

33 A. Yes. The Combined Projects are the least-cost, least-risk path available to serve the
34 Company's customers by meeting both near-term and long-term needs for additional
35 resources. Mr. Rick T. Link's supplemental direct testimony and updated economic
36 analysis demonstrates increased customer benefits of \$177 million in the medium case
37 through 2050 (as compared to \$137 million in the original filing), and a range of
38 \$311 million to \$343 million in the medium case through 2036. As described further
39 by Mr. Link, the treatment of production tax credits ("PTCs") in the system modeling
40 scenarios extending out through 2036 has been changed to better reflect how the PTCs
41 will flow through to customers, which makes the treatment consistent with the nominal
42 revenue requirement results that extend out through 2050. Moreover, the updated
43 economic analysis demonstrates the Combined Projects provide net customer benefits
44 under all scenarios studied through 2036, and in seven of the nine scenarios through
45 2050.

46 The fact that the Combined Projects will provide customer benefits significantly

47 in excess of their costs is extraordinary. Customers will gain access to significant new
48 wind and transmission resources, with important environmental and system reliability
49 attributes, and still enjoy lower overall costs as a result of this investment.

50 **Q. What evidence is the Company including in the supplemental direct filing to**
51 **demonstrate that the Combined Projects are in the public interest?**

52 A. In addition to updating the Company's economic analysis, Mr. Link provides
53 information on the 2017R RFP, which generated robust and competitive responses from
54 market participants. Mr. Chad A. Teply describes the four Wind Projects, totaling
55 1,170 megawatts (“MW”), which were selected for the final shortlist through this
56 solicitation process: TB Flats I and II; McFadden Ridge II; Cedar Springs; and Uinta.
57 He also details the Company's extensive and ongoing efforts to minimize technical and
58 construction risk associated with the Wind Projects. Mr. Rick A. Vail updates the status
59 of the development of the Aeolus-to-Bridger/Anticline 500 kV transmission line, and
60 confirms that the costs of the line (which represents roughly 85 percent of the costs of
61 the Transmission Projects) remain unchanged. Mr. Vail also updates the network
62 upgrade and interconnection facilities based on the outcome of the 2017R RFP. Ms.
63 Nikki L. Kobliha describes the outcome of federal tax reform, and discusses how tax-
64 related risks have been resolved. Together, this evidence shows that the Combined
65 Projects satisfy the Commission’s public interest standard.

66 **Q. Is the Company’s supplemental direct filing consistent with the procedure**
67 **proposed in the Company’s request for resource approval and in the schedule**
68 **approved by the Commission?**

69 A. Yes. The supplemental direct filing allows the Company to update its pending request

70 for resource approval to reflect the results of the 2017R RFP. This process allows for
71 full review of the Combined Projects, including review of the results of the 2017R RFP,
72 by April 2018, a schedule necessary to preserve for customers the time-sensitive
73 resource opportunity presented by the availability of PTCs for the Wind Projects.

74 **Q. Based on the results of the 2017R RFP, what modification is the Company making**
75 **to its request for significant energy resource approval?**

76 A. The Company's original request sought approval for the construction or acquisition of
77 four new wind resources--three 250 MW facilities (Ekola Flats and TB Flats I and II),
78 and a fourth 100 MW facility (McFadden Ridge II)—for a total of 860 MW. These
79 were the benchmark facilities for the 2017R RFP.

80 Based on the results of the 2017R RFP, the Company is now seeking approval
81 of the significant energy resource decision to construct or procure four new Wyoming
82 wind projects with a total capacity of 1,170 MW, including three of the benchmark
83 facilities (TB Flats I and II, now combined as a single project, and McFadden Ridge
84 II), and two new facilities (Cedar Springs and Uinta). Uinta is a build-transfer
85 agreement (“BTA”), totaling 161 MW, Cedar Springs is one-half BTA and one-half
86 power purchase agreement (“PPA”), for a total of 400 MW, and TB Flats I and II and
87 McFadden Ridge II are Company-built facilities, totaling 500 MW and 109 MW,
88 respectively. Thus, the 2017R RFP will result in 970 MW of Company-owned facilities,
89 and a 200 MW PPA.

90 **Q. Has any aspect of the Aeolus-to-Bridger/Anticline transmission line changed as a**
91 **result of the 2017R RFP?**

92 A. No. The proposed route and facilities required for the construction of the Aeolus-to-

93 Bridger/Anticline line have not changed. The only change related to the line is the fact
94 that the costs are now more certain.

95 **Q. Are there any modifications to the network upgrades included in the Company's**
96 **initial filing?**

97 A. Yes, in addition to the network upgrades included in the Company's initial filing, there
98 are additional network upgrades required to interconnect McFadden Ridge II, Cedar
99 Springs, and Uinta. Mr. Vail provides a detailed description of these network upgrades
100 in his supplemental direct testimony.

101 **Q. The Company's original filing contained a capital cost estimate of approximately**
102 **\$2 billion for the Combined Projects. With additional wind resources and network**
103 **upgrades, have the total costs of the Combined Projects changed?**

104 A. No. The overall capital cost of the Combined Projects remains the same—approximately
105 \$2 billion. This is true even though the supplemental filing reflects 970 MW of
106 Company-owned resources, 110 MW more than the original filing. As Mr. Link
107 explains, the per-unit capital cost for the benchmark wind projects in the initial filing
108 was \$1,590/kW. As a result of the 2017R RFP, the costs of the Company-owned wind
109 projects decreased by roughly 17 percent to \$1,320/kW.

110 **Q. Please explain how the Company was able to acquire significant additional wind**
111 **resources for approximately the same overall cost.**

112 A. The robust response to the 2017R RFP process reduced costs and enabled the Company
113 to select the most optimal projects to maximize customer benefits, as described by Mr.
114 Link. The Company received 49 bid alternatives for 13 wind projects in Wyoming,
115 totaling 4,624 MW. The Company also received 15 bid alternatives for six non-

116 Wyoming wind projects, totaling 595 MW.

117 **Q. Has the Company further mitigated customer risks associated with the Combined**
118 **Projects?**

119 A. Yes. Three key risks associated with the Combined Projects have been either entirely
120 or substantially mitigated. First, as described by Ms. Koblaha, the uncertainty
121 surrounding federal tax reform has been resolved. The economic analysis in Mr. Link's
122 testimony accounts for the lower federal corporate income tax rate and demonstrates
123 that the overall cost reduction resulting from the 2017R RFP more than offsets the
124 impact of the lower tax rate. Moreover, the policy discussions surrounding tax reform
125 indicate that it is highly unlikely that PTCs will be extended beyond 2020—meaning
126 that the time to act is now or customers will lose out on substantial savings.

127 Second, the Company has addressed the price risk associated with long-term
128 forecasting by demonstrating the Combined Projects are expected to provide robust
129 customer benefits under all scenarios in the economic analysis through 2036, including
130 the scenario with low natural-gas prices and a zero carbon-dioxide price.

131 Third, the costs and schedule of the Combined Projects are now more certain.
132 Based on the results of the 2017R RFP and the continued development efforts related
133 to the Transmission Projects, the Company is confident that it can deliver the expected
134 customer benefits.

135 **Q. Based on the Company's updated economic analysis, has the Company updated**
136 **its forecast of the near-term rate impact to Utah customers?**

137 A. Yes. As explained in the testimony of Ms. Steward, the first year revenue requirement
138 of the Combined Projects is reduced 20 percent from the initial filing. The near-term

139 rate impact of the Combined Projects is now less than 1.6 percent in 2021, the first full
140 year of operation.

141 **REBUTTAL TESTIMONY**

142 **Q. Parties question whether there is a need for the Aeolus-to-Bridger/Anticline**
143 **transmission line independent of the Wind Projects. How do you respond to this**
144 **concern?**

145 A. There is an independent need for the Aeolus-to-Bridger/Anticline line even if the new
146 Wind Projects are not constructed because the line will improve system performance
147 and reliability and directly serve customers. As explained by Mr. Vail, even without the
148 Wind Projects, the Company plans to construct the Aeolus-to-Bridger/Anticline line in
149 2024 because it is an integral component of both the Company's and the region's long-
150 term transmission plan. Thus, the issue is not *if* the Aeolus-to-Bridger/Anticline line
151 will be constructed, but *when*. Under the proposal here, the Company can construct the
152 line by 2020 and provide all-in net benefits to customers, rather than waiting until 2024
153 when PTC-eligible wind is no longer available to subsidize the line.

154 The results of the 2017R RFP provide further evidence of high demand for the
155 Aeolus-to-Bridger/Anticline line. Over 4,500 MW of new high-capacity-factor wind
156 projects that bid into the 2017R RFP are behind the existing constraint, showing the
157 need for new transmission capacity in southeast Wyoming to give these potential
158 resources a chance to move forward. The construction of the Aeolus-to-
159 Bridger/Anticline line is a critical step to allow high-capacity-factor wind resource
160 development in this area.

161 **Q. Parties argue that the forecasted benefits of the Combined Projects are speculative**
162 **and, even in the best scenarios, are insufficient in comparison to the overall project**
163 **costs. Do you agree?**

164 A. No. The parties' criticisms are largely premised on their claim that the Combined
165 Projects are discretionary and therefore subject to a higher standard for approval than
166 a project intended to meet customer need. However, as described by Mr. Link, the
167 Combined Projects are not merely an economic opportunity. Instead, the projects are
168 part of the Company's least-cost, least-risk plan for meeting resource needs. The
169 innovation in the Company's plan is the opportunity to bring near-term and long-term
170 benefits—in system reliability and flexibility as well as financial benefits—to our
171 customers by capitalizing on the continued (but short-lived) availability of federal
172 PTCs to acquire new resources without substantial increases in rates.

173 **Q. The parties argue there is a significant risk that benefits will not materialize as**
174 **claimed by the Company and the Combined Projects may prove uneconomic in**
175 **the long run for reasons beyond the Company's control. Do you agree?**

176 A. No, I do not agree. Mr. Link's sensitivity modeling is designed to capture a wide range
177 of conditions and circumstances that could impact the economics of the Combined
178 Projects. The Company's economic analysis shows that the Combined Projects deliver
179 substantial benefits under all sensitivities in the analysis through 2036.

180 While all resource decisions inherently include some risk, the Company has
181 demonstrated a high likelihood that the Combined Projects will be beneficial to
182 customers. Moreover, the risks associated with the Combined Projects are typical of all
183 utility investments and, as Mr. Link explains in his rebuttal testimony, there are risks

184 associated with foregoing the time-limited opportunity to secure PTC-eligible
185 resources.

186 **Q. If circumstances arise that make the Combined Projects uneconomic, has the**
187 **Company structured off-ramps to allow it to stop project development?**

188 A. Yes. The Company recognizes that changing circumstances require that the Company
189 continually reassess the project economics and establish off-ramps before development
190 occurs. As addressed by Mr. Vail, the Company will soon negotiate and finalize most
191 of the construction contracts for the Transmission Projects, which will lock in pricing.
192 The Company will also prudently negotiate precautionary off-ramps in the contracts to
193 allow it to exit the Transmission Projects if they become uneconomic. As addressed by
194 Mr. Teply, the timing and terms of the execution of the contracts necessary to procure
195 or construct the Wind Projects will also provide flexibility to allow the Company to
196 reassess project economics, if necessary, before executing the contracts.

197 **Q. How will the Company respond if it receives approval of the Combined Projects**
198 **in this docket and a subsequent event occurs that adversely affects the economics**
199 **of the Combined Projects during implementation?**

200 A. If an adverse change of circumstances materially affects the Combined Projects'
201 economics, the Company will seek additional Commission review of whether to
202 proceed with implementation, as allowed under Utah Code Ann. § 54-17-404.¹

¹ Utah Code Ann. §54-17-404(1)(a) (“In the event of a change in circumstances or projected costs, an energy utility may seek a commission review and determination of whether the energy utility should proceed with the implementation of an approved resource decision.”).

203 **Q. If significant portions of the Wind Projects do not ultimately qualify for PTCs due**
204 **to delays or because they incur unanticipated cost increases within the Company's**
205 **control, is the Company prepared to bear those risks?**

206 A. Yes. The Company will take every precaution to ensure that the Wind Projects meet the
207 requirements and timelines to qualify for full PTC benefits. While we do not believe it
208 is appropriate for the Company to absorb risks beyond its control, we are prepared to
209 accept risks associated with our performance. We are confident that we will complete
210 the Combined Projects before the 2020 deadline.

211 **Q. What happens if the actual costs of the Combined Projects exceed the estimated**
212 **costs included in the supplemental filing?**

213 A. As discussed by Ms. Steward, the Company agrees to a soft cap based on the cost
214 estimate included in the Company's supplemental filing. If the actual costs are greater
215 than the final estimate here, the Company agrees that it must demonstrate the prudence
216 of the additional costs in a later ratemaking proceeding.

217 **Q. Does this conclude your supplemental direct and rebuttal testimony?**

218 A. Yes.