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March 9, 2011

***VIA ELECTRONIC FILING
AND OVERNIGHT DELIVERY***

Utah Public Service Commission
Heber M. Wells Building, 4th Floor
160 East 300 South
Salt Lake City, UT 84114

Attention: Julie P. Orchard
Commission Secretary

RE: Docket No. 10-035-124
Direct Testimony of David L. Taylor

Rocky Mountain Power hereby submits for filing an original and fifteen copies of the Direct Testimony of David L. Taylor in support of the Test Period in Docket No. 10-035-124. The Company will also provide an electronic version of this filing to psc@utah.gov.

Rocky Mountain Power respectfully requests that all formal correspondence and requests for additional information regarding this filing be addressed to the following:

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Portland, OR 97232

Informal inquiries may be directed to Dave Taylor at (801) 220-2923.

Sincerely,

Jeffrey K. Larsen
Vice President, Regulation

cc: Service List in Docket No. 10-035-124

CERTIFICATE OF SERVICE

I hereby certify that on this 9th of March, 2011, a true copy of the foregoing document was sent via email to the following:

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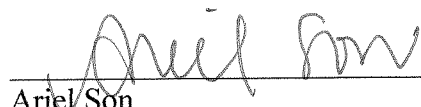
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Rocky Mountain Power
Docket No. 10-035-124
Witness: David L. Taylor

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF UTAH

ROCKY MOUNTAIN POWER

Direct Testimony of David L. Taylor

Test Period

March 2011

1 **Q. Please state your name, business address and present position with Rocky**
2 **Mountain Power (or the “Company”).**

3 A. My name is David L. Taylor. My business address is 201 South Main, Salt Lake
4 City, Utah. I am employed as the Manager of Regulatory Affairs for the state of
5 Utah.

6 **Qualifications**

7 **Q. Please briefly describe your education and business experience.**

8 A. I received a B.S. in Accounting from Weber State College in 1979 and a M.B.A.
9 from Brigham Young University in 1986. I have been employed by Rocky
10 Mountain Power or its predecessors since 1979. At the Company, I have worked
11 in the Accounting, Budgeting, and Pricing and Regulatory areas. From 1987 to
12 the present, I have held several supervisory and management positions in Pricing
13 and Regulation.

14 **Q. Have you appeared as a witness in previous regulatory proceedings?**

15 A. Yes. I have testified on numerous occasions in Utah as well as in California,
16 Idaho, Montana, Oregon, Washington, and Wyoming.

17 **Purpose and Summary of Testimony**

18 **Q. What is the purpose of your testimony?**

19 A. In my testimony I will explain why a test period that is aligned with the period
20 when new rates will be in effect is necessary to set just and reasonable rates. I will
21 explain why the twelve months ending June 30, 2012 test period proposed by the
22 Company in this case (the “Test Period”) is the only test period proposed in the
23 case that can produce customer prices that will reflect the cost of providing

24 service to our customers during the period rates set in the case will be in effect. (I
25 will refer to the first year of the period rates are in effect as the “Rate-Effective
26 Period.”) The Company must incur these costs to provide safe, reliable and
27 adequate service to customers. If prices do not cover them, the Company’s
28 shareholders are in effect subsidizing customers.

29 In his direct testimony filed January 24, 2011 in this case, Company
30 witness Mr. Steven R. McDougal explained how the Test Period was selected and
31 prepared. He also explained many of the cost drivers in the case, the reasons why
32 the Test Period proposed by the Company was chosen, and how the proposed Test
33 Period satisfies both the statutory requirements and the Commission guidelines
34 for selection of the test period. That testimony is also offered in support of the
35 Company’s proposed Test Period, and I will not repeat all of those justifications
36 here. I will highlight why neither the alternative test period filed by the Company
37 as part of the filing requirements under Commission Rule R-746-700 nor the
38 December 2011 test period recommended by UIEC and UAE in their motions
39 relating to the test period will satisfy the requirement to align prices with costs.
40 Indeed, if the June 2011 alternative test period were required to be used, a portion
41 of the revenue requirement for the Populus to Ben Lomond transmission line that
42 is already in rates would have to be removed from rates – an illogical result.
43 Additionally, a December 2011 test period would prohibit the consideration of
44 investments of approximately \$864 million that will be made during the first six
45 months of 2012.

46 **Introduction**

47 **Q. Why is a test period that matches the time period rates will be in effect**
48 **necessary?**

49 A. Robert Hahne, in his book *Accounting for Public Utilities*, states that “[T]he test
50 period, by nature and by design, is a surrogate for conditions of the period of rate
51 use and, to repeat, is presumed to be representative of future conditions.” (7-11,
52 Section 7.06.) This objective is captured in Section 54-4-4(3)(a) of the Utah Code
53 which states:

54 If in the commission’s determination of just and reasonable
55 rates the commission uses a test period, the commission shall
56 select a test period that, on the basis of evidence, best reflects the
57 conditions that a public utility will encounter during the period
58 when the rates determined by the commission will be in effect.

59 These same references were included in Mr. McDougal’s testimony. I
60 repeat them because they provide the foundation for the selection of an
61 appropriate test period. Based on the filing date of this case, new rates will
62 become effective not later than September 21, 2011, and will most likely be in
63 place for at least one year beyond that date. A forecast test period that overlaps
64 with most of the Rate-Effective Period allows for better matching customer prices
65 with the costs of providing service to customers. In fact, no matter what test
66 period is used, its purpose is to reflect the probable revenue requirement for the
67 Rate-Effective Period.

68 In order for rates to be fair to the Company and its customers, it is
69 essential to have rates set on costs expected to be incurred during the Rate-
70 Effective Period. This is particularly true in this case because of the significant

92 obviously doesn't reduce actual expenses in the Rate-Effective Period – in fact, it
93 creates a mismatch between the two.

94 In this current rate case, the mismatch in revenue requirement between the
95 alternative test period ending June 2011 and the Company's proposed Test Period
96 is more than \$140 million, accounting for a 310 basis point reduction in ROE.

97 **Factors in Selection of Test Period**

98 **Q. Please describe how the Company considered the factors previously**
99 **identified by the Commission in choosing the Test Period in this rate case.**

100 A. The Commission has previously identified factors that it would consider in
101 selecting a test period. These factors include the general level of inflation,
102 changes in the utility's investment, revenues or expenses, changes in utility
103 services, availability and accuracy of data to the parties, ability to synchronize the
104 utility's investment, revenues and expenses, whether the utility is in a cost
105 increasing or cost declining status, incentives to efficient management and
106 operation and the length of time new rates are expected to be in effect. Mr.
107 McDougal addressed how each of these criteria was considered in the selection
108 and development of the Company's proposed test period. I will not repeat that
109 here.

110 **Q. Should each of these factors be given equal weight by the Commission?**

111 A. No. Certain factors will be more important at a given point in time than other
112 factors. In this case, changes in utility investments and the substantial increase in
113 net power cost should be given predominant weight. Let me address a few of
114 these factors in more detail.

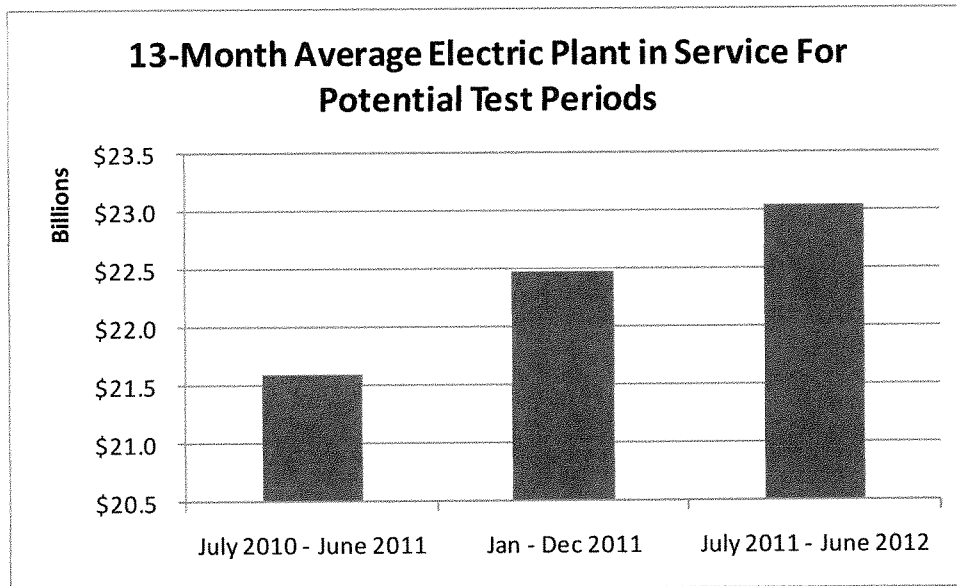
115 **Changes in Utility Investment, Revenues, and Expenses** – While the general
116 level of inflation, one of the Commission’s factors, is not a significant driver in
117 this case, there are very specific increases on the Company’s costs and investment
118 that are the primary drivers of the rate increase proposed in this case.

119 As discussed by Mr. McDougal, this case includes Utah’s portion of more
120 than three billion dollars in new plant investments the Company has made or will
121 make between July 1, 2010, the start of the period following the base historical
122 period in this case, and June 30, 2012, the end of the Test Period. The following
123 tables show the impact of the projected capital investment on total Company
124 electric plant in service. Table 2 shows, in six-month increments, the capital
125 investment currently planned during this two-year time frame. Table 3 shows how
126 these investments will increase total Company 13-month average electric plant in
127 service balances for each of the potential test periods discussed in this testimony.

Table 2

PacifiCorp Projected Capital Investment	
July - December 2010 *	\$1,531 million
January - June 2011	\$ 717 million
July - December 2011	\$ 575 million
January - June 2012	\$ 864 Million
Total	\$3,687 million
*Includes \$800 million already included in rates from MPA 2	

Table 3



128 As Table 2 shows, the Company has made and plans to make over \$3.6
129 billion in investments between July 1, 2010 and June 30, 2012 to serve its
130 customers. The proposed Test Period will ensure that customer rates will more
131 fully reflect the costs associated with these investments. In contrast, if a June
132 2011 alternative test period with average rate base is used, rates would not reflect
133 any of the \$1.4 billion investment made after June 2011 and would only reflect
134 approximately half of the \$2.2 billion investment made to serve customers
135 between July 2010 and June 2011, most of which is already in service today and
136 all of which is projected to be in service when rates go into effect.

137 In fact, if the June 2011 alternative test period is used, the Populus to Ben
138 Lomond transmission line that has already been approved for recovery and
139 included in current rates will only be partially reflected in future rates. This result
140 is inconsistent with the purpose of section 54-7-13.4 of the Utah Code and makes
141 no sense. The Legislature could not have conceivably intended for a major plant

142 addition to receive alternate cost recovery in a major plant addition case and then
143 have that cost recovery reduced in a subsequent general rate case.

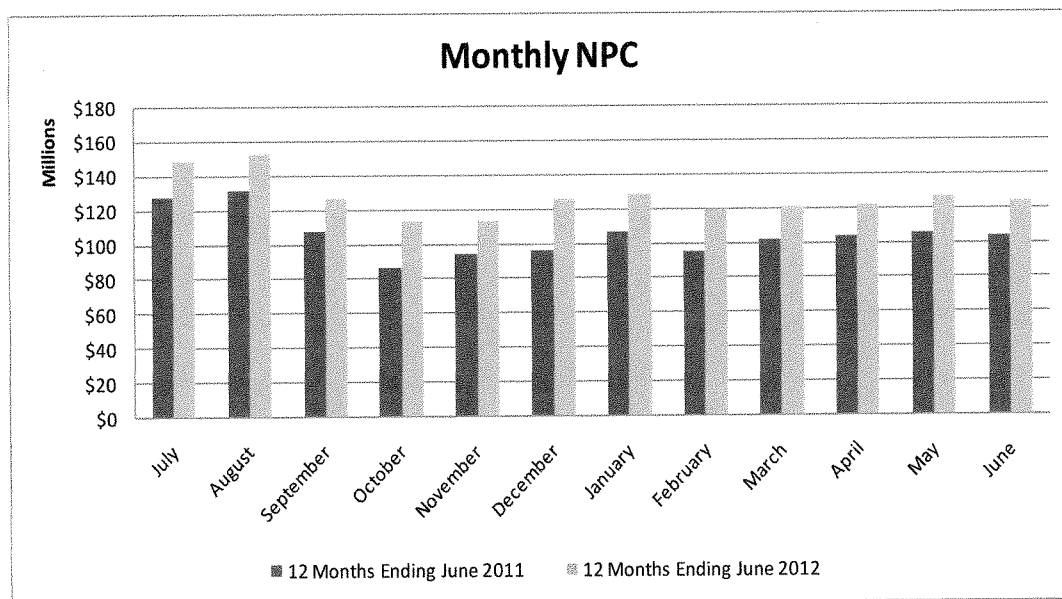
144 The same type of problem exists with the UIEC and UAE proposed
145 December 2011 test period. Customer rates based on that test period would reflect
146 none of the \$864 million in investment the Company plans to make during the
147 first six months of 2012, a period when rates set in this case will be in effect and
148 customers will be receiving service from those investments. They will also reflect
149 only approximately one half of the \$1.2 million in investments made during 2011,
150 most of which will be in service before the start of the Rate-Effective Period.

151 The Company's proposed June 2012 Test Period is the only proposed test
152 period that will reflect the full cost of the generation, transmission and
153 distribution facilities currently serving customers today or projected to be in
154 service by June 30, 2011, well before these new rates will go into effect. It is also
155 the only proposed test period that will reasonably reflect an appropriate level of
156 the costs associated with the approximately \$1.4 billion of total Company
157 investments to be made between July 2011 and June 2012, a period of time
158 included in the Rate-Effective Period.

159 As discussed in the direct testimony of Company witnesses Mr. A.
160 Richard Walje, Mr. Gregory N. Duvall and Ms. Cindy A. Crane, the increase in
161 net power costs accounts for the largest portion of the proposed rate increase in
162 this case. Table 4 below shows the projected net power costs for each month of
163 the alternative test period compared against the same month in the Company's
164 proposed Test Period. As can be seen below, on average net power costs are more

165 than \$21 million higher on a total Company basis in each month of the
 166 Company’s proposed Test Period than in the same month from the previous year.
 167 The selection of a test period earlier in time than the Company proposal will
 168 understate total Company net power costs by approximately \$21 million for each
 169 month the test period is pulled back. Prices set on that basis would not “best
 170 reflect[] the conditions that a public utility will encounter during the period when
 171 the rates determined by the commission will be in effect” (Section 54-4-4(3)(a) of
 172 the Utah Code).

Table 4



173 Mr. Duvall and Ms. Crane identify several of the drivers of the increases
 174 to net power costs in this case. Among those drivers is the expiration of several
 175 long term coal supply and power purchase contracts that are at relatively lower
 176 prices, and several wholesale sales contracts that are at relatively higher prices.
 177 The prices of the replacements will reflect current market prices that will be less
 178 favorable than those in the expiring contracts, and net power costs will increase as

179 a result of replacement of these contracts. Thus, expiration of these contracts
180 presents changes to the Company's expense and revenue levels which will occur.
181 The selection of a test period that ends closer in time than the June 2012 Test
182 Period proposed by the Company will knowingly build the cost of these expiring
183 contracts into customer rates and exclude the increased net power costs associated
184 with the expiration and replacement of these contracts. In addition, a test period
185 that ends closer in time than the Company's proposed Test Period will exacerbate
186 the mismatch between the resource portfolio that the Company will use to serve
187 its customers during the Rate-Effective Period.

188 **Ability to Synchronize the Utility's Investment, Revenues, and Expenses –**
189 The synchronization or "matching" of a utility's revenues, expenses and
190 investments in setting rates is a traditional rate-making concept. Any test period
191 where loads, revenues, expenses and investment are based on the same time
192 period will satisfy the matching principle. The synchronization objective,
193 however, cannot be viewed in isolation without taking into consideration
194 synchronization with the Rate-Effective Period. As stated above, section 54-4-
195 4(3)(a) requires the Commission to select a test period that best reflects the
196 conditions that a utility will encounter during the Rate-Effective Period. The
197 purpose of using any test period is simply to attempt to predict the costs that the
198 utility will incur during the Rate-Effective Period. Synchronization of revenues,
199 expense and rate base is only helpful if it achieves that end. If the Rate-Effective
200 Period is not considered, then the process of matching revenues, expense and
201 investments may capture interdependent impacts, but the result may not reflect the

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costs to be incurred during the Rate-Effective Period.

Table 5

Alignment of Potential Test Period with Rate-Effective Period													Months Synchronized			
Year	-----2010-----				-----2011-----				-----2012-----							
Month	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	
Rate-Effective Period																9
RMP Proposed Test Period																3
UAE / UIEC Proposed Test Period																0
Alternative Test Period																0

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As shown in Table 5, the Rate-Effective Period for this case begins in late September 2011 and runs through September 2012. By adopting a June 2012 Test Period, the Commission would be adopting a test period in which approximately 9 months are synchronized or aligned with the Rate-Effective Period. In contrast, by adopting a December 2011 test period, the Commission would be adopting a test period in which only three months and a few days would be aligned. If a June 2011 test period is selected none of the test period would align with the Rate-Effective Period.

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As discussed by Mr. Walje and Mr. McDougal, the revenue requirement for the Company’s proposed June 2012 Test Period supports a rate increase of \$232.4 million. The projected revenue requirement for the June 2011 alternative test period supports a rate increase of \$90.7 million. This \$141.7 million difference in revenue requirement clearly shows that the selection of a test period earlier in time than the Company’s proposed Test Period would not synchronize revenues with the costs of providing service when new rates will be in effect.

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Accuracy of Data – There is no good reason to assume that a forecast for a test period ending 12 months in the future would be any more likely to be accurate than a forecast for a period ending 18 months in the future. The time periods are not significantly different in terms of forecasting. While a case might be made

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222 that a one-year forecast would likely be more accurate than a five- or 10-year
223 forecast, the case for 12 months versus 18 months is weak.

224 Even assuming that forecasts for a period closer in time by six months
225 may be slightly more accurate than those for a later test period, the Commission
226 must recognize that it is not trying to determine a test period that is most accurate
227 for the period covered by the test period, it is trying to determine test period costs
228 that most accurately reflect future conditions that will occur during the Rate-
229 Effective Period.

230 In any event, if parties believe the Company's forecasts for components of
231 revenue requirement for the Test Period proposed by the Company are
232 unreasonable, they are free to raise those issues in their revenue requirement
233 testimony. Accuracy of forecasts is an issue in the case regardless of the test
234 period used. Whether a test period is historical or extends six, 12 or 18 months
235 from the date an application is filed, the Company's experience indicates that
236 parties will still propose adjustments based on claims that the test period does not
237 accurately forecast conditions during the Rate-Effective Period. Therefore, it
238 makes sense to use a test period that aligns as much as possible with the Rate-
239 Effective Period and address claims regarding accuracy of forecasts in the proper
240 context.

241 **Q. In prior cases, parties have argued that a test period ending approximately**
242 **12 months from the filing is a fully forecasted test period and, therefore,**
243 **should be acceptable to the Company. How do you respond?**

244 A. By definition, any test period is a forecast because a test period is an attempt to

245 determine the level of cost of service for a future period, the Rate Effective
246 Period. A test period that extends only 12 months from the filing, such as the
247 December 2011 test period proposed by UAE and UIEC in this case, may be
248 based on forecasted information, but it is not reflective of the costs the Company
249 will incur during the Rate-Effective Period. In addition, by the time rates go into
250 effect, most of the period they propose will be in the past. Furthermore, because
251 the test period extending 12 months in the future must be forecast, it has the
252 potential uncertainty of any test period that relies on forecasts without the benefit
253 of aligning the test period with the Rate-Effective Period as proposed by the
254 Company. While some parties might argue that using a closer forecast period
255 would allow the forecast for that period to be more accurate, as stated above, such
256 an argument, even if correct, would miss the point. The point is not to more
257 accurately forecast a period prior to the Rate-Effective Period or one that is more
258 in line with historical data, the point is to make as accurate a forecast as possible
259 of the Rate-Effective Period.

260 **Impact of Major Plant Addition Cases on Selection of the Test Period**

261 **Q. Does the opportunity to file for cost recovery of major plant additions outside**
262 **of a general rate case remove the need to select a test period that reflects as**
263 **much of the Rate-Effective Period as possible?**

264 A. No. Section 54-7-13.4 of the Utah Code provides an alternative cost recovery
265 mechanism which allows a utility to start recovering the cost of a major plant
266 addition at the time it is placed into service. The statute defines a major plant
267 addition as “any single capital investment project of a gas corporation or an

268 electrical corporation that in total exceeds 1 percent of the gas corporation's or
269 electrical corporation's rate base." For Rocky Mountain Power, the current
270 threshold investment level is over \$110 million.

271 The major plant addition alternative was used in 2010 to incorporate the
272 cost recovery of three major projects into customer rates. Although the Company
273 was allowed to add the Dave Johnston Unit 3 Scrubber, Dunlap I wind plant and
274 the Populus to Terminal transmission line (Phases I and II) in rates as major plant
275 additions, the Company has made and will make a significant amount of smaller
276 capital additions between July 1, 2010 and June 30, 2012 that are not included in
277 customer rates. Failure to include these investments in rates understates the cost
278 of serving customers and puts significant financial pressure on Rocky Mountain
279 Power.

280 Table 6 below shows the plant additions placed in service or scheduled to
281 be in service between July 2010 and June 2012 that are not included in current
282 rates:

Table 6

PacifiCorp Capital Additions			
MPA Filing Projects	In Service Date	July 2010 to June 2012 Plant Additions *	% of Total
Dunlap Phase I Wind Project	Oct-10	246,458,258	
Dunlap Ranch Land Purchase	Oct-10	5,741,872	
Populus to Ben Lomond: Dbl Ckt 345 kV TransLn - ph 6-9	Nov-10	402,938,994	
Populus to Ben Lomond: Dbl Ckt 345 kV TransLn - ph 4+5	Oct-10	145,199,007	
		\$ 800,338,130	22%
Projects Over \$20m Each			
NAU U2 Flue Gas Desulfurization Sys	Nov-11	157,473,399	
NAU U1 Flue Gas Desulfurization Sys	May-12	120,326,577	
WDK U1 SO2 and PM Emiss Control Upgrade	Apr-11	103,192,481	
DJ U4 SO2 & PM Emission Cntrl Upgrades	Apr-12	100,808,061	
Huntington U1 Clean Air - PM	Nov-10	92,879,236	
Hunter 302 Clean Air - PM	May-11	55,035,231	
HTN U1 SO2 & PM Em Cntrl Upgrades	Dec.10/Mar. 11	40,578,698	
302 - Hunter U2 SO2 Project	May11/Mar.12	33,931,681	
HTN U1 Turbine Upgrade HP/IP/LP	Nov-10	29,146,857	
303 Turbine Upgrade HP/IP/LP	Apr-12	28,661,553	
U1 - Air Cooled Condenser Replacement	May-11	22,239,400	
302 Turbine Upgrade HP/IP/LP	Apr-11	21,559,278	
Klamath Relicensing and Settlement	Dec-10	73,685,107	
INU 4.1.1/4.1.2 Soda Springs Fish Passag	Jan-12	65,426,136	
Red Butte Static Var Compensator and 345 kV Shunt Capacitor	May-11	48,931,770	
Camp Williams - 90th South Double Circuit 345 kV line	Dec-10	42,489,257	
Terminal Substation - Replace 345/138 kV Transformers breakers	May-12	40,465,467	
Wallula - McNary 230 kV Line	Jun-12	36,352,360	
Deer Creek-Reconstruct Longwall System	Dec.10/May11	31,898,257	
		\$ 1,145,080,805	31%
Other Projects less than \$20m Each			
Steam		417,275,222	
Hydro		69,068,088	
Other		32,130,890	
Transmission		466,022,718	
Distribution - UT		240,456,155	
Distribution - Other States		274,849,524	
General/Intangible		186,293,739	
Mining		55,642,989	
		\$ 1,741,739,324	47%
Total Capital Additions in GRC		\$ 3,687,158,259	100%

283 The major plant addition projects already included in the Company's
284 major plant addition filings account for only 22 percent of the projected over \$3.6
285 billion investment during this time period. The Company's application in this case
286 includes other capital investments that are not as significant individually, but that
287 together make up 78 percent of the investment that will be incurred prior to the
288 end of June 2012 in providing safe, reliable and adequate service to the
289 Company's customers. In fact, only two of these projects meet the current \$110

290 million threshold for a major plant addition filing, and one of them is only slightly
291 in excess of that threshold.

292 **Q. Given these capital investments, what would be the impact of choosing a test**
293 **period that ends significantly earlier than the Test Period proposed by the**
294 **Company in this case?**

295 A. Using a test period that ends significantly earlier than June 2012 would assure that
296 customers will not pay and that the Company will not recover its actual costs of
297 providing service during the Rate-Effective Period.

298 **Impact of Energy Cost Adjustment Mechanism on Selection of the Test Period**

299 **Q. On March 2, 2011, the Commission approved an Energy Cost Adjustment**
300 **Mechanism (ECAM). Does the ECAM remove the need to select a test period**
301 **that covers as much of the Rate-Effective Period as reasonably possible?**

302 A. No. The ECAM allows the Company to defer and later (over the next year) collect
303 or refund 70 percent of the difference between certain actual net power costs and
304 the level included in base rates with a carry charge of six percent.

305 As shown by Mr. Duvall in this case, the system net power costs are
306 projected to be \$1.52 billion during the 12 months ending June 2012 compared to
307 \$1.26 billion during the 12 months ending June 2011. If a test period earlier than
308 the one proposed by the Company is selected, system net power costs in base
309 rates will be understated by up to \$260 million depending on the test period used.
310 The ECAM will only provide for recovery of Utah's share of 70 percent of some
311 aspects of that amount. Utah's share of the remaining 30 percent (up to \$78
312 million on a total Company basis) that would not be recovered even with an

313 ECAM is substantial and results solely from the selection of a nearer-term test
314 period and not from the accuracy of the Company's forecast of net power costs.

315 **Other Test Periods**

316 **Q. Rocky Mountain Power has requested a test period that extends close to the**
317 **full 20 months from the filing date on previous occasions. Why should the**
318 **Commission approve the Company's proposed test period in this case when**
319 **it has rejected similar requests in the past?**

320 A. In the Company's 2007 general rate case, the Company, the Division of Public
321 Utilities and the Office of Consumer Services all supported use of a test period
322 that extended approximately 18.5 months from the date the case was filed. UAE
323 proposed a test period that extended 12.5 months and UIEC proposed a historic
324 test period. One of the principal reasons UAE argued that the closer-in-time test
325 period should be used was that the Commission should proceed cautiously in
326 moving from use of historical test periods to a forecast test period. The
327 Commission accepted UAE's position, which, as mentioned above, had the effect
328 of immediately reducing the revenue requirement by \$40 million.

329 The Company has filed two general rate cases since that time. In the first
330 case, it proposed a test period ending approximately 12 months in the future with
331 an end-of-period rate base to reflect investments through the end of the test
332 period. In that case, the Commission ordered the Company to refile using a test
333 period ending approximately 18 months following the original filing (15.5 months
334 from the revised revenue requirement filing date) but with an average test period
335 rate base. In the second, the Company initially proposed a test period ending

336 approximately 18 months following the proposed revenue requirement filing. In
337 that case, pursuant to stipulation in the prior case, the Company was required to
338 file for determination of test period in advance of filing its rate case application.
339 Following the request for a test period determination, the Company entered into a
340 stipulation with other parties to avoid delay in filing its application. In the
341 stipulation, the Company agreed to use a test period ending approximately 12.5
342 months from the date the application would be filed, and in exchange parties to
343 the stipulation agreed not to oppose the timing of anticipated major plant addition
344 filings expected to occur during 2010.

345 The Commission and parties have now had experience using a variety of
346 forecast test periods extending from 12.5 to 15.5 months from the date the
347 revenue requirement was filed in three rate cases. This experience has
348 demonstrated that it is no more difficult to utilize a test period projected more
349 than a year into the future than a test period that is limited to one year in the
350 future. It has also demonstrated that use of a test period ending closer in time
351 reduces the revenue requirement simply by excluding from the test period costs
352 that will be incurred during the Rate-Effective Period.

353 In summary, it is apparent that the issue in determining a fair and
354 reasonable revenue requirement is the accuracy of forecasts for the Rate-Effective
355 Period. It is also apparent that use of a test period that ignores most of the Rate-
356 Effective Period assures that rates will not reflect the costs that will be incurred
357 during the Rate-Effective Period. This will effectively require the Company's
358 shareholders to subsidize service to customers. Given the experience of the

359 Commission and the parties during these three rate cases, the Commission may
360 now comfortably allow the Company to use a test period that generally
361 corresponds with the Rate-Effective Period so that rates may be set based on costs
362 that will be incurred during the Rate-Effective Period.

363 **Conclusion**

364 **Q. What do you conclude?**

365 A. The purpose of using a test period, whatever test period is chosen, is to forecast
366 conditions that will be encountered during the Rate-Effective Period. The
367 Company's proposed twelve months ending June 30, 2012 Test Period is the most
368 reasonable test period proposed in this case to represent conditions during the
369 period the rates set in this case will be in effect. The major drivers of the
370 Company's need for a rate increase are rising net power costs and the capital
371 investments the Company has made since June 2010 and will make through June
372 2012 to serve customers. This higher level of net power costs and additional
373 capital investments must be included in customer rates if the Company is to have
374 a reasonable opportunity to recover its costs of providing service to customers
375 including a reasonable return on its investments.

376 **Q. Does this conclude your direct testimony?**

377 A. Yes.