Rocky Mountain Power Docket No. 17-035-39 Witness: Rick T. Link

BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

REDACTED

Rebuttal Testimony of Rick T. Link

October 2017

Q. Are you the same Rick T. Link who previously provided direct testimony in this
 case on behalf of Rocky Mountain Power ("Company"), a division of PacifiCorp?
 A. Yes.

4

PURPOSE AND SUMMARY OF REBUTTAL TESTIMONY

5 Q. What is the purpose of your rebuttal testimony?

A. I summarize updates to the economic analysis that demonstrate increasing customer
benefits from the wind repowering project. I also rebut challenges to the Company's
economic analysis raised in the direct testimonies of the Utah Division of Public
Utilities ("DPU") witness Mr. Daniel Peaco; Office of Consumer Services ("OCS")
witnesses Mr. Philip Hayet, Ms. Donna Ramas, and Mr. Gavin Mangelson; and the
Utah Association of Energy Users ("UAE") witness Mr. Kevin C. Higgins.

12 Q. Please summarize your rebuttal testimony.

A. My rebuttal testimony summarizes updated and expanded economic analysis that
 incorporates modeling updates and new sensitivity studies developed in response to
 certain concerns raised by parties in this proceeding. My rebuttal testimony also
 addresses criticisms of PacifiCorp's modeling assumptions and methodologies. My
 rebuttal demonstrates that:

- The updated economic analysis shows net customer benefits in all of the
 scenarios analyzed.
- The wind repowering project will produce present-value net customer benefits,
 based on updated economic analysis over the remaining life of the repowered
 wind facilities, ranging between \$360 million to \$635 million.

Page 1 – Rebuttal Testimony of Rick T. Link

- Present-value gross customer benefits calculated over the remaining life of the
 repowered wind facilities range between \$1.38 billion and \$1.65 billion, which
 compares to present-value project costs totaling \$1.02 billion.
- These net and gross customer benefits are conservative, as they do not account for additional incremental energy output that will be generated with the installation of equipment that only recently has been verified to be available for repowering of certain wind facilities.
- When measured over a 20-year period, the present value of net customer
 benefits from wind repowering range between \$90 million and \$214 million,
 which does not account for the value of incremental energy output that will
 increase significantly beyond 2036.
- Project-by-project analysis, developed in response to criticisms raised by
 certain parties, confirms that the proposed scope of the project, including just
 over 999 megawatts ("MW") of existing wind resource capacity, is appropriate
 and will maximize customer benefits.
- Tax-policy sensitivity analysis, also developed in response to criticisms raised
 by certain parties, confirms that net customer benefits persist even with
 potential changes in the corporate federal income tax rate.
- The modeling tools and methodologies used to develop the economic analysis
 supporting the wind repowering project are robust.
- The wind repowering project will replace equipment at existing wind facilities
 with modern technology to improve efficiency, increase energy production,
 extend the operational life, reduce run-rate operating costs, reduce net power

46		costs, and deliver substantial federal production tax credit ("PTC") benefits that
47		will be passed on to customers. The proposed wind repowering project is in the
48		public interest.
49		MODELING UPDATES
50	Q.	Did PacifiCorp update its economic analysis supporting the wind repowering
51		project?
52	A.	Yes. The economic analysis was updated to correct certain model inputs and to reflect
53		more current assumptions.
54	Q.	Please summarize these updates.
55	A.	The models were updated to: (1) implement a correction to certain transmission
56		assumptions; (2) reflect more current load-forecast assumptions; (3) reflect more
57		current forward-price-curve assumptions; and (4) to reflect more current cost-and-
58		performance assumptions for the repowered wind facilities.
59	Q.	Did you calculate how these updates impact the economic analysis that you
60		summarized in your direct testimony?
61	A.	Yes. PacifiCorp used the System Optimizer ("SO") model and the Planning and Risk
62		model ("PaR") to determine the impact of these modeling updates on the economic
63		analysis summarized in my direct testimony. These models were used to calculate how
64		the present-value revenue requirement differential ("PVRR(d)") between a simulation
65		with and without the wind repowering project changes after applying the modeling
66		updates. The PVRR(d) calculated from the change in nominal revenue requirement due
67		to wind repowering through 2050 was also calculated.

Page 3 – Rebuttal Testimony of Rick T. Link

Q. What is the impact of these assumption changes in the economic analysis assuming
 medium natural gas prices and medium carbon dioxide ("CO₂") prices?

70 Based on SO model results through 2036, the expected wind repowering PVRR(d) A. 71 benefits increase by \$116.6 million, from \$21.7 million as summarized in my direct 72 testimony (Link Direct, Table 2) to \$138.3 million. Based on stochastic-mean PaR results through 2036, the wind repowering PVRR(d) benefits increase by \$101.8 73 74 million, from \$13.5 million (Link Direct, Table 2) to \$115.2 million. Based nominal revenue requirement results through 2050, the PVRR(d) benefits of wind repowering 75 76 increase by \$112.5 million, from \$358.7 million (Link Direct, Table 3) to \$471.2 77 million. I describe each of these modeling updates in more detail below.

78 Q. Please describe the correction to transmission assumptions applied in the updated 79 economic analysis.

A. In my direct testimony, I described how PacifiCorp modeled de-rates to its Wyoming
230-kV transmission system (Link Direct, lines 344 - 359). Based on historical outage
data, the transfer capability from eastern Wyoming to the Aeolus area was reduced by
36.5 MW in simulations that included the wind repowering project. This same de-rate
was inadvertently not applied to the simulations that excluded the wind repowering
project. This was corrected by applying the 36.5 MW transmission de-rate to
simulations both with and without the wind repowering project.

Q. Please describe the new load forecast assumptions included in the updated economic analysis.

A. The load forecast used in the economic analysis summarized in my direct testimony is
the same load forecast used in PacifiCorp's 2017 Integrated Resource Plan ("IRP").

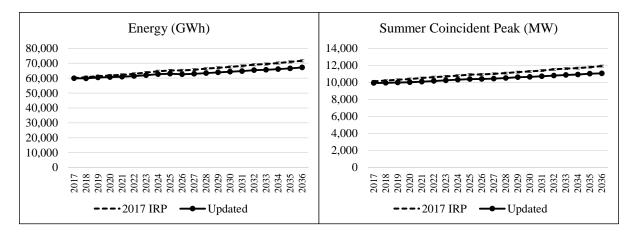
Page 4 – Rebuttal Testimony of Rick T. Link

91 This 2017 IRP load forecast was finalized in December 2016. My updated analysis uses
92 the Company's new load forecast completed in the summer of 2017, after the Company
93 made its initial filing.

Figure 1 compares the load forecast from the 2017 IRP used in my original economic analysis to the new load forecast. The updated system energy forecast is down by 2.2 percent in 2021 and down by 6.3 percent in 2036 relative to the 2017 IRP forecast. The updated coincident summer peak forecast is down by 4.1 percent in 2021 and down by 7.2 percent in 2036 relative to the 2017 IRP forecast.



Figure 1. Comparison of the 2017 IRP and Updated Load Forecast Assumption



100

101 Changes in the load forecast are primarily driven by: (1) a reduction in Utah 102 and Wyoming industrial loads principally due to reduced usage projections for a 103 number of large customers; (2) increases in the growth of customer generation from 104 2017 to 2018, contributing to reductions in Utah residential customer usage; and (3) 105 updated appliance saturation and efficiency assumptions with refinements to 106 miscellaneous device sales data (i.e., televisions, pool heaters, personal computers, and 107 other plug-in devices), contributing to reductions in Utah residential customer usage.

108	Q.	Please describe the new price forecast included in the updated economic analysis.
109	А.	In my direct testimony, I described nine price-policy scenarios, developed by pairing
110		three natural-gas price forecasts (low, medium, and high) with three CO ₂ price forecasts
111		(zero, medium, and high). (Link Direct, lines 515 - 572.) The medium natural-gas price
112		assumptions are derived from PacifiCorp's official forward price curve ("OFPC"). In
113		the economic analysis summarized in my direct testimony, PacifiCorp used its April
114		26, 2017 OFPC.
115		PacifiCorp's most recent OFPC is dated September 30, 2017, which reflects
116		more current market forwards and an updated forecast from . Figure 2
117		compares Henry Hub natural-gas prices from the April 26, 2017 OFPC, as used to
118		support the economic analysis in my direct testimony, with Henry Hub natural-gas
119		prices from the updated September 30, 2017 OFPC. Over the period 2018 through
120		2036, the nominal levelized price for Henry Hub natural-gas prices has dropped by
121		approximately 2.6 percent from \$4.07/MMBtu to \$3.97/MMBtu. The reduction in
122		levelized prices is primarily driven by reductions in the 2023 to 2024 time frame.

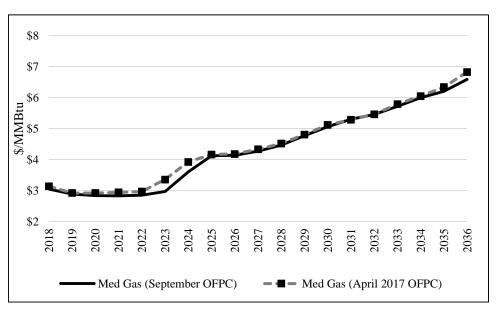


Figure 2. Comparison of the April 2017 and September 2017 OFPC Henry Hub Natural-Gas Price Forecasts

124		The updated OFPC reflects market forwards as of September 30, 2017, through
125		October 2023. Prices in the updated market fundamentals forecast from
126		which are used exclusively in the OFPC beyond October 2024, track closely with those
127		assumed in the April 2017 OFPC. PacifiCorp continues to blend market forwards from
128		month 61 (November 2022) through month 72 (October 2023) with the fundamentals-
129		based forecast from month 85 (November 2024) through month 96 (October 2025) to
130		establish prices in month 73 (November 2023) through month 84 (October 2024).
131	Q.	Mr. Peaco compares the Company's natural-gas price forecasts with NYMEX
131 132	Q.	Mr. Peaco compares the Company's natural-gas price forecasts with NYMEX Henry Hub natural-gas futures through 2029 as of September 11, 2017, and
	Q.	
132	Q.	Henry Hub natural-gas futures through 2029 as of September 11, 2017, and
132 133	Q.	Henry Hub natural-gas futures through 2029 as of September 11, 2017, and concludes that this comparison demonstrates current market expectations most
132 133 134	Q. A.	Henry Hub natural-gas futures through 2029 as of September 11, 2017, and concludes that this comparison demonstrates current market expectations most closely align with the Company's low natural-gas forecast. (Peaco Direct, lines 585

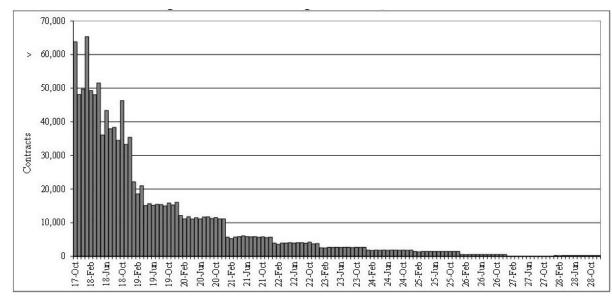
Page 7 – Rebuttal Testimony of Rick T. Link

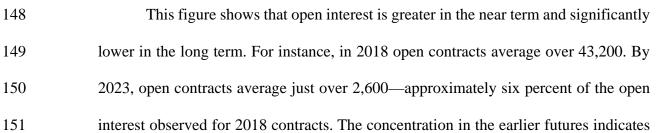
long-term natural-gas prices. Mr. Peaco fails to consider the open interest in NYMEX
Henry Hub futures contracts, which quickly falls for futures contracts further out in
time. The sparsity of open interest in the out period makes these futures contracts an
unreliable indicator of market expectations for long-term natural-gas prices.

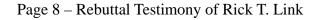
Each futures trade represents the creation of a new contract and is indicative of new capital being committed to the market. Figure 3 shows NYMEX Henry Hub natural-gas open interest as of September 11, 2017—the same quote date used by Mr. Peaco to compare NYMEX futures prices to the Company's Henry Hub natural-gas price forecast.



Figure 3. NYMEX Henry Hub Natural Gas Futures Open Interest as of September 11, 2017







152 the market is deeper and stronger in the near term because fewer market participants

153

are willing to commit capital required to enter and maintain long-term contracts.

154 There are very few contracts supporting NYMEX Henry Hub natural-gas-155 futures prices over the period in which Mr. Peaco claims the market outlook most 156 closely aligns with the Company's low natural-gas price forecast (*i.e.*, beyond 2022). Contracts with greater open interest more accurately represent a market consensus of 157 158 where spot prices are likely to trade. Long-term prices are shaped by a handful of 159 participants who are lightly committed. These participants are basing their decisions on 160 highly imperfect data. Short-term prices are shaped by a large field of market 161 participants, who commit far more capital because there is more transparency around 162 the conditions and variables that can impact prices.

163 **Q**. Did PacifiCorp update the low and high natural-gas price scenarios used in the economic analysis presented in your direct testimony? 164

165 No. Current low and high natural-gas price scenarios produced by third-party A. 166 forecasters are not materially different than those used to support the economic analysis 167 in my direct testimony. Similarly, there are no material changes in third-party forecasts 168 for CO₂ price assumptions. Consequently, the low and high natural-gas price 169 assumptions and the medium and high CO₂ price assumptions used in the economic 170 analysis summarized in my direct testimony remain valid for testing how these 171 variables impact the overall economics of the wind repowering project.

172 Please describe the updated cost-and-performance assumptions for the repowered Q. 173 wind facilities.

174 A. As described in the rebuttal testimony of Company witness Mr. Timothy J. Hemstreet,

Page 9 – Rebuttal Testimony of Rick T. Link

General Electric ("GE") finished developing a 91-meter rotor for use in repowering
wind facilities and has completed engineering and design review on a

177 turbine. Assuming the repowered wind facilities continue to operate 178 within the limits specified in their large-generator interconnection agreements 179 ("LGIAs"), the updated expected incremental energy output from wind repowering, 180 accounting for use of the turbines on GE sites (all but Marengo 1, Marengo 2, 181 and Goodnoe Hills), is 25.9 percent (743 GWh per year)-up from the 19.2 percent 182 (551 GWh per year) increase assumed in my original economic analysis. Mr. Hemstreet 183 also explains that the Company has fixed pricing for the wind repowering turbines 184 supporting updated capital costs. The updated total up-front capital investment is 185 \$1.083 billion—a \$45 million reduction from the cost assumed in my original economic 186 analysis.

As noted by Mr. Hemstreet, the Company did not receive verification that the 187 188 turbine was technically suitable for GE sites within the scope of the repowering 189 project until October 6, 2017. At this time, the Company had already begun updating 190 its analysis assuming the use of a turbine at GE sites. The 191 longer blade length also improves expected incremental annual energy output relative 192 turbine equipment assumed in my original analysis. to the 193 turbines, the updated incremental energy output is 24.9 Assuming use of the 194 percent (714 GWh per year)—up from the 19.2 percent (551 GWh per year) increase 195 assumed in my original economic analysis. The updated total up-front capital 196 investment assuming the use of turbines on GE sites is \$1.083 billion—identical

Page 10 – Rebuttal Testimony of Rick T. Link

197		to the up-front capital investment required assuming the use of turbines on GE
198		sites.
199		Because the Company did not receive verification that the turbine was
200		technically suitable for GE sites until after the updated economic analysis had been
201		initiated, the bulk of my updated economic analysis assumes the use of turbines
202		on GE sites. However, now that the Company has received verification that the
203		turbines can be deployed on GE sites, I summarize the results of a sensitivity study
204		that quantifies the incremental benefits from the use of this equipment later in my
205		rebuttal testimony.
206		UPDATED SYSTEM-MODELING PRICE-POLICY RESULTS
207	Q.	Did PacifiCorp update its system modeling among different price-policy scenarios
208		to reflect the modeling updates described above?
209	A.	Yes. Using the same system methodology described in my direct testimony, PacifiCorp
210		updated the economic analysis for the wind repowering project, incorporating the
211		modeling updates described earlier in my rebuttal testimony, including the assumed use
212		of turbines on GE sites. This updated analysis was performed using the SO
213		model and PaR among nine different price-policy scenarios.
214	Q.	Please summarize the updated PVRR(d) results calculated from the SO model and
215		PaR through 2036.
216	A.	Table 1 summarizes the updated PVRR(d) results for each price-policy scenario. The
217		PVRR(d) between cases with and without wind repowering are shown for the SO model
218		and for PaR, which was used to calculate both the stochastic-mean PVRR(d) and the

Page 11 – Rebuttal Testimony of Rick T. Link

219 risk-adjusted PVRR(d). The data used to calculate the PVRR(d) results shown in the

table are provided as Exhibit RMP__(RTL-R2).

22	1
22	T

Table 1. Updated SO Model and PaR PVRR(d)(Benefit)/Cost of Wind Repowering (\$ million)

Price-Policy Scenario	SO Model PVRR(d)	PaR Stochastic- Mean PVRR(d)	PaR Risk- Adjusted PVRR(d)
Low Gas, Zero CO ₂	(\$110)	(\$90)	(\$95)
Low Gas, Medium CO ₂	(\$125)	(\$108)	(\$113)
Low Gas, High CO ₂	(\$133)	(\$114)	(\$119)
Medium Gas, Zero CO ₂	(\$137)	(\$116)	(\$122)
Medium Gas, Medium	(\$138)	(\$115)	(\$121)
Medium Gas, High CO ₂	(\$157)	(\$131)	(\$137)
High Gas, Zero CO ₂	(\$196)	(\$152)	(\$160)
High Gas, Medium CO ₂	(\$204)	(\$167)	(\$175)
High Gas, High CO ₂	(\$214)	(\$167)	(\$176)

222Over a 20-year period, before accounting for the increase in incremental energy223output beyond 2036, the wind repowering project reduces customer costs in all nine224price-policy scenarios. This outcome is consistent in both the SO model and PaR225results. Under the central price-policy scenario, assuming medium natural-gas prices226and medium CO2 prices, the PVRR(d) benefits range between \$115 million, when227derived from PaR stochastic-mean results, and \$138 million, when derived from SO228model results.

Q. What trends do you observe in the modeling results across the different pricepolicy scenarios?

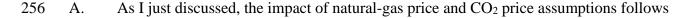
A. Projected system costs increase with high natural-gas price assumptions, and similarly,
 increase with high CO₂ price assumptions. Conversely, system costs decline when low
 natural-gas prices and low CO₂ prices are assumed. This trend holds true when looking

Page 12 – Rebuttal Testimony of Rick T. Link

234 at the results from the two simulations used to calculate the PVRR(d) for all nine of the 235 price-policy scenarios. Generally, this same trend applies when looking at the change in system costs between simulations with and without wind repowering. There are, 236 237 however, a few exceptions. For example, in the medium natural-gas price scenarios 238 where a change from a zero CO_2 price assumption to a medium CO_2 price assumption 239 has a very marginal impact on the PVRR(d) benefits from repowering. In this price-240 policy scenario, the increase to system costs from PaR caused by the introduction of a 241 CO₂ price assumption is slightly greater in the simulation without wind repowering 242 than it is in the simulation with wind repowering.

243 These slight variations from expected trends can be explained by the difference 244 in functionality between the SO model and PaR. Relative to the SO model, PaR 245 provides additional granularity on how wind repowering is projected to affect system 246 operations. However, in its optimization to minimize system costs, PaR cannot modify 247 the resource portfolio, which is based on SO model results. This can contribute to 248 variation in the trends observed between the two models as price-policy assumptions 249 change across the scenarios. Importantly, both models, each having its own strengths, 250 show that the wind repowering benefits are robust across a range of price-policy 251 assumptions.

Q. Mr. Peaco claims that the Company's modeling has "methodological issues" because the results have "several anomalies," e.g., the benefits do not increase in every scenario where the gas price increases. (Peaco Direct, line 375-390.) Please respond.



Page 13 – Rebuttal Testimony of Rick T. Link

257		the expected trends in the simulations with and without wind repowering that are used
258		to calculate the PVRR(d) results for each price-policy scenario. In some instances, the
259		relative impact of natural-gas price and CO ₂ price assumption changes can be greater
260		on the simulation with repowering or greater on the simulation without repowering.
261		Any perceived anomalies in the PVRR(d) results among price-policy scenarios can be
262		explained by examining the model results for each of these simulations in detail, and
263		accounting for changes to resource mix and system dispatch.
264	Q.	Did you update the potential upside to these PVRR(d) results associated with
265		renewable energy credit ("REC") revenues?
266	А.	Yes. Consistent with my direct testimony, the PVRR(d) results presented in Table 1 do
267		not reflect the potential value of RECs generated by the incremental energy output from
268		the repowered facilities. Accounting for the updated performance assuming use of
269		turbines on GE sites, customer benefits for all price-policy scenarios would improve
270		by approximately \$6 million for every dollar assigned to the incremental RECs that
271		will be generated from the repowered wind facilities through 2036 (up from \$4 million
272		in my original analysis).
273	Q.	OCS witness Ms. Ramas recommends that the Commission ignore any repowering
274		benefit related to the possibility of future REC revenues (Ramos Direct, lines 668-
275		691.) How do you respond?
276	А.	PacifiCorp is not relying on potential incremental REC revenues in its economic
277		analysis of the wind repowering project, as evidenced by the fact REC revenues are not
278		included in the PVRR(d) results summarized in Table 1. While Ms. Ramas correctly
279		notes that the REC market is illiquid and lacks transparency, PacifiCorp is active in this

Page 14 – Rebuttal Testimony of Rick T. Link

280 market and routinely engages in REC sales and purchases. Quantifying the potential 281 upside associated with incremental REC revenues is intended to simply communicate 282 that the net benefits of wind repowering *could* improve *if* the incremental RECs can be 283 monetized in the market.

- 284 Q. Is there additional upside to these PVRR(d) results?
- 285 Yes. The PVRR(d) results in Table 1 assume that turbines are deployed on GE A. 286 turbines now secured for these sites, which will deliver additional sites, not the incremental energy output without any increase in cost. As described later in my 287 288 rebuttal testimony, sensitivity analysis developed off of the medium natural-gas price 289 and medium CO₂ price scenario that assumes the use of the turbines improves 290 the PVRR(d) benefits of wind repowering by \$11 million to \$13 million if these 291 facilities continue operating within the limits specified in their LGIAs. If the LGIAs 292 are modified to accommodate additional energy output, the incremental benefits of 293 wind repowering increase by between \$37 million to \$48 million.

294 UPDATED REVENUE REQUIREMENT MODELING PRICE-POLICY RESULTS

Q. Did PacifiCorp update its revenue requirement modeling among different price policy scenarios to reflect the modeling updates described above?

A. Yes. Using the same annual revenue requirement modeling methodology described in
my direct testimony, PacifiCorp updated its forecast of the change in nominal annual
revenue requirement due to the wind repowering project, incorporating the modeling
updates described earlier my rebuttal testimony, including the assumed use of
turbines on GE sites.

Page 15 – Rebuttal Testimony of Rick T. Link

- 302 Q. Please summarize the updated PVRR(d) results calculated from the change in
 303 annual revenue requirement through 2050.
- A. Table 2 summarizes the updated PVRR(d) results for each price-policy scenario calculated off of the change in annual nominal revenue requirement through 2050. The annual data over the period 2017 through 2050 that was used to calculate the PVRR(d) results shown in the table are provided as Exhibit RMP_(RTL-R3).
- 308

 Table 2. Updated Nominal Revenue Requirement PVRR(d)

 (Benefit)/Cost of Wind Repowering (\$ million)

Price-Policy Scenario	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO ₂	(\$360)
Low Gas, Medium CO ₂	(\$480)
Low Gas, High CO ₂	(\$473)
Medium Gas, Zero CO ₂	(\$483)
Medium Gas, Medium CO ₂	(\$471)
Medium Gas, High CO ₂	(\$534)
High Gas, Zero CO ₂	(\$555)
High Gas, Medium CO ₂	(\$635)
High Gas, High CO ₂	(\$619)

When system costs and benefits from the wind repowering project are extended out through 2050, covering the full depreciable life of the repowered wind facilities, the wind repowering project reduces customer costs in all nine price-policy scenarios. The PVRR(d) benefits range from \$360 million in the low natural gas, zero CO₂ scenario to \$635 million in the high natural gas, medium CO₂ scenario. Under the central price-policy scenario, assuming medium natural-gas prices and medium CO₂ prices, the PVRR(d) benefits of wind repowering are \$471 million.

Page 16 – Rebuttal Testimony of Rick T. Link

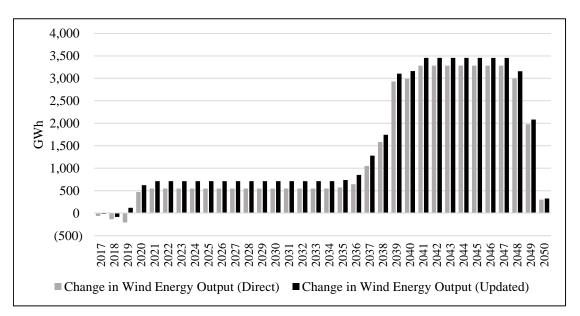
316	Q.	Is there potential upside to these PVRR(d) results associated with REC revenues?
317	A.	Yes. Consistent with my direct testimony, the PVRR(d) results presented in Table 2 do
318		not reflect the potential value of RECs generated by the incremental energy output from
319		the repowered facilities. Accounting for the updated performance assuming use of
320		turbines on GE sites, customer benefits for all price-policy scenarios would improve
321		by approximately \$13 million for every dollar assigned to the incremental RECs that
322		will be generated from the repowered wind facilities through 2050 (up from \$11 million
323		in my original analysis). As noted earlier, quantifying the potential upside associated
324		with incremental REC revenues is intended to simply communicate that the net benefits
325		of wind repowering could improve if the incremental RECs can be monetized in the
326		market.
327	Q.	What causes the increase in PVRR(d) results when calculated off of the change in
327 328	Q.	What causes the increase in PVRR(d) results when calculated off of the change in nominal revenue requirement through 2050 relative to the system modeling results
	Q.	
328	Q. A.	nominal revenue requirement through 2050 relative to the system modeling results
328 329	-	nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036?
328 329 330	-	nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036? In my direct testimony, I explain that the extended analysis picks up the sizable increase
328329330331	-	nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036? In my direct testimony, I explain that the extended analysis picks up the sizable increase in incremental wind energy output beyond the 20-year period analyzed with the SO
 328 329 330 331 332 	-	 nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036? In my direct testimony, I explain that the extended analysis picks up the sizable increase in incremental wind energy output beyond the 20-year period analyzed with the SO model and PaR. (Link Direct, lines 675 - 694.) This same rationale applies to the
 328 329 330 331 332 333 	-	nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036? In my direct testimony, I explain that the extended analysis picks up the sizable increase in incremental wind energy output beyond the 20-year period analyzed with the SO model and PaR. (Link Direct, lines 675 - 694.) This same rationale applies to the economic analysis that has been refreshed to incorporate the modeling updates
 328 329 330 331 332 333 334 	-	nominal revenue requirement through 2050 relative to the system modeling results calculated off of the change in system costs through 2036? In my direct testimony, I explain that the extended analysis picks up the sizable increase in incremental wind energy output beyond the 20-year period analyzed with the SO model and PaR. (Link Direct, lines 675 - 694.) This same rationale applies to the economic analysis that has been refreshed to incorporate the modeling updates described earlier in my rebuttal testimony. In fact, with the increase in expected

Page 17 – Rebuttal Testimony of Rick T. Link

338 Figure 4 shows the updated incremental change in wind energy output resulting 339 from the repowering project alongside the same assumptions used in the economic 340 analysis summarized in my direct testimony. The updated assumptions continue to 341 show progressively higher levels of incremental energy output from 2036 through 342 2040, as wind facilities originally placed in service between 2006 and 2010 would have 343 otherwise reached the end of their lives. Based on the updated assumptions, the average 344 incremental increase in wind energy output is approximately 714 GWh. Beyond 2040, and before the new equipment reaches the end of its depreciable life, the average annual 345 346 incremental increase in wind energy output is 3,454 GWh.

347

Figure 4. Comparison of the Updated Change in Incremental Wind Energy Output Due to Wind Repowering



348 **O**. Mr. Hayet provides analysis showing that if the useful lives of the wind turbines 349 are extended for an additional 10 years, then the benefits of repowering decrease. 350 (Hayet Direct, lines 479-98.) Mr. Higgins and Mr. Peaco make similar points. 351 (Higgins Direct, lines 158-171; Peaco Direct, lines 53-56.) How do you respond to 352 this concern?

353 PacifiCorp's annual revenue requirement analysis, which extends the economic A. 354 analysis beyond the 2036 time frame, captures the upside of increased incremental 355 energy output beyond the period in which the repowered wind facilities would have 356 otherwise reached the end of their depreciable lives. This analysis reasonably assumes 357 that these facilities would be retired at the end of their current depreciable lives.

358 If one were to assume that the wind facilities would continue to operate for 359 some period beyond their current depreciable lives if not repowered, it is reasonable to 360 assume that the repowered wind facilities would also operate for some comparable period of time beyond their 30-year life initiated upon repowering. 361

362 The effect of this assumption would be to defer, but not eliminate, the value of 363 the sizable increase in expected incremental energy beyond the assumed operable life 364 of the wind facilities. Consequently, this would defer the associated incremental 365 benefits beyond the assumed operable life of the wind facilities, which would be more 366 heavily discounted in the present-value calculation. For this reason, it is no surprise 367 that the PVRR(d) is reduced if one were to assume the existing wind facilities and the 368 repowered wind facilities both continue to operate beyond their depreciable lives.

369 Mr. Hayet's analysis estimating the impact on the PVRR(d) results assuming 370 the existing wind facilities, if not repowered, and the repowered wind facilities operate

Page 19 – Rebuttal Testimony of Rick T. Link

for 10 years beyond their depreciable life is presented over two different time frames—
one where the PVRR(d) is calculated from annual data through 2060 and one where
the PVRR(d) is calculated from annual data through 2050.

The results based on the PVRR(d) calculated from annual data through 2060 are directionally consistent with the expectations I describe above. Mr Hayet's analysis shows that benefits are reduced, but importantly, this analysis shows that the wind repowering project still has sizable economic benefits in eight out of nine price-policy scenarios. Moreover, Mr. Hayet's analysis was performed without accounting for the modeling updates described earlier in my rebuttal testimony, which significantly increase the expected benefits of the wind repowering project.

Mr. Hayet's results calculated from annual data through 2050 are misleading and should be dismissed. By assuming a 10-year extension to the operable life and truncating the present-value calculation to eliminate the last 10 years of the assumed asset lives, this analysis erroneously eliminates the sizable increase in incremental energy from the repowered wind facilities from 2051 through 2060.

386 Q. Please describe the change in annual nominal revenue requirement from the wind 387 repowering project.

A. Figure 5 shows the updated change in nominal revenue requirement due to wind repowering for the medium natural gas, medium CO₂ price-policy scenario on a totalsystem basis. The change in nominal revenue requirement shown in the figure reflects updated project costs, including capital revenue requirement (i.e., depreciation, return, income taxes, and property taxes), operations and maintenance expenses, the Wyoming wind-production tax, and PTCs. The project costs are netted against updated system

Page 20 – Rebuttal Testimony of Rick T. Link

impacts from wind repowering, reflecting the change in NPC, emissions, non-NPC
variable costs, and system fixed costs that are affected by, but not directly associated
with, the wind repowering project.

397

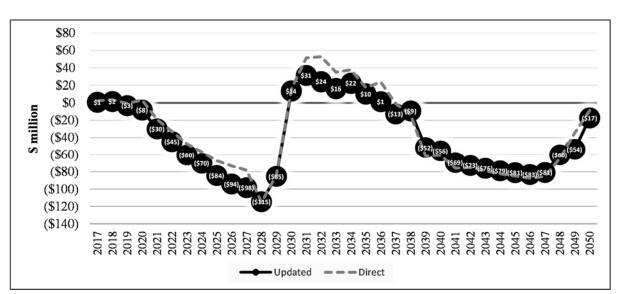


Figure 5. Updated Total-System Annual Revenue Requirement With Wind Repowering (\$ million)

398 This figure has the same basic profile as Figure 5 from my direct testimony. 399 This profile shows substantial near-term benefits associated with the PTCs, a period 400 over which the change in annual revenue requirement increases after the PTCs expire, 401 and a period over the long term where the change in annual revenue requirement is 402 reduced based on substantial and progressively growing increases to incremental 403 energy output between 2036 through 2041. The PVRR(d) benefits from the wind 404 repowering project calculated off of this stream of data is \$471 million-the same 405 figure shown in Table 2 for the medium natural gas, medium CO₂ price-policy scenario.

Page 21 – Rebuttal Testimony of Rick T. Link

406 Q. Did parties in this proceeding raise concerns with the methodology used in
407 PacifiCorp's economic analysis to calculate customer benefits from 2037 through
408 2050?

409 A. Yes. Mr. Hayet claims that the extended results to 2050 are questionable and that
410 customers would have to wait 20 years before significant benefits could be achieved.
411 (Hayet Direct, lines 269-272.) Similarly, Mr. Peaco criticizes the extrapolation
412 methodology, stating that extrapolation of results beyond 2036 is problematic. (Peaco
413 Direct, lines 539-540.)

414 **O.**

How do you respond?

A. As described in my direct testimony, the methodology used to extrapolate system
benefits from wind repowering from 2037 through 2050 is based on the aggregate
system benefits derived from the SO model and PaR over the period 2028 through
2036. (Link Direct, lines 455 - 501.) These data, based on how the wind repowering
project affects forecasted system costs, are a reasonable proxy for projected long-term
benefits associated with the wind repowering project.

421Regardless of the methodology used to extrapolate the system benefits of wind422repowering to 2050, the point of extrapolating results is to capture the benefits from423the significant increase in the expected annual energy output from the repowered wind424facilities beyond the period in which the existing wind facilities would have otherwise425hit the end of their lives. While the methodology used in my analysis is valid, the value426of this incremental energy can be evaluated in different ways.

427 Table 3 summarizes how the PVRR(d) results through 2050 would change if 428 flat market prices at the Palo Verde ("PV") market from the September OFPC were

Page 22 – Rebuttal Testimony of Rick T. Link

429	used as the basis to evaluate the value of incremental energy from wind repowering
430	over the 2037 to 2050 time frame. Recognizing there is both upside and downside price
431	risk to the value of this energy, I assume different levels of PV prices—70 percent of
432	the PV forward curve, 100 percent of the PV forward curve, and 130 percent of the PV
433	forward curve. PacifiCorp's September OFPC includes forward prices through 2042.
434	Conservatively, I assume no escalation in PV prices beyond 2042 for each of these
435	scenarios. I also calculate the PVRR(d) through 2050 assuming the incremental energy
436	from the project from 2037 through 2050 is worth nothing. Each of these scenarios is
437	shown alongside the \$471 million PVRR(d) benefit when incremental energy from
438	repowering beyond 2036 is calculated from system modeling results over the 2028
439	through 2036 time frame.

440

 Table 3. Long-Term Benefit Sensitivity

 Naminal Lovalized

Source of 2037-2050 Benefits	Nominal Levelized Benefit from 2037 – 2050 (\$/MWh)	Annual Revenue Requirement PVRR(d) (Benefit)/Cost (\$ million)
2028-2036 System Modeling	\$57.82	(\$471)
70% of PV Flat OFPC	\$45.30	(\$385)
100% of PV Flat OFPC	\$64.71	(\$522)
130% of PV Flat OFPC	\$84.12	(\$658)
No Value	\$0.00	(\$66)

441	This analysis demonstrates that regardless of the methodology used to extend
442	wind repowering benefits to 2050, the PVRR(d) result shows significant customer
443	savings in all scenarios. If the incremental energy is valued at the PV forward curve,
444	the PVRR(d) benefits of repowering are \$522 million, which is \$51 million higher than
445	the methodology used in my analysis. Even if the incremental energy beyond 2036 is

Page 23 – Rebuttal Testimony of Rick T. Link

446 assumed to have no value at all, which is an unimaginable scenario, the wind
447 repowering project delivers \$66 million in PVRR(d) benefits.

448 Q. Mr. Peaco argues that the Company's extrapolation method for the extended
449 period is unreasonable because of the year-to-year volatility in system costs from
450 2028 to 2036. (Peaco Direct, lines 494-510.) Is this a fair criticism of the
451 extrapolation?

452 A. No. Mr. Peaco's assessment of the volatility in system modeling benefits is misguided 453 because he focuses solely on changes to system *fixed* costs between simulations with 454 and without repowering and ignores contemporaneous changes to system variable costs. When the SO model identifies a least-cost resource portfolio, it evaluates all fixed 455 456 and variable system costs to arrive at an optimized least-cost solution-it does not 457 separately optimize system fixed costs nor does it separately optimize system variable 458 costs. It is not uncommon for there to be volatility in system fixed costs as resources in 459 the portfolio change in response to changes in input assumptions (*i.e.*, when wind 460 repowering is factored in the SO model's determination of the optimal resource mix). 461 Generally, there are offsetting changes to system variable costs that coincide with 462 spikes or dips in the change to system fixed costs between two simulations. Mr. Peaco's 463 observations of model results is explained by not considering changes to all of the 464 system costs (fixed and variable costs) between simulations with and without wind 465 repowering and do not indicate that there are model errors or model limitations.

466 Mr. Peaco further observed that the SO model evaluates resource alternatives 467 as discrete choices. (Peaco Direct, lines 475-477.) This observation is correct. For 468 instance, the SO model is not configured to be able to choose a percentage of a new

Page 24 – Rebuttal Testimony of Rick T. Link

469 combined cycle unit (for example, the model cannot choose to add a two MW combined
470 cycle plant), because this is unrealistic. This does not mean that the model is not well471 suited to analyze benefits from the wind repowering project. In fact, it is critical to
472 understand how the wind repowering project might influence projected system costs
473 that account for discrete changes in the resource portfolio.

474 Q. Both Mr. Peaco and Mr. Hayet argue that the expected customer benefits are
475 modest relative to the overall project costs and that there is very little certainty
476 that customers will see significant, if any, cost savings. (Peaco Direct, lines 227 477 234; Hayet Direct, lines 263 - 274.) Is this a fair criticism?

A. No. Mr. Peaco and Mr. Hayet both mischaracterize the relationship between the cost
and benefits of the wind repowering project by comparing the up-front investment cost
to the *net* benefits of the project. This artificially makes it appear that customer benefits
are relatively small in relation to the investment required to deliver those benefits, when
in fact, the gross benefits from the project are actually greater than total project costs.

483 For instance, in the updated economic analysis, the PVRR(d) results calculated 484 from the change in system costs through 2050 assuming medium natural gas and 485 medium CO₂ prices show a \$471 million net customer benefit from wind repowering. 486 This is based on present-value project costs, including changes to run-rate operating 487 costs, totaling \$1.02 billion. The present value of customer benefits, including federal 488 PTC benefits, for this price-policy scenario is \$1.49 billion, which is \$472 million 489 greater than the present value of project costs. In fact, the present value of customer 490 benefits among all nine price-policy scenarios ranges between \$1.38 billion and \$1.65

Page 25 – Rebuttal Testimony of Rick T. Link

491 billion. In all scenarios, the present value of customer benefits far exceed the present 492 value of customer costs. 493 **PROJECT-BY-PROJECT ANALYSIS** 494 0. Did parties in this proceeding raise concerns with the scope of the proposed wind 495 repowering project? 496 Yes. OCS witness Mr. Hayet faults PacifiCorp for modeling repowering as a single, all-A. 497 or-nothing project, instead of modeling each facility individually, and claims that some 498 of the individual wind facilities are not economic. (Hayet Direct, lines 295-308, 389-499 390.) DPU witness Mr. Peaco similarly criticizes PacifiCorp's modeling for not 500 performing a project-by-project assessment. (Peaco Direct, lines 258-272.) 501 **Q**. Is Mr. Havet correct that some of the individual facilities are not economic to 502 repower? 503 No. Mr. Hayet attempts to calculate the PVRR(d) for each wind facility, but does so A. 504 incorrectly. He first calculates the net levelized cost of each facility by netting the PTC 505 benefits against the capital and run-rate operating cost of each facility. This part of his 506 calculation is reasonable. Mr. Hayet then allocates PacifiCorp's forecast of system 507 benefits, having a present value of approximately \$150 million, to each wind facility 508 based on its share of the total incremental wind energy output expected after repowering. This allocation methodology is not appropriate. 509 510 Resource-portfolio and system-benefit results from the full scope of the wind 511 repowering project reflect system interactions that cannot be reasonably allocated to 512 individual wind facilities. Consequently, a spreadsheet analysis that begins with 513 aggregate system optimization results that attempts to back into individual resource

Page 26 – Rebuttal Testimony of Rick T. Link

- 514 contributions neglects to consider how these wind facilities interact within the broader
 515 system and will therefore yield arbitrary results.
- 516In response to the concerns raised by Messrs. Hayet and Peaco, PacifiCorp517developed a series of studies using the SO model and PaR to analyze the net benefits518of each individual wind facility included in the proposed scope of the wind repowering519project. This is a more robust analytical approach that accounts for how each repowered520wind facility interacts with the broader system.

521 Q. Please describe how you developed this project-by-project analysis.

522 A. The methodology used to develop the project-by-project analysis is similar to the 523 methodology used to perform the economic analysis for the proposed wind repowering 524 project. Assuming medium natural gas and medium CO₂ price-policy assumptions, 525 PacifiCorp ran two SO model simulations for each of the 12 wind facilities within the 526 scope of the proposed wind repowering project—one simulation in which all 12 527 facilities within the proposed scope are repowered and one simulation that assumes one 528 of the 12 wind facilities is not repowered. For each simulation, the difference in 529 projected system costs from the SO model, accounting for any changes to the resource 530 mix over a 20-year forecast period, are used to calculate the marginal PVRR(d) for each 531 wind facility.

Using the resource portfolios from the SO model simulations, this same approach was used to calculate PVRR(d) for each wind facility using projected system costs from PaR over a 20-year forecast period. Finally, the SO model and PaR model results are used to estimate the change in nominal annual revenue requirement for each wind facility by extending the system modeling results to 2050. The methodology used

Page 27 – Rebuttal Testimony of Rick T. Link

- 537 to estimate the change in nominal annual revenue requirement through 2050 is identical
- to the methodology used to analyze the full scope of the wind repowering project.

539 Q. Please summarize the project-by-project PVRR(d) results calculated from the SO 540 model and PaR through 2036.

- A. Table 4 summarizes the PVRR(d) results for each wind facility within the scope of the wind repowering project. The PVRR(d) between cases with and without wind repowering are shown for each wind facility based on system modeling results from the SO model and for PaR, before accounting for the substantial increase in incremental energy beyond the 2036 time frame. Each of the wind facilities within the scope of the proposed repowering project show net benefits with repowering.
- 547

Table 4. Project-by-Project SO Model and PaR PVRR(d) (Benefit)/Cost of Wind Repowering (\$ million)

Wind Facility	SO Model PVRR(d)	PaR Stochastic- Mean PVRR(d)	PaR Risk- Adjusted PVRR(d)
Glenrock 1	(\$17)	(\$14)	(\$14)
Glenrock 3	(\$5)	(\$3)	(\$4)
Seven Mile Hill 1	(\$23)	(\$20)	(\$21)
Seven Mile Hill 2	(\$5)	(\$5)	(\$5)
High Plains	(\$4)	(\$1)	(\$1)
McFadden Ridge	(\$1)	(\$0.20)	(\$0.20)
Dunlap Ranch	(\$14)	(\$11)	(\$11)
Rolling Hills	(\$5)	(\$3)	(\$3)
Leaning Juniper	(\$3)	(\$3)	(\$4)
Marengo 1	(\$28)	(\$26)	(\$27)
Marengo 2	(\$10)	(\$9)	(\$10)
Goodnoe Hills	(\$21)	(\$21)	(\$22)
Total	(\$138)	(\$117)	(\$122)

- 548 Q. Please summarize the project-by-project PVRR(d) results calculated from the
 549 change in annual revenue requirement through 2050.
- A. Table 5 summarizes the PVRR(d) results for each wind facility calculated off of the change in annual nominal revenue requirement through 2050. Unlike the results summarized in Table 4, these results account for the substantial increase in incremental energy beyond the 2036 time frame. Each of the wind facilities within the scope of the proposed repowering project show net benefits with repowering.

555

 Table 5. Project-by-Project Nominal Revenue Requirement PVRR(d)

 (Benefit)/Cost of Wind Repowering (\$ million)

Wind Facility	Annual Revenue Requirement PVRR(d)
Glenrock 1	(\$50)
Glenrock 3	(\$15)
Seven Mile Hill 1	(\$65)
Seven Mile Hill 2	(\$17)
High Plains	(\$37)
McFadden Ridge	(\$11)
Dunlap Ranch	(\$60)
Rolling Hills	(\$30)
Leaning Juniper	(\$34)
Marengo 1	(\$77)
Marengo 2	(\$30)
Goodnoe Hills	(\$50)
Total	(\$477)

- Q. Why is the sum of the project-by-project PVRR(d) results summarized in Tables
 4 and 5 not precisely equal to the comparable scenario results shown in Tables 1
 and 2 of your rebuttal testimony?
- A. The scope of the wind repowering project is similar, yet unique, for each of the studies
 summarized in these tables. Eliminating one of the wind facilities from the scope of
 Page 29 Rebuttal Testimony of Rick T. Link

repowering project affects how the remaining repowered facilities contribute to the forecasted system costs and benefits of repowering. The impact on system costs that results from altering the scope of the repowering project varies depending upon the specific characteristics of the wind facility being studied. For this reason, it is reasonable to expect that the sum of the project-by-project results in Tables 4 and 5 are not precisely equal to the comparable scenario results in Tables 1 and 2.

567 Q. The project-by-project results vary by wind facility, and some wind facilities 568 appear to show relatively small PVRR(d) benefits. Do these results support 569 eliminating those or any other facility from the scope of the wind repowering 570 project?

571 No. The magnitude of the PVRR(d) results must be considered in relation to the specific A. 572 attributes of the repowered wind facility, including the size of the facility, the expected 573 cost to repower the facility, and the level of annual energy output expected after the 574 new equipment is installed. For example, the PVRR(d) for McFadden Ridge shows an 575 \$11 million benefit when repowered—the lowest PVRR(d) among all of the project-576 by-project results. The PVRR(d) benefit for McFadden Ridge is 14 percent of the \$77 577 million benefit for Marengo I, which yields the highest PVRR(d) among all of the 578 project-by-project results. However, current capacity of McFadden Ridge (28.5 MW) 579 is approximately 20 percent of the current capacity for Marengo 1 (140.4 MW). 580 Similarly, the expected energy output after repowering for McFadden Ridge 581 (approximately 108 GWh per year) is approximately 22 percent of the expected energy 582 output after repowering for Marengo 1 (approximately 408 GWh per year).

Page 30 – Rebuttal Testimony of Rick T. Link

583	A reasonable metric to evaluate the relative benefits among the wind facilities
584	that captures the specific attributes of each facility is the nominal levelized net benefit
585	per incremental MWh expected after the facility is repowered. This metric captures the
586	specific repowering cost for each facility net of the specific benefits of each facility per
587	incremental MWh of energy expected after the facility is repowered. Table 6 shows the
588	nominal levelized net benefit of repowering per MWh of expected incremental energy
589	output after repowering for each wind facility. The table shows the Seven Mile Hill 2
590	facility produces the largest net benefit per incremental MWh and Leaning Juniper
591	produces the smallest net benefit per incremental MWh. All facilities produce net
592	benefits equal to or greater than \$27/MWh of incremental energy output after
593	repowering.

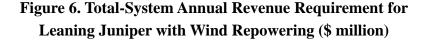
594

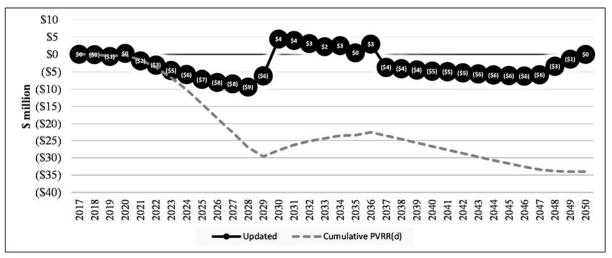
Table 6. Nominal Levelized Net Benefit per MWh of IncrementalEnergy Output after Repowering (\$/MWh)

Wind Facility	Nominal Levelized Net Benefit
Glenrock 1	\$43/MWh
Glenrock 3	\$39/MWh
Seven Mile Hill 1	\$46/MWh
Seven Mile Hill 2	\$58/MWh
High Plains	\$29/MWh
McFadden Ridge	\$28/MWh
Dunlap Ranch	\$42/MWh
Rolling Hills	\$36/MWh
Leaning Juniper	\$27/MWh
Marengo 1	\$37/MWh
Marengo 2	\$31/MWh
Goodnoe Hills	\$47/MWh

Q. Have you reviewed the change in annual nominal revenue requirement due to
wind repowering from the Leaning Juniper facility, which yields the lowest net
benefits per MWh of incremental energy output among all facilities within the
proposed scope of repowering project?

599 Yes. Figure 6 shows the change in nominal revenue requirement due to wind А. 600 repowering for the Leaning Juniper wind facility. The figure also shows the cumulative 601 PVRR(d) for Leaning Juniper through 2050. The cumulative PVRR(d) for any given 602 year reflects the present value net benefits from prior years that are associated with 603 repowering Leaning Juniper. For instance, the cumulative PVRR(d) shown for 2020 604 represents the present value of the net benefits for repowering over the period 2017 605 through 2020. Consequently, the cumulative PVRR(d) in 2050 captures the net benefits 606 of repowering the Leaning Juniper wind facility through its expected useful life (*i.e.*, 607 \$34 million of net benefit as reported in Table 5).



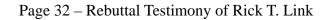


609

610

608

As is the case with the projected change in nominal revenue requirement for the all projects in the wind repowering scope presented in Figure 5, this figure shows that



611 repowering Leaning Juniper will produce substantial near-term customer benefits, 612 followed by a period in which the change in annual revenue requirement exhibits a 613 moderate increase after the PTCs expire. In 2037 and beyond, the change in annual 614 revenue requirement is reduced due to the substantial increase in incremental energy 615 output beyond the period in which Leaning Juniper would have otherwise reached the 616 end of its useful life (*i.e.*, increasing from approximately 70 GWh before 2037 to just 617 under 304 GWh beyond 2037).

618 Importantly, with the substantial cost savings associated with the PTCs over the 619 first 10 years after repowering, the cumulative PVRR(d) reaches \$30 million by 2029-620 approximately 87 percent of the PVRR(d) benefits calculated off the change in nominal 621 system costs through 2050. The cumulative PVRR(d) benefits decline after the PTCs 622 expire, but when Leaning Juniper would have otherwise reached the end of its useful 623 life in 2036, wind repowering still yields cumulative PVRR(d) benefits totaling \$23 624 million. Even if one were to assume that there is *no* net incremental benefit associated 625 with the incremental energy output expected from Leaning Juniper beyond 2036, the 626 net benefits of repowering this facility, which yields the lowest nominal levelized net 627 benefit per MWh of incremental energy among all of the wind facilities within the 628 scope of the repowering project, would still generate net customer benefits totaling \$23 629 million on a present-value basis.

630 **Q.** WI

What do you conclude from this project-by-project analysis?

A. The project-by-project analysis demonstrates that the proposed scope of the wind
 repowering project, which includes repowering 12 wind facilities with a current
 capacity totaling just over 999 MW is appropriate and will maximize customer benefits.

Page 33 – Rebuttal Testimony of Rick T. Link

634	This is a conservative analy	ysis because the project-by-	project analysis evaluates the GE
635	projects using lower gene	eration output from	turbines, not the higher output
636	expected from the	turbines the Company has	now secured.

- 637 TAX POLICY SENSITIVITY
- Q. Several witnesses argue that the economic value of the repowering project may be
 adversely impacted if the federal corporate income tax decreases. (Mangelson
 Direct, lines 31 33; Hayet Direct, 49 50; Ramas Direct, 570 572; Higgins Direct
 315 316.) Please respond.
- A. The potential changes, if any, to the federal corporate income tax rate are highly
 uncertain. For this reason, I did not include a sensitivity in my original analysis to
 account for speculative tax rate changes. While this issue remains uncertain, to respond
 to the parties' concerns, I have performed a sensitivity analysis that assumes a lower
 federal corporate tax rate to determine how that lower rate impacts the economic
 benefits from the wind repowering project.

648 **Q.** Please describe the corporate tax rate assumption used for this sensitivity analysis.

A. For purposes of the tax policy sensitivity, PacifiCorp assumes the current federal
income tax rate is decreased from 35 percent to 25 percent. The basis for this assumed
reduction is provided in the rebuttal testimony of Company witness Ms. Nikki L.
Kobliha. Assuming a marginal state income tax rate of 4.54 percent less a federal
deductibility benefit of 1.135 percent, the assumed net state tax rate is 3.405 percent.
Based on these inputs, the effective combined federal and state income tax rate assumed
for this sensitivity is 28.405 percent.

Page 34 – Rebuttal Testimony of Rick T. Link

656

657

Q. Please describe how the effective combined federal and state income tax rate assumption is applied in the SO model and PaR for this sensitivity.

658 A. The effective combined federal and state income tax rate affects PacifiCorp's post-tax 659 weighted average cost of capital ("post-tax WACC"), which is used as the discount rate 660 in the SO model and PaR. Assuming no change to the corporate tax rate, the discount 661 rate assumed in the benchmark economic analysis is 6.57 percent. Assuming a drop in 662 effective combined federal income tax rate from 37.951 percent to 28.405 percent for 663 purposes of this sensitivity increases the discount rate to 6.81 percent. This modified 664 discount rate assumption is used in both the SO model and PaR for each simulation of PacifiCorp's system—simulations with and without wind repowering. 665

666 The modified income tax rate assumed for this sensitivity also affects the capital 667 revenue requirement for all new resource options available for selection in the SO model. As described in my direct testimony, capital revenue requirement is levelized in 668 669 the SO and PaR models to avoid potential distortions in the economic analysis of 670 capital-intensive assets that have different lives and in-service dates. (Link Direct, lines 671 412-431). This is achieved through annual capital recovery factors, which are expressed 672 as a percentage of the initial capital investment for any given resource alternative in 673 any given year. Capital recovery factors, which are based on the revenue requirement 674 for a specific types of assets, are differentiated by each asset's assumed life, book 675 depreciation rates, and tax depreciation rates. Because capital revenue requirement 676 accounts for the impact of income taxes on rate-based assets, the capital recovery 677 factors applied to new resource costs in the SO model were updated for each simulation 678 of PacifiCorp's system—simulations with and without wind repowering.

Page 35 – Rebuttal Testimony of Rick T. Link

679 Finally, the modified income tax rate assumption affects the tax gross-up of all 680 PTC-eligible resources. As noted in my direct testimony, the current value of federal 681 PTCs is \$24/MWh, which equates to a \$38.68/MWh reduction in revenue requirement 682 assuming an effective combined federal and state income tax rate of 37.95 percent. 683 (Link Direct, lines 99-102). If the effective combined federal and state income tax rate 684 were reduced to 28.405 percent, the reduction in revenue requirement associated with 685 federal PTCs would drop from \$38.68/MWh to \$33.52/MWh, adjusted for inflation 686 over time. The impact of the modified income tax rate assumptions were applied to all 687 PTC-eligible resource alternatives available in the SO model in the simulations with 688 and without wind repowering. The adjustment to the reduction in revenue requirement 689 associated with federal PTCs was also applied to repowered wind facilities in the 690 simulation with repowering.

691 **Q.** Please summarize the results of the tax policy sensitivity.

A. Table 7 summarizes the results of the sensitivity that assumes the corporate federal
income tax rate is reduced from 35 percent to 25 percent. To assess the potential impact
of a change in the federal corporate tax rate, the PVRR(d) results were calculated
through 2036 based on SO model and PaR results and are presented alongside the
comparable benchmark study in which it is assumed the federal corporate income tax
rate is not changed. The sensitivity results reflect medium natural gas and medium CO2
price-policy assumptions.

Page 36 – Rebuttal Testimony of Rick T. Link

699

712

Model	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)	
SO Model	(\$45)	(\$138)	\$93	
PaR Stochastic Mean	(\$23)	(\$115)	\$93	
PaR Risk Adjusted	(\$24)	(\$121)	\$97	

Table 7. Tax Policy Sensitivity(Benefit)/Cost of Wind Repowering (\$ million)

700 Q. What do you conclude from the tax policy sensitivity results?

A. Although the overall benefit of the wind repowering project is reduced by between \$93
million to \$97 million, the wind repowering project still produces net economic benefits
for customers.

704Q.Messrs. Peaco and Hayet suggest that if the federal corporate income tax rate were705reduced to 15 percent, the repowering project may be uneconomic. (Peaco Direct,

706 lines 766 - 767; Hayet Direct, lines 369 - 370.) Is their assumption reasonable?

A. No. As described in Ms. Kobliha's rebuttal testimony, any reduction to the corporate
federal income tax rate remains speculative at this point. Given the many potential
impediments to any such change, it is unreasonable to assume that the federal income
tax rate will decrease to 15 percent, a reduction of more than 50 percent from current
levels.

PRO

PROJECT EQUIPMENT SENSITIVITY

713 **Q.** Did you perform a sensitivity study to evaluate the upside benefits of the wind 714 repowering project assuming use of the function turbines on repowering sites that

715 will use GE equipment?

A. Yes. As described earlier in my rebuttal testimony, after initiating the updated analysis

717 assuming use of turbines, PacifiCorp received verification that the

turbines are technically feasible for wind repowering at wind repowering sites that will
 Page 37 – Rebuttal Testimony of Rick T. Link

use GE equipment. Assuming repowered wind facilities continue to operate within the
limits of their LGIAs, this will increase incremental annual energy output for the wind
repowering project by 25.9 percent (743 GWh per year)—up from the 24.9 percent
(714 GWh per year) assumed in my updated economic analysis. This equipment can be
deployed without any incremental cost.

724 **Q.** Please summarize the results of this sensitivity.

725 Table 8 summarizes the results of the sensitivity that assumes turbines are A. 726 deployed on wind repowering sites that will use GE equipment. To assess the potential 727 impact of deploying this equipment, the PVRR(d) was calculated through 2036 based 728 on the SO model and PaR, and these results are presented alongside the comparable 729 benchmark study which assumed use of turbines. The sensitivity reflects 730 medium natural gas and medium CO₂ price-policy assumptions and shows that the 731 turbines range between \$11 million to \$13 million benefits of deploying the 732 before accounting for the sizable increase to incremental energy output from the 733 repowered wind projects beyond 2036.

734

Table 8. LGIA-Limited Equipment Sensitivity(Benefit)/Cost of Wind Repowering (\$ million)

Model	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
SO Model	(\$152)	(\$138)	(\$13)
PaR Stochastic Mean	(\$127)	(\$115)	(\$11)
PaR Risk Adjusted	(\$132)	(\$121)	(\$11)

Q. Did you also analyze the upside benefits based on the turbines assuming
the LGIAs for the repowered wind facilities can be modified to accommodate
additional output from the wind repowering project?

- 738 A. Yes. If the LGIAs can be modified to allow all of the turbines to operate up to their full 739 nameplate capability, the incremental annual energy output from repowered wind 740 facilities will increase by 30.0 percent (862 GWh per year)—up from the 24.9 percent 741 (714 GWh per year) assumed in my updated economic analysis. As explained in the 742 rebuttal testimony of Mr. Hemstreet, this scenario would require replacing turbine pad-743 mount transformers, upgrading some segments of collector systems, and retrofitting or 744 replacing certain generator step-up transformers for an incremental combined cost of 745 \$36 million.
- 746 **Q.** Please summarize the results of this sensitivity.

747 Table 9 summarizes the results of the sensitivity that assumes use of A. turbines 748 with modified LGIAs. To assess the potential impact of deploying this equipment, the 749 PVRR(d) was calculated through 2036 based on the SO model and PaR, and these 750 results are presented alongside the comparable benchmark study which assumed use of 751 turbines. The sensitivity reflects medium natural gas and medium CO₂ price-752 policy assumptions and shows that the benefits of deploying the turbines with 753 modified LGIAs range between \$37 million to \$48 million before accounting for the 754 sizable increase to incremental energy output from the repowered wind projects beyond 755 2036.

Model	Sensitivity PVRR(d)	Benchmark PVRR(d)	Change in PVRR(d)
SO Model	(\$186)	(\$138)	(\$48)
PaR Stochastic Mean	(\$153)	(\$115)	(\$37)
PaR Risk Adjusted	(\$160)	(\$121)	(\$39)

Table 9. LGIA-Modified Equipment Sensitivity(Benefit)/Cost of Wind Repowering (\$ million)

757

GENERAL MODELING ASSUMPTIONS

Q. Mr. Hayet claims that the Company's economic analysis assumes that each of the
nine price-policy scenarios studied (*e.g.*, high gas/high CO₂, medium gas/medium
CO₂, low gas/low CO₂) are all equally likely to occur. (Hayet Direct, lines 165-72.)
Is this a correct understanding of the Company's analysis?

A. No. Mr. Hayet's claim implies that, without an explicit weighting for each price-policy
scenario, each scenario is equally likely to occur. While application of a weighting
factor to each price-policy scenario could as a matter of convenience be used to produce
a single, probability-weighted PVRR(d) outcome, it is problematic because there is no
way to develop empirically derived probability assumptions. Rather, assigning
probability assumptions would be a highly subjective exercise largely informed by
individual opinion.

The price-policy scenario assuming medium natural-gas prices and medium CO₂ prices represents the central forecast, around which the impact of lower or higher price assumptions can be evaluated. The PVRR(d) net benefit of wind repowering in the updated economic analysis derived from the central price-policy scenario is \$471 million when calculated off of the forecasted change in annual revenue requirement through 2050. This outcome indicates that when central price-policy assumptions are

Page 40 – Rebuttal Testimony of Rick T. Link

775 used, there is a reasonably sized cushion in the PVRR(d) results allowing for some 776 erosion of the favorable economics should long-term natural-gas prices and CO₂ prices 777 end up lower than what is assumed in this scenario. The other price-policy scenarios 778 are useful in quantifying how sensitive the PVRR(d) results are to these key 779 assumptions and provide a foundation for judging risk. In the updated economic 780 analysis, customer benefits from the wind repowering project increase relative to the 781 results from my original analysis and remain substantial in low natural-gas price and 782 low CO₂ price scenarios, and there is significant upside to the projected customer 783 benefits if these price assumptions are higher than in the central price-policy scenario.

Q. Mr. Peaco alleges that because there is no current price on carbon emissions, the scenarios with zero carbon price may be the most likely outcome. (Peaco Direct, lines 600-606.) Do you agree?

787 No. It is simply not reasonable to conclude that today's policy environment is the best A. 788 indicator of the policy environment we can expect over the next three decades. It is 789 even more unreasonable to dismiss the results of scenarios developed to quantify the 790 economic impact of potential environmental policy outcomes that could impute a 791 financial cost on CO₂ emissions at some point over the next three decades. While it is 792 *possible* that no such policy will materialize, as contemplated in certain price-policy 793 scenarios, it does not mean that given the current policy environment, it is the *most* 794 *likely* scenario.

Page 41 – Rebuttal Testimony of Rick T. Link

795Q.Mr. Peaco also points out that relatively small changes in assumptions, for796example, a one-percent reduction in generation, can have a significant impact on

797 customer benefits. (Peaco Direct, lines 830-831.) How do you respond?

798 A. Mr. Peaco calculates the potential impact on the PVRR(d) value of federal PTC benefits 799 assuming a one-percent reduction in generation from the repowered wind facilities. 800 PacifiCorp's wind generation forecast for the repowered wind facilities is derived by 801 applying the incremental increase in energy output calculated from actual operating 802 data to the actual historical wind generation from each wind facility since it was 803 originally placed in service. Because this forecast is tied to actual generation and actual 804 turbine output data resulting from the actual experienced wind conditions at the existing 805 wind facilities, I have a high degree of confidence in the generation forecasts used in 806 the economic analysis.

807 Mr. Peaco does not testify that PacifiCorp's wind generation forecasts are invalid. He simply asserts that there is potential risk to the overall economics of the 808 809 wind generation output were reduced by one percent. This one-sided risk assessment 810 fails to quantify the potential upside benefits if wind generation exceeds the assumed 811 forecast used in the economic analysis by one percent. Using Mr. Peaco's calculations, 812 the PVRR(d) benefits calculated from the change in system costs through 2050 813 assuming medium natural-gas price and medium CO₂ price-policy assumptions would 814 be reduced from \$471 million to \$462 million if wind generation data were one percent 815 lower than assumed and be increased from \$471 million to \$480 million if wind 816 generation data were one percent higher than assumed.

Page 42 – Rebuttal Testimony of Rick T. Link

Q. Mr. Hayet claims that the repowering project will provide little additional value if
the Company also acquires the new wind facilities and constructs the new
transmission facilities that are also contemplated in the 2017 IRP. (Hayet Direct,
lines 532 - 535.) Is this a fair criticism?

A. No. Mr. Hayet misinterprets the sensitivity analysis summarized in my direct testimony that reports the PVRR(d) benefits of wind repowering if implemented along with PacifiCorp's proposed new wind resources and new transmission line. This sensitivity showed that when both projects are implemented together, the PVRR(d) benefits of all projects (wind repowering, new wind, and new transmission) are between \$219 million and \$230 million higher when calculated from system costs through 2036, than the benefits of wind repowering as a stand-alone project.

828 I present the same sensitivity study in the economic analysis of the new wind 829 and transmission projects in Docket No. 17-035-40; however, the economic impact of 830 all projects (wind repowering, new wind, and new transmission) is compared to the 831 PVRR(d) results of the new wind and transmission investments as a stand-alone 832 project. This sensitivity shows a modest reduction in the PVRR(d) benefits of all of the 833 projects relative to the new wind and transmission investments as a stand-alone project 834 when calculated from PaR results through 2036. Results from the SO model based on 835 projections through 2036 show increased benefits from when all projects are added to 836 the system. Most importantly, the results do not capture *any* of the incremental benefits 837 from wind repowering beyond 2036, and therefore do not include any of the 838 incremental benefits associated with the significant increase in the expected annual

Page 43 – Rebuttal Testimony of Rick T. Link

839		energy output from the repowered wind facilities beyond the period in which the
840		existing wind facilities would have otherwise reached the end of their lives.
841		CONCLUSION
842	Q.	Please summarize the conclusions of your rebuttal testimony.
843	A.	The updated economic analysis summarized in my rebuttal testimony supports
844		repowering just over 999 MW of existing wind resource capacity located in Wyoming,
845		Oregon, and Washington. The updated economic analysis shows significant net
846		customer benefits in all of the scenarios analyzed. The wind repowering project will
847		replace equipment at existing wind facilities with modern technology to improve
848		efficiency, increase energy production, extend the operational life, reduce run-rate
849		operating costs, reduce net power costs, and deliver substantial federal PTC benefits
850		that will be passed on to customers. The proposed wind repowering project is in the
851		public interest.

852 Q. Does this conclude your rebuttal testimony?

853 A. Yes.